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## MEMORANDUM

November 28, 2023  
Regular Board Meeting

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**TO** Board of Trustees

**FROM** Eric Cameron, Audit Committee Chair

**ORIGINATOR** Scott McFadyen, Associate Superintendent

**RESOURCE** Jason Krefting, Director Financial Services

**GOVERNANCE POLICY** Board Policy 2: Role of the Board  
Board Policy 8: Board Committees  
Board Policy 12: Role of the Superintendent

**ADDITIONAL REFERENCE** BP 2: Education Planning and Programming  
BP 2: Resource Stewardship  
Education Act s139-s142

**SUBJECT** **PARKLAND SCHOOL DIVISION AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDING AUGUST 31, 2023**

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### PURPOSE

For approval. Recommendation required.

### RECOMMENDATION

That the Board of Trustees approve the Audited Financial Statements for the year ended August 31, 2023 as recommended by the Audit Committee and presented at the Regular Meeting of November 28, 2023.

### BACKGROUND

The Education Act, Part 6: Section 139, specifies that school boards are responsible for preparing financial statements and Section 141 specifies an auditor will provide a report on the financial statements. The Audit Committee is empowered by the Board of Trustees to oversee reliable financial reporting and compliance with legislation and regulatory requirements. The following report supports these fiscal responsibilities and provincial reporting requirements.

**REPORT SUMMARY**

On Wednesday, November 22, 2023 the Audit Committee reviewed the 2022-2023 Audited Financial Report, presented by PricewaterhouseCoopers, for the year ending August 31, 2023. The following report reflects the auditor's findings.

The auditors provided an unqualified report. The statements present fairly, in all material aspects the financial position of Parkland School Division. Parkland School Division ended the fiscal year with an operating deficit of (\$1,247,268). Revenue for the year was \$148,269,240 while operating expenses were \$149,516,508.

The Audit Committee met November 22, 2023 to review the auditor's report and the audited financial statements. After discussion with administration and the external auditors the Audit Committee approved the recommendation that the Board of Trustees approve The Parkland School Division's Audited Financial Statements for the fiscal year ending August 31, 2023.

The Audit Committee would be pleased to respond to any questions.

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# THE PARKLAND SCHOOL DIVISION

## 2022-2023 Audited Financial Statement



### Corporate Supports and Services

Presented to the Board of Trustees  
November 28, 2023

## Statement of Financial Position

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Presents the Division's economic resources. The main components of the statement are:

- **Financial Assets** – liquid assets including cash and accounts receivable
- **Liabilities** – a financial liability that will be settled in the future including accounts payable and accrued liabilities, unspent deferred contributions, and employee future benefits
- **Net Financial Assets** – excess of financial assets over liabilities and represents the Division's ability to meet its financial obligations at year end.
- **Non Financial Assets** – assets not included in financial assets including tangible capital assets, inventory and prepaid expenses
- **Spent Deferred Capital Contributions** - the spent portion of capital contributions
- **Net Assets** - the difference between the divisions total assets and total liabilities
- **Accumulated Surplus** - includes the Division's operating and capital reserves and investment in tangible capital assets

## Statement of Financial Position

	2022-2023	2021-2022	Variance
Total Financial Assets	\$18,644,797	\$19,995,003	(\$1,350,206)
Total Liabilities	(20,220,464)	(18,371,251)	(1,849,213)
Total Non-Financial Assets	170,510,999	163,306,009	7,204,990
Spent Deferred Capital Contributions	(158,107,447)	(152,477,262)	(5,630,185)
Accumulated Surplus	\$10,827,885	\$12,452,499	(\$1,624,614)

The Parkland School Division AFS 2022-2023

## Statement of Financial Position

Financial Assets	2022-2023	2021-2022	Variance
Cash	\$14,215,858	\$18,134,355	(\$3,918,497)
Accounts Receivable	4,428,939	1,860,648	2,568,291
<b>Total Financial Assets</b>	<b>\$18,644,797</b>	<b>\$19,995,003</b>	<b>(\$1,350,206)</b>

- The decrease in cash is due to an increase in accounts receivable partially offset by Curriculum Implementation (CI), Breakfast Club and Mental Health funding received that was deferred to the 2023-2024 school year.
- Accounts receivable increased due to an increase in grants receivable from Alberta Infrastructure (Millgrove school modular project, Athabasca Delta Community school (ADCS) teacherages and health & safety), tuition receivable related to ADCS and an increase in GST receivable.

The Parkland School Division AFS 2022-2023

## Statement of Financial Position

Liabilities	2022-2023	2021-2022	Variance
Accounts Payable and Accrued Liabilities	\$6,938,309	\$4,911,530	\$2,026,779
Unspent Deferred Contributions	1,351,892	2,083,544	(731,651)
Employee Future Benefits	388,600	447,700	(59,100)
<b>Total Liabilities</b>	<b>\$8,678,801</b>	<b>\$7,442,774</b>	<b>(\$1,236,027)</b>

- Accounts payable and accrued liabilities increased primarily due to vendor payable invoices and tuition payable related to Mikisew Outreach School
- Decrease in unspent deferred contributions is largely the result of funding for Westview school furniture and equipment (F&E) and the Blueberry playground that have been spent partially offset by additional funding for other small grants
- Employee future benefits decreased as a result of contributions and actuarial valuations offset by payments to retired employees during the year.

The Parkland School Division AFS 2022-2023

## Statement of Financial Position

Non-Financial Assets	2022-2023	2021-2022	Variance
Tangible Capital Assets	\$170,030,195	\$162,774,124	\$7,256,071
Prepaid expenses	480,804	531,885	(51,081)
<b>Total Non-Financial Assets</b>	<b>\$170,510,999</b>	<b>\$163,306,009</b>	<b>\$7,204,990</b>

Significant capital projects during the year included:

- Westview School (\$5.3M)
- Millgrove Modular Project (\$3.8M)
- Capital Maintenance Renewal (\$467K)

The decrease in prepaid expenses is due to the timing of software licensing or maintenance agreements.

The Parkland School Division AFS 2022-2023

## Statement of Financial Position

Spent deferred Capital Contributions	2022-2023	2021-2022	Variance
	\$158,107,447	\$152,477,262	\$5,630,185

Supported Capital Projects including CMR, Westview and Millgrove Modular Classrooms.

- Alberta Infrastructure Managed Projects \$7.2M
- Parkland School Division Managed Projects \$3.7M
- Offset by \$5.9M in amortization

The Parkland School Division AFS 2022-2023

## Statement of Financial Position

Accumulated Surplus	2022-2023	2021-2022	Variance
Operating Reserves	\$5,095,400	\$8,640,553	(\$3,545,153)
Capital Reserves	6,352,455	5,444,618	907,837
Investment in Tangible Capital Assets	(619,970)	(1,632,672)	1,012,702
<b>Total Accumulated Surplus</b>	<b>\$10,827,885</b>	<b>\$12,452,499</b>	<b>(\$1,624,614)</b>

- The decrease in operating reserve is lower than budgeted due to some forecasted operational purchases by schools, sites and other departments that resulted in capitalization
- Investment in tangible capital assets decreased primarily as a result of the addition of the accumulated amortization for the Asset Retirement Obligation (ARO)

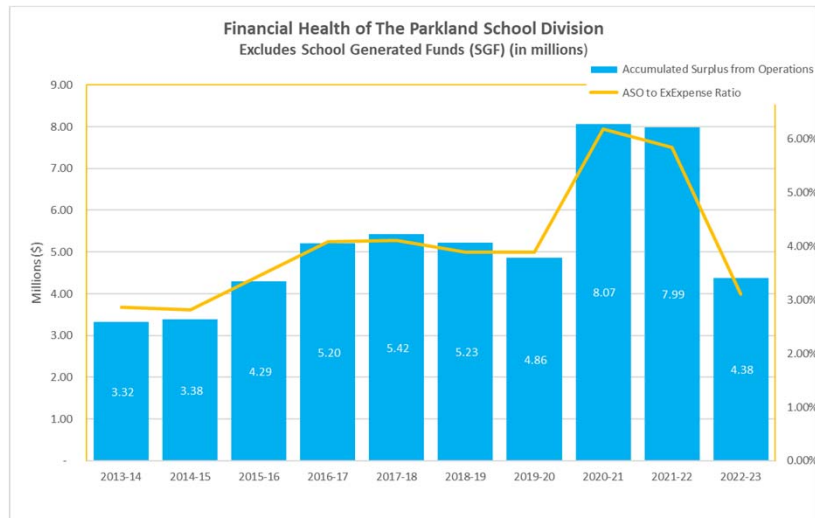
The Parkland School Division AFS 2022-2023

## Accumulated Surplus from Operations

Program	Audited Reserves	Actual Surplus (Deficit)	Transfers	Operating Reserves August 31, 2023
Instruction	\$ 5,358,546	\$ (1,692,328)	\$ (729,887)	2,936,331
Administration	1,463,117	50,363	2,117	1,515,597
Operations and Maintenance	120,610	(22,737)	(162,530)	(64,657)
Transportation	107,150	357,138	(463,818)	470
External services	-	-	-	-
<b>Total</b>	<b>7,049,423</b>	<b>(1,307,564)</b>	<b>(1,354,118)</b>	<b>4,387,741</b>
<b>Unrestricted Surplus</b>	<b>943,768</b>	<b>-</b>	<b>(943,768)</b>	<b>-</b>
<b>Accumulated Surplus from Operations (Excluding SGF)</b>	<b>7,993,191</b>	<b>(1,307,564)</b>	<b>(2,297,886)</b>	<b>4,387,741</b>
Add: SGF	647,362	60,296	-	707,659
<b>Accumulated Surplus from Operations</b>	<b>\$ 8,640,553</b>	<b>\$ (1,247,268)</b>	<b>\$ (2,297,886)</b>	<b>\$ 5,095,400</b>

The Parkland School Division AFS 2022-2023

## Financial Profile



The Parkland School Division AFS 2022-2023

## Statement of Operations

Summarizes the Division's revenues and expenses over the entire year and the resulting surplus or deficit.

- The statement includes the annual budget for the year and the prior year comparators
- Revenues are reported by the type of revenues
- Expenses are recorded by the program where they were expended
- Schedule 3 provides a detailed breakdown by program of both revenues and expenses.

The Parkland School Division AFS 2022-2023

## Statement of Operations

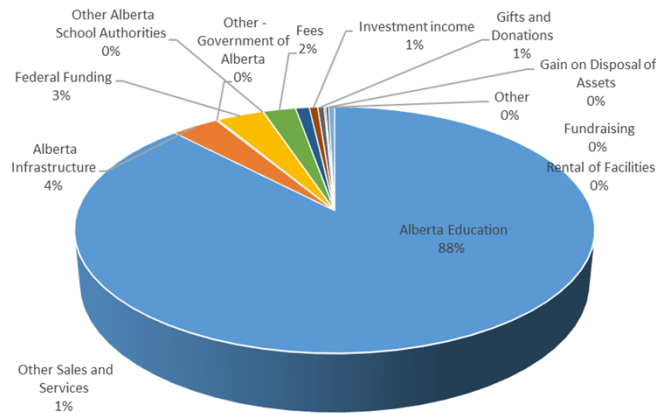
Program	Revenues	Expenses	Surplus (Deficit)
Instruction – ECS	\$5,785,280	\$6,359,187	(\$573,907)
Instruction – Grade 1 to Grade 12	108,510,325	109,568,450	(1,058,125)
Operations and Maintenance	18,006,881	18,029,618	(22,737)
Transportation	11,225,436	10,868,298	357,138
System Administration	4,388,154	4,337,791	50,363
External Service	353,164	353,164	-
<b>Total</b>	<b>\$148,269,240</b>	<b>\$149,516,508</b>	<b>(\$1,247,268)</b>

- Instruction deficit was lower than budgeted as there was \$412K of other revenue from the restructuring transaction involving ADCS.
- Transportation surplus was the result of operating funds being utilized for capital expenditures including a vehicle and a garage to service and install bus safety equipment.
- System Administration surplus primarily due to lower than budgeted legal, support services and professional development expenditures.

The Parkland School Division AFS 2022-2023



## Results from Operations - Revenues



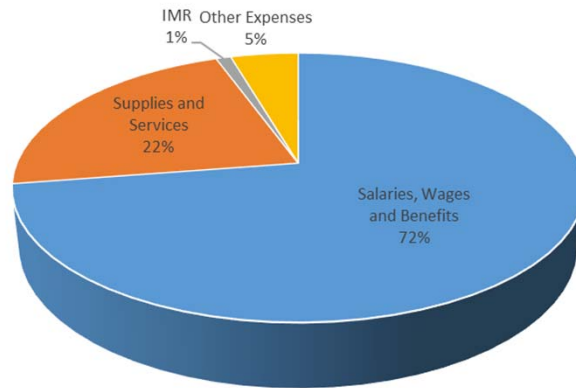
The Parkland School Division AFS 2022-2023

## Results from Operations - Revenues

Revenues	2022-2023	2021-2022	Variance
Alberta Education	\$130,391,223	\$124,742,505	\$5,648,718
Alberta Infrastructure	5,124,323	5,099,804	24,519
Other - Government of Alberta	201,519	9,448	192,071
Federal Funding	5,066,552	1,701,844	3,364,708
Other Alberta School Authorities	45,000	45,000	-
Fees	3,496,712	2,598,978	897,734
Other Sales and Services	1,473,630	1,589,387	(115,757)
Investment Income	896,019	203,019	693,000
Gifts and Donations	684,467	380,934	303,533
Rental of Facilities	186,322	74,019	112,303
Fundraising	291,918	154,663	137,255
Gain on Disposal of Assets	-	8,978	(8,978)
Other Revenue	411,555	-	411,555
<b>Total Revenues</b>	<b>\$148,269,240</b>	<b>\$136,608,579</b>	<b>\$11,660,661</b>

The Parkland School Division AFS 2022-2023

## Results from Operations - Expenses



The Parkland School Division AFS 2022-2023

## Results from Operations - Expenses

Expenses	2022-2023	2021-2022	Variance
Instruction – ECS	\$6,359,187	\$6,238,231	\$120,956
Instruction – Grade 1 to Grade 12	109,568,450	98,345,038	11,475,223
Operations and Maintenance	18,029,618	17,560,269	469,349
Transportation	10,868,298	10,735,850	132,448
System Administration	4,337,791	4,162,029	175,762
External Services	353,164	143,479	209,685
<b>Total Expenses</b>	<b>\$149,516,508</b>	<b>\$137,184,896</b>	<b>\$12,331,612</b>

The Parkland School Division AFS 2022-2023

## Athabasca Delta Community School

Financial Operations	PSD South	ADCS	Total
Revenues Before Restructuring	\$142,813,379	\$5,044,306	\$147,857,685
Expenditures	144,549,920	4,966,588	149,516,508
<b>Net Surplus (Deficit) Before Restructuring</b>	<b>(1,736,541)</b>	<b>77,718</b>	<b>(1,658,823)</b>
Restructuring Revenue	-	411,555	411,555
<b>Net Surplus (Deficit)</b>	<b>(\$1,736,541)</b>	<b>\$489,273</b>	<b>(\$1,247,268)</b>

ADCS was added to PSD through a restructuring transaction. This transaction records the net assets and liabilities of the school in PSD's accounts and results in other revenue of \$411,555 as part of the transaction.

The Parkland School Division AFS 2022-2023

## New Reporting Requirements

### Audited Statements

- Asset Retirement Obligations (ARO) are now required to be recorded through out the statements
  - Results in restated amounts for prior year to capture historical amount.
  - Impacts Statement of Financial Position, Statement of Changes in Net Financial Debt, Schedule of Net Assets, Schedule of Program Operations, Schedule of Tangible Capital Assets, and Notes to the Financial Statements.
  - New Schedule of Asset Retirement Obligations (Schedule 8)

### Future Accounting Changes

- PS 3400: Revenue (September 1, 2023)
- PS 3160: Public Private Partnerships (April 1, 2023)

The Parkland School Division AFS 2022-2023

## Summary

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# Questions?

The Parkland School Division AFS 2022-2023

**AUDITED  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED AUGUST 31, 2023**  
[Education Act, Sections 139, 140, 244]

**2305 The Parkland School Division**

Legal Name of School Jurisdiction

**4603 48 Street Stony Plain AB T7Z 2A8**

Mailing Address

**780-963-4010 scott.mcfadyen@psd.ca**

Contact Numbers and Email Address

**SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**

The financial statements of 2305 The Parkland School Division presented to Alberta Education have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements, including notes, have been prepared in accordance with Canadian Public Sector Accounting Standards and follow format prescribed by Alberta Education.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong system of budgetary control.

***Board of Trustees Responsibility***

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the audited financial statements with management in detail and approved the financial statements for release.

***External Auditors***

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors were given full access to school jurisdiction records.

***Declaration of Management and Board Chair***

To the best of our knowledge and belief, these financial statements reflect, in all material respects, the financial position, results of operations, remeasurement gains and losses, changes in net financial assets (debt), and cash flows for the year in accordance with Canadian Public Sector Accounting Standards.

**BOARD CHAIR**

**Dr. Lorraine Stewart**  
Name

Signature

**SUPERINTENDENT**

**Ms. Shauna Boyce**  
Name

Signature

**SECRETARY-TREASURER OR TREASURER**

**Mr. Scott McFadyen**  
Name

Signature

Board-approved Release Date

c.c. ALBERTA EDUCATION, Financial Reporting & Accountability Branch  
8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5  
EMAIL: EDC.FRA@gov.ab.ca  
PHONE: Kevin Luu: (780) 422-0314; Angel Tsui: (780) 427-3855 FAX: (780) 422-6996

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# Independent auditor's report

To the Board of Trustees of The Parkland School Division

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## Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The Parkland School Division (the Division) as at August 31, 2023 and the results of its operations, changes in its net debt, its remeasurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### What we have audited

The Division's financial statements comprise:

- the statement of financial position as at August 31, 2023;
- the statement of operations for the year then ended;
- the statement of cash flows for the year then ended; and
- the statement of changes in net financial assets for the year then ended;
- the statement of remeasurement gains and losses for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

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## Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We are independent of the Division in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

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## **Other matter – unaudited information**

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the square meters amounts included in schedule 4 and the FTE amounts included in schedule 7. Accordingly, we do not express an opinion on the square meters amounts included in schedule 4 and the FTE amounts included in schedule 7.

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## **Responsibilities of management and those charged with governance for the financial statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Division's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Division or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Division's financial reporting process.

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## **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Division's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Division's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Division to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

(to be signed - PricewaterhouseCoopers LLP/s.r.l./s.e.n.c.r.l.)

Chartered Professional Accountants

Edmonton, Alberta  
November XX, 2023

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**STATEMENT OF FINANCIAL POSITION**  
As at August 31, 2023 (in dollars)

		2023	2022 Restated
<b>FINANCIAL ASSETS</b>			
Cash and cash equivalents	(Schedule 5; Note 5)	\$ 14,215,858	\$ 18,134,355
Accounts receivable (net after allowances)	(Note 6)	\$ 4,428,939	\$ 1,860,648
Portfolio investments			
Operating		\$ -	\$ -
Endowments		\$ -	\$ -
Inventories for resale		\$ -	\$ -
Other financial assets		\$ -	\$ -
<b>Total financial assets</b>		<b>\$ 18,644,797</b>	<b>\$ 19,995,003</b>
<b>LIABILITIES</b>			
Bank indebtedness		\$ -	\$ -
Accounts payable and accrued liabilities	(Note 8)	\$ 6,938,309	\$ 4,911,530
Unspent deferred contributions	(Schedule 2)	\$ 1,351,892	\$ 2,083,544
Employee future benefits liabilities	(Note 9)	\$ 388,600	\$ 447,700
Asset retirement obligations and environmental liabilities	(Note 10)	\$ 11,541,663	\$ 10,928,477
Other liabilities		\$ -	\$ -
Debt			
Unsupported: Debentures		\$ -	\$ -
Mortgages and capital loans		\$ -	\$ -
Capital leases		\$ -	\$ -
<b>Total liabilities</b>		<b>\$ 20,220,464</b>	<b>\$ 18,371,251</b>
<b>Net financial assets</b>		<b>\$ (1,575,667)</b>	<b>\$ 1,623,752</b>
<b>NON-FINANCIAL ASSETS</b>			
Tangible capital assets	(Schedule 6)	\$ 170,030,195	\$ 162,774,124
Inventory of supplies		\$ -	\$ -
Prepaid expenses	(Note 11)	\$ 480,804	\$ 531,885
Other non-financial assets		\$ -	\$ -
<b>Total non-financial assets</b>		<b>\$ 170,510,999</b>	<b>\$ 163,306,009</b>
<b>Net assets before spent deferred capital contributions</b>		<b>\$ 168,935,332</b>	<b>\$ 164,929,761</b>
Spent deferred capital contributions	(Schedule 2)	\$ 158,107,447	\$ 152,477,262
<b>Net assets</b>		<b>\$ 10,827,885</b>	<b>\$ 12,452,499</b>
<b>Net assets</b>	( Note 12)		
Accumulated surplus (deficit)	(Schedule 1)	\$ 10,827,885	\$ 12,452,499
Accumulated remeasurement gains (losses)		\$ -	\$ -
		<b>\$ 10,827,885</b>	<b>\$ 12,452,499</b>
<b>Contractual rights</b>	(Note 7)		
<b>Contractual obligations</b>	(Note 13)		
<b>Contingent liabilities</b>	(Note 14)		

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF OPERATIONS**  
For the Year Ended August 31, 2023 (in dollars)

	<b>Budget 2023</b>	<b>Actual 2023</b>	<b>Actual 2022 Restated</b>
<b>REVENUES</b>			
Government of Alberta	\$ 130,316,119	\$ 135,762,065	\$ 129,896,757
Federal Government and other government grants	\$ 1,823,434	\$ 5,066,552	\$ 1,701,844
Property taxes	\$ -	\$ -	\$ -
Fees (Schedule 9)	\$ 3,272,516	\$ 3,496,712	\$ 2,598,978
Sales of services and products	\$ 1,025,570	\$ 1,473,630	\$ 1,589,387
Investment income	\$ 110,000	\$ 896,019	\$ 203,019
Donations and other contributions	\$ 392,179	\$ 976,385	\$ 535,597
Other revenue (Note 15)	\$ 54,000	\$ 597,877	\$ 82,997
<b>Total revenues</b>	<b>\$ 136,993,818</b>	<b>\$ 148,269,240</b>	<b>\$ 136,608,579</b>
<b>EXPENSES</b>			
Instruction - ECS	\$ 6,240,197	\$ 6,359,187	\$ 6,238,231
Instruction - Grades 1 to 12	\$ 100,476,388	\$ 109,568,450	\$ 98,345,038
Operations and maintenance (Schedule 4)	\$ 17,115,302	\$ 18,029,618	\$ 17,560,269
Transportation	\$ 10,991,218	\$ 10,868,298	\$ 10,735,850
System administration	\$ 4,354,965	\$ 4,337,791	\$ 4,162,029
External services	\$ 84,638	\$ 353,164	\$ 143,479
<b>Total expenses</b>	<b>\$ 139,262,708</b>	<b>\$ 149,516,508</b>	<b>\$ 137,184,896</b>
<b>Annual operating surplus (deficit)</b>	<b>\$ (2,268,890)</b>	<b>\$ (1,247,268)</b>	<b>\$ (576,317)</b>
Endowment contributions and reinvested income	\$ -	\$ -	\$ -
<b>Annual surplus (deficit)</b>	<b>\$ (2,268,890)</b>	<b>\$ (1,247,268)</b>	<b>\$ (576,317)</b>
<b>Accumulated surplus (deficit) at beginning of year</b>	<b>\$ 12,452,499</b>	<b>\$ 12,452,499</b>	<b>\$ 13,028,816</b>
<b>Accumulated surplus (deficit) at end of year</b>	<b>\$ 10,183,609</b>	<b>\$ 10,827,885</b>	<b>\$ 12,452,499</b>

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF CASH FLOWS**  
For the Year Ended August 31, 2023 (in dollars)

	2023	2022 Restated
<b>CASH FLOWS FROM:</b>		
<b>A. OPERATING TRANSACTIONS</b>		
Annual surplus (deficit)	\$ (1,247,268)	\$ (576,317)
Add (Deduct) items not affecting cash:		
Amortization of tangible capital assets	\$ 7,061,677	\$ 7,009,780
Net (gain)/loss on disposal of tangible capital assets	\$ -	\$ (8,978)
Transfer of tangible capital assets (from)/to other entities		\$ -
(Gain)/Loss on sale of portfolio investments	\$ -	\$ -
Spent deferred capital recognized as revenue	\$ (5,851,309)	\$ (5,719,029)
Deferred capital revenue write-down / adjustment	\$ -	\$ -
Increase/(Decrease) in employee future benefit liabilities	\$ (59,100)	\$ (13,800)
Donations in kind	\$ -	\$ -
Restructuring Revenue - transferred in unsupported assets	\$ (264,851)	\$ -
	\$ (360,851)	\$ 691,656
(Increase)/Decrease in accounts receivable	\$ (2,568,291)	\$ (785,455)
(Increase)/Decrease in inventories for resale	\$ -	\$ -
(Increase)/Decrease in other financial assets	\$ -	\$ -
(Increase)/Decrease in inventory of supplies	\$ -	\$ -
(Increase)/Decrease in prepaid expenses	\$ 51,083	\$ (60,113)
(Increase)/Decrease in other non-financial assets	\$ -	\$ -
Increase/(Decrease) in accounts payable, accrued and other liabilities	\$ 2,026,779	\$ (3,049,031)
Increase/(Decrease) in unspent deferred contributions	\$ (731,652)	\$ 671,448
Increase/(Decrease) in asset retirement obligations and environmental liabilities	\$ 613,186	\$ -
ARO - Athabasca Delta Community School at September 1, 2022	\$ (613,186)	\$ -
<b>Total cash flows from operating transactions</b>	<b>\$ (1,582,932)</b>	<b>\$ (2,531,495)</b>
<b>B. CAPITAL TRANSACTIONS</b>		
Acquisition of tangible capital assets	\$ (6,007,101)	\$ (3,779,501)
Net proceeds from disposal of unsupported capital assets	\$ -	\$ 16,155
	\$ -	\$ -
<b>Total cash flows from capital transactions</b>	<b>\$ (6,007,101)</b>	<b>\$ (3,763,346)</b>
<b>C. INVESTING TRANSACTIONS</b>		
Purchases of portfolio investments	\$ -	\$ -
Proceeds on sale of portfolio investments	\$ -	\$ -
	\$ -	\$ -
	\$ -	\$ -
<b>Total cash flows from investing transactions</b>	<b>\$ -</b>	<b>\$ -</b>
<b>D. FINANCING TRANSACTIONS</b>		
Debt issuances	\$ -	\$ -
Debt repayments	\$ -	\$ -
Increase (decrease) in spent deferred capital contributions	\$ 3,671,536	\$ 2,932,352
Capital lease issuances	\$ -	\$ -
Capital lease payments	\$ -	\$ -
		\$ -
		\$ -
<b>Total cash flows from financing transactions</b>	<b>\$ 3,671,536</b>	<b>\$ 2,932,352</b>
<b>Increase (decrease) in cash and cash equivalents</b>	<b>\$ (3,918,497)</b>	<b>\$ (3,362,489)</b>
<b>Cash and cash equivalents, at beginning of year</b>	<b>\$ 18,134,355</b>	<b>\$ 21,496,844</b>
<b>Cash and cash equivalents, at end of year</b>	<b>\$ 14,215,858</b>	<b>\$ 18,134,355</b>

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT)**  
**For the Year Ended August 31, 2023 (in dollars)**

	2023	2022 Restated
Annual surplus (deficit)	\$ (1,247,268)	\$ (576,317)
<b>Effect of changes in tangible capital assets</b>		
Acquisition of tangible capital assets	\$ (6,588,114)	\$ (3,779,501)
Amortization of tangible capital assets	\$ 7,061,677	\$ 7,009,780
Net (gain)/loss on disposal of tangible capital assets	\$ -	\$ (8,978)
Net proceeds from disposal of unsupported capital assets	\$ -	\$ 16,155
Write-down carrying value of tangible capital assets	\$ 581,014	\$ -
Transfer of tangible capital assets (from)/to other entities	\$ (7,809,958)	\$ (13,802,098)
Other changes            ARO - Addition of Athabasca Delta School	\$ (613,187)	\$ (10,928,477)
<b>Total effect of changes in tangible capital assets</b>	\$ (7,368,568)	\$ (21,493,119)
Acquisition of inventory of supplies	\$ -	\$ -
Consumption of inventory of supplies	\$ -	\$ -
(Increase)/Decrease in prepaid expenses	\$ 51,083	\$ (60,113)
(Increase)/Decrease in other non-financial assets	\$ -	\$ -
Net remeasurement gains and (losses)	\$ -	\$ -
Change in spent deferred capital contributions            (Schedule 2)	\$ 5,630,185	\$ 11,015,421
Other changes            Restructuring transaction for Athabasca Delta	\$ (264,851)	\$ -
<b>Increase (decrease) in net financial assets (net debt)</b>	\$ (3,199,419)	\$ (11,114,128)
<b>Net financial assets (net debt) at beginning of year</b>	\$ 1,623,752	\$ 12,737,880
<b>Net financial assets (net debt) at end of year</b>	\$ (1,575,667)	\$ 1,623,752

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF REMEASUREMENT GAINS AND LOSSES**  
**For the Year Ended August 31, 2023 (in dollars)**

	2023	2022
Unrealized gains (losses) attributable to:		
Portfolio investments	\$ -	\$ -
	\$ -	\$ -
	\$ -	\$ -
Amounts reclassified to the statement of operations:		
Portfolio investments	\$ -	\$ -
	\$ -	\$ -
	\$ -	\$ -
Other Adjustment (Describe)	\$ -	\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -
<b>Accumulated remeasurement gains (losses) at beginning of year</b>	\$ -	\$ -
<b>Accumulated remeasurement gains (losses) at end of year</b>	\$ -	\$ -

The accompanying notes and schedules are part of these financial statements.

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS**  
For the Year Ended August 31, 2023 (in dollars)

	NET ASSETS	ACCUMULATED RE MEASUREMENT GAINS (LOSSES)	ACCUMULATED SURPLUS (DEFICIT)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED TOTAL OPERATING RESERVES	TOTAL CAPITAL RESERVES
<b>Balance at August 31, 2022</b>	\$ 20,502,261	\$ -	\$ 20,502,261	\$ 6,417,090	\$ -	\$ 943,768	\$ 7,696,785	\$ 5,444,618
<b>Prior period adjustments:</b>								
Asset Retirement Obligation	\$ (8,049,762)	\$ -	\$ (8,049,762)	\$ (8,049,762)	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted Balance, August 31, 2022</b>	\$ 12,452,499	\$ -	\$ 12,452,499	\$ (1,632,672)	\$ -	\$ 943,768	\$ 7,696,785	\$ 5,444,618
Operating surplus (deficit)	\$ (1,247,268)		\$ (1,247,268)			\$ (1,247,268)		
Board funded tangible capital asset additions				\$ 2,335,565		\$ -	\$ (696,625)	\$ (1,638,940)
Board funded ARO tangible capital asset additions				\$ -		\$ -	\$ -	\$ -
Disposal of unsupported or board funded portion of supported tangible capital assets	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -
Disposal of unsupported ARO tangible capital assets	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -
Write-down of unsupported or board funded portion of supported tangible capital assets	\$ -		\$ -	\$ -		\$ -	\$ -	\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -						
Endowment expenses & disbursements	\$ -		\$ -		\$ -	\$ -		
Endowment contributions	\$ -		\$ -		\$ -	\$ -		
Reinvested endowment income	\$ -		\$ -		\$ -	\$ -		
Initial Recognition of ADCS ARO	\$ (377,346)		\$ (377,346)	\$ (377,346)	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets	\$ -			\$ (6,798,086)		\$ 6,798,086		
Amortization of ARO tangible capital assets	\$ -			\$ (263,591)		\$ 263,591		
Board funded ARO liabilities - recognition	\$ -			\$ -		\$ -		
Board funded ARO liabilities - remediation	\$ -			\$ -		\$ -		
Capital revenue recognized	\$ -			\$ 5,851,309		\$ (5,851,309)		
Debt principal repayments (unsupported)	\$ -			\$ -		\$ -		
Additional capital debt or capital leases	\$ -			\$ -		\$ -		
Net transfers to operating reserves	\$ -					\$ (409,618)	\$ 409,618	
Net transfers from operating reserves	\$ -					\$ 1,804,850	\$ (1,804,850)	
Net transfers to capital reserves	\$ -					\$ (946,777)	\$ 946,777	
Net transfers from capital reserves	\$ -					\$ -	\$ -	
Restructuring Addition of ADCS	\$ -		\$ -	\$ 264,851	\$ -	\$ (411,555)	\$ 146,704	\$ -
Minister Approved Transfer	\$ -		\$ -		\$ -	\$ (943,768)	\$ (656,232)	\$ 1,600,000
<b>Balance at August 31, 2023</b>	\$ 10,827,885	\$ -	\$ 10,827,885	\$ (619,970)	\$ -	\$ -	\$ 5,095,400	\$ 6,352,455

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS  
For the Year Ended August 31, 2023 (in dollars)**

	INTERNALLY RESTRICTED RESERVES BY PROGRAM									
	School & Instruction Related		Operations & Maintenance		System Administration		Transportation		External Services	
	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves
<b>Balance at August 31, 2022</b>	\$ 6,005,908	\$ 3,542,195	\$ 120,610	\$ 486,682	\$ 1,463,117	\$ 1,020,701	\$ 107,150	\$ 366,655	\$ -	\$ 28,385
<b>Prior period adjustments:</b>										
Asset Retirement Obligation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted Balance, August 31, 2022</b>	\$ 6,005,908	\$ 3,542,195	\$ 120,610	\$ 486,682	\$ 1,463,117	\$ 1,020,701	\$ 107,150	\$ 366,655	\$ -	\$ 28,385
Operating surplus (deficit)										
Board funded tangible capital asset additions	\$ (70,275)	\$ (1,092,802)	\$ (162,532)	\$ (310,145)	\$ -	\$ (235,993)	\$ (463,818)	\$ -	\$ -	\$ -
Board funded ARO tangible capital asset additions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Disposal of unsupported or board funded portion of supported tangible capital assets		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Disposal of unsupported ARO tangible capital assets		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Write-down of unsupported or board funded portion of supported tangible capital assets		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net remeasurement gains (losses) for the year										
Endowment expenses & disbursements										
Endowment contributions										
Reinvested endowment income										
Initial Recognition of ADCS ARO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets										
Amortization of ARO tangible capital assets										
Board funded ARO liabilities - recognition										
Board funded ARO liabilities - remediation										
Capital revenue recognized										
Debt principal repayments (unsupported)										
Additional capital debt or capital leases										
Net transfers to operating reserves					\$ 52,480		\$ 357,138		\$ -	
Net transfers from operating reserves	\$ (1,782,115)		\$ (22,735)				\$ -		\$ -	
Net transfers to capital reserves		\$ 646,392		\$ 110,452		\$ 173,680		\$ 16,253		\$ -
Net transfers from capital reserves		\$ -		\$ -		\$ -		\$ -		\$ -
Restructuring Addition of ADCS	\$ 146,704	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Minister Approved Transfer	\$ (656,232)	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance at August 31, 2023</b>	\$ 3,643,990	\$ 4,695,785	\$ (64,657)	\$ 286,989	\$ 1,515,597	\$ 958,388	\$ 470	\$ 382,908	\$ -	\$ 28,385



SCHEDULE 2

SCHEDULE OF DEFERRED CONTRIBUTIONS  
(EXTERNALLY RESTRICTED CONTRIBUTIONS ONLY)  
For the Year Ended August 31, 2023 (in dollars)

			Alberta Education Safe Return to Class/Safe Indoor Air				Other GoA Ministries			
	IMR	CMR		Others	Total Education	Alberta Infrastructure	Children's Services	Health	Other GOA Ministries	Total Other GoA Ministries
<b>Deferred Operating Contributions (DOC)</b>										
Balance at August 31, 2022	\$ 6,049	\$ -	\$ -	\$ 560,805	\$ 566,854	\$ -	\$ -	\$ -	\$ -	\$ -
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted ending balance August 31, 2022</b>	<b>\$ 6,049</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 560,805</b>	<b>\$ 566,854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Received during the year (excluding investment income)	\$ 1,488,274	\$ -	\$ -	\$ 1,393,018	\$ 2,881,292	\$ -	\$ -	\$ 201,519	\$ -	\$ 201,519
Transfer (to) grant/donation revenue (excluding investment income)	\$ (1,489,966)	\$ -	\$ -	\$ (1,115,791)	\$ (2,605,757)	\$ -	\$ -	\$ (201,519)	\$ -	\$ (201,519)
Investment earnings - Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings - Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from UDCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred directly (to) SDCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>DOC closing balance at August 31, 2023</b>	<b>\$ 4,357</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 838,032</b>	<b>\$ 842,389</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Unspent Deferred Capital Contributions (UDCC)</b>										
Balance at August 31, 2022	\$ -	\$ 90,197	\$ -	\$ 240,000	\$ 330,197	\$ 766,266	\$ -	\$ -	\$ -	\$ 766,266
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted ending balance August 31, 2022</b>	<b>\$ -</b>	<b>\$ 90,197</b>	<b>\$ -</b>	<b>\$ 240,000</b>	<b>\$ 330,197</b>	<b>\$ 766,266</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 766,266</b>
Received during the year (excluding investment income)	\$ -	\$ 387,672	\$ -	\$ -	\$ 387,672	\$ 30,163	\$ -	\$ -	\$ -	\$ 30,163
UDCC Receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,094,012	\$ -	\$ -	\$ -	\$ 2,094,012
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings - Received during the year	\$ -	\$ 4,629	\$ -	\$ -	\$ 4,629	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings - Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on disposition of supported capital/ Insurance proceeds (and related interest)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) DOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) SDCC	\$ -	\$ (467,343)	\$ -	\$ -	\$ (467,343)	\$ (2,890,441)	\$ -	\$ -	\$ -	\$ (2,890,441)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>UDCC closing balance at August 31, 2023</b>	<b>\$ -</b>	<b>\$ 15,155</b>	<b>\$ -</b>	<b>\$ 240,000</b>	<b>\$ 255,155</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Unspent Deferred Contributions at August 31, 2023</b>	<b>\$ 4,357</b>	<b>\$ 15,155</b>	<b>\$ -</b>	<b>\$ 1,078,032</b>	<b>\$ 1,097,544</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Spent Deferred Capital Contributions (SDCC)</b>										
Balance at August 31, 2022	\$ 2,375,312	\$ 6,219,836	\$ 4,418	\$ 3,390,702	\$ 11,990,268	\$ 140,411,994	\$ -	\$ -	\$ -	\$ 140,411,994
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted ending balance August 31, 2022</b>	<b>\$ 2,375,312</b>	<b>\$ 6,219,836</b>	<b>\$ 4,418</b>	<b>\$ 3,390,702</b>	<b>\$ 11,990,268</b>	<b>\$ 140,411,994</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 140,411,994</b>
Donated tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta Infrastructure managed projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,228,945	\$ -	\$ -	\$ -	\$ 7,228,945
Transferred from DOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from UDCC	\$ -	\$ 467,343	\$ -	\$ -	\$ 467,343	\$ 2,890,441	\$ -	\$ -	\$ -	\$ 2,890,441
Amounts recognized as revenue (Amortization of SDCC)	\$ (290,515)	\$ (330,094)	\$ (4,418)	\$ (75,719)	\$ (700,746)	\$ (5,124,323)	\$ -	\$ -	\$ -	\$ (5,124,323)
Disposal of supported capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 581,013	\$ -	\$ -	\$ -	\$ 581,013
<b>SDCC closing balance at August 31, 2023</b>	<b>\$ 2,084,797</b>	<b>\$ 6,357,085</b>	<b>\$ -</b>	<b>\$ 3,314,983</b>	<b>\$ 11,756,865</b>	<b>\$ 145,988,070</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 145,988,070</b>

**SCHEDULE 2**

	Other Sources			Total other sources	Total
	Gov't of Canada	Donations and grants from others	Other		
<b>Deferred Operating Contributions (DOC)</b>					
Balance at August 31, 2022	\$ -	\$ -	\$ 420,227	\$ 420,227	\$ 987,081
Prior period adjustments - please explain:	-	-	-	-	-
<b>Adjusted ending balance August 31, 2022</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 420,227</b>	<b>\$ 420,227</b>	<b>\$ 987,081</b>
Received during the year (excluding investment income)	\$ -	\$ -	\$ 84,282	\$ 84,282	\$ 3,167,093
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ (250,161)	\$ (250,161)	\$ (3,057,437)
Investment earnings - Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings - Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from UDCC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred directly (to) SDCC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
<b>DOC closing balance at August 31, 2023</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 254,348</b>	<b>\$ 254,348</b>	<b>\$ 1,096,737</b>
<b>Unspent Deferred Capital Contributions (UDCC)</b>					
Balance at August 31, 2022	\$ -	\$ -	\$ -	\$ -	\$ 1,096,463
Prior period adjustments - please explain:	-	-	-	-	-
<b>Adjusted ending balance August 31, 2022</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,096,463</b>
Received during the year (excluding investment income)	\$ -	\$ -	\$ 313,752	\$ 313,752	\$ 731,587
UDCC Receivable	\$ -	\$ -	\$ -	\$ -	\$ 2,094,012
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings - Received during the year	\$ -	\$ -	\$ -	\$ -	\$ 4,629
Investment earnings - Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on disposition of supported capital/ Insurance proceeds (and related interest)	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) DOC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) SDCC	\$ -	\$ -	\$ (313,752)	\$ (313,752)	\$ (3,671,536)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
<b>UDCC closing balance at August 31, 2023</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 255,155</b>
<b>Total Unspent Deferred Contributions at August 31, 2023</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 254,348</b>	<b>\$ 254,348</b>	<b>\$ 1,351,892</b>
<b>Spent Deferred Capital Contributions (SDCC)</b>					
Balance at August 31, 2022	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ 152,477,262
Prior period adjustments - please explain:	-	-	-	-	-
<b>Adjusted ending balance August 31, 2022</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 152,477,262</b>
Donated tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta Infrastructure managed projects	-	-	-	-	\$ 7,228,945
Transferred from DOC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from UDCC	\$ -	\$ -	\$ 313,752	\$ 313,752	\$ 3,671,536
Amounts recognized as revenue (Amortization of SDCC)	\$ -	\$ -	\$ (26,240)	\$ (26,240)	\$ (5,851,309)
Disposal of supported capital assets	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ 581,013
<b>SDCC closing balance at August 31, 2023</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 362,512</b>	<b>\$ 362,512</b>	<b>\$ 158,107,447</b>

**SCHEDULE 3**

School Jurisdiction Code: 2305

**SCHEDULE OF PROGRAM OPERATIONS**  
For the Year Ended August 31, 2023 (in dollars)  
2023

2022

REVENUES	Instruction		Operations and		System		External		TOTAL	TOTAL
	ECS	Grades 1 - 12	Maintenance	Transportation	Administration	Services				
(1) Alberta Education	\$ 5,652,419	\$ 98,609,784	\$ 11,933,986	\$ 9,911,718	\$ 4,283,316	\$ -	\$ 130,391,223	\$ 124,742,505		
(2) Alberta Infrastructure	\$ -	\$ -	\$ 5,107,070	\$ -	\$ -	\$ 17,253	\$ 5,124,323	\$ 5,099,804		
(3) Other - Government of Alberta	\$ -	\$ 201,519	\$ -	\$ -	\$ -	\$ -	\$ 201,519	\$ 9,448		
(4) Federal Government and First Nations	\$ 5,000	\$ 3,911,155	\$ 889,781	\$ 68,713	\$ 102,126	\$ 89,777	\$ 5,066,552	\$ 1,701,844		
(5) Other Alberta school authorities	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000		
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
(9) Fees	\$ 103,873	\$ 2,214,336	\$ -	\$ 1,178,503	\$ -	\$ -	\$ 3,496,712	\$ 2,598,978		
(10) Sales of services and products	\$ 23,988	\$ 1,270,812	\$ 49,804	\$ 66,502	\$ 2,712	\$ 59,812	\$ 1,473,630	\$ 1,589,387		
(11) Investment income	\$ -	\$ 896,019	\$ -	\$ -	\$ -	\$ -	\$ 896,019	\$ 203,019		
(12) Gifts and donations	\$ -	\$ 658,227	\$ 26,240	\$ -	\$ -	\$ -	\$ 684,467	\$ 380,934		
(13) Rental of facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,322	\$ 186,322	\$ 74,019		
(14) Fundraising	\$ -	\$ 291,918	\$ -	\$ -	\$ -	\$ -	\$ 291,918	\$ 154,663		
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,978		
(16) Other	\$ -	\$ 411,555	\$ -	\$ -	\$ -	\$ -	\$ 411,555	\$ -		
<b>(17) TOTAL REVENUES</b>	<b>\$ 5,785,280</b>	<b>\$ 108,510,325</b>	<b>\$ 18,006,881</b>	<b>\$ 11,225,436</b>	<b>\$ 4,388,154</b>	<b>\$ 353,164</b>	<b>\$ 148,269,240</b>	<b>\$ 136,608,579</b>		
<b>EXPENSES</b>										
(18) Certificated salaries	\$ 3,170,125	\$ 61,793,065	\$ -	\$ -	\$ 555,748	\$ 34,623	\$ 65,553,561	\$ 60,822,763		
(19) Certificated benefits	\$ 443,975	\$ 14,391,827	\$ -	\$ -	\$ 128,377	\$ -	\$ 14,964,179	\$ 13,913,404		
(20) Non-certificated salaries and wages	\$ 1,874,629	\$ 13,647,590	\$ 3,744,643	\$ 689,427	\$ 1,775,004	\$ 72,903	\$ 21,804,196	\$ 20,509,165		
(21) Non-certificated benefits	\$ 496,896	\$ 3,917,617	\$ 1,112,352	\$ 157,642	\$ 459,541	\$ -	\$ 6,144,048	\$ 5,752,835		
(22) SUB - TOTAL	\$ 5,985,625	\$ 93,750,099	\$ 4,856,995	\$ 847,069	\$ 2,918,670	\$ 107,526	\$ 108,465,984	\$ 100,998,167		
(23) Services, contracts and supplies	\$ 373,562	\$ 14,910,484	\$ 7,228,115	\$ 10,004,976	\$ 1,243,325	\$ 228,385	\$ 33,988,847	\$ 29,176,949		
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ 5,834,056	\$ -	\$ -	\$ 17,253	\$ 5,851,309	\$ 5,719,029		
(25) Amortization of unsupported tangible capital assets	\$ -	\$ 646,392	\$ 110,452	\$ 16,253	\$ 173,680	\$ -	\$ 946,777	\$ 1,038,952		
(26) Amortization of supported ARO tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
(27) Amortization of unsupported ARO tangible capital assets	\$ -	\$ 261,475	\$ -	\$ -	\$ 2,116	\$ -	\$ 263,591	\$ 251,799		
(28) Accretion expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
(29) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
(30) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
(31) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
(32) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>(33) TOTAL EXPENSES</b>	<b>\$ 6,359,187</b>	<b>\$ 109,568,450</b>	<b>\$ 18,029,618</b>	<b>\$ 10,868,298</b>	<b>\$ 4,337,791</b>	<b>\$ 353,164</b>	<b>\$ 149,516,508</b>	<b>\$ 137,184,896</b>		
<b>(34) OPERATING SURPLUS (DEFICIT)</b>	<b>\$ (573,907)</b>	<b>\$ (1,058,125)</b>	<b>\$ (22,737)</b>	<b>\$ 357,138</b>	<b>\$ 50,363</b>	<b>\$ -</b>	<b>\$ (1,247,268)</b>	<b>\$ (576,317)</b>		

**SCHEDULE OF OPERATIONS AND MAINTENANCE**  
For the Year Ended August 31, 2023 (in dollars)

EXPENSES	Custodial	Maintenance	Utilities and Telecomm.	Expensed IMR/CMR, Modular Unit Relocations & Lease Payments	Facility Planning & Operations Administration	Unsupported Amortization & Other Expenses	Supported Capital & Debt Services	2023 TOTAL Operations and Maintenance	2022 TOTAL Operations and Maintenance
Non-certificated salaries and wages	\$ 2,643,242	\$ 707,112	\$ -	\$ -	\$ 394,289			\$ 3,744,643	\$ 3,743,390
Non-certificated benefits	\$ 754,546	\$ 270,552	\$ -	\$ -	\$ 87,253			\$ 1,112,351	\$ 1,095,977
<b>SUB-TOTAL REMUNERATION</b>	\$ 3,397,788	\$ 977,664	\$ -	\$ -	\$ 481,542			\$ 4,856,994	\$ 4,839,367
Supplies and services	\$ 586,567	\$ 1,496,868	\$ -	\$ 1,489,966	\$ -			\$ 3,573,401	\$ 3,501,324
Electricity			\$ 1,409,021					\$ 1,409,021	\$ 1,146,314
Natural gas/heating fuel			\$ 920,634					\$ 920,634	\$ 836,357
Sewer and water			\$ 187,036					\$ 187,036	\$ 153,834
Telecommunications			\$ 391,364					\$ 391,364	\$ 373,775
Insurance					\$ 746,660			\$ 746,660	\$ 867,719
ASAP maintenance & renewal payments							\$ -	\$ -	\$ -
Amortization of tangible capital assets									
Supported							\$ 5,834,056	\$ 5,834,056	\$ 5,701,550
Unsupported						\$ 110,452		\$ 110,452	\$ 140,029
<b>TOTAL AMORTIZATION</b>						\$ 110,452	\$ 5,834,056	\$ 5,944,508	\$ 5,841,579
Accretion expense						\$ -	\$ -	\$ -	\$ -
Interest on capital debt - Unsupported						\$ -		\$ -	\$ -
Lease payments for facilities				\$ -				\$ -	\$ -
Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Losses on disposal of capital assets						\$ -		\$ -	\$ -
<b>TOTAL EXPENSES</b>	\$ 3,984,355	\$ 2,474,532	\$ 2,908,055	\$ 1,489,966	\$ 1,228,202	\$ 110,452	\$ 5,834,056	\$ 18,029,618	\$ 17,560,269

**SQUARE METRES**

School buildings	120,524.0	116,427.0
Non school buildings	10,408.3	9,708.3

**Notes:**

**Custodial:** All expenses related to activities undertaken to keep the school environment and maintenance shops clean and safe.

**Maintenance:** All expenses associated with the repair, replacement, enhancement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components. Maintenance expenses exclude operational costs related to expensed Infrastructure Maintenance Renewal (IMR), CMR & Modular Unit relocations, as they are reported on separately.

**Utilities & Telecommunications:** All expenses related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications.

**Expensed IMR, CMR & Modular Unit Relocation & Lease Payments:** All operational expenses associated with non-capitalized IMR and CMR projects, modular unit (portable) relocation, and payments on leased facilities.

**Facility Planning & Operations Administration:** All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clerical functions, negotiations, supervision of employees & contractors, school facility planning & project 'administration', administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.

**Unsupported Amortization & Other Expenses:** All expenses related to unsupported capital assets amortization and interest on unsupported capital debt.

**Supported Capital & Debt Services:** All expenses related to supported capital assets amortization and interest on supported capital debt.

SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS  
For the Year Ended August 31, 2023 (in dollars)

Cash & Cash Equivalents	Average Effective (Market) Yield	2023		2022	
		Cost	Amortized Cost	Amortized Cost	Amortized Cost
Cash	0.00%	\$ 14,215,858	\$ 14,215,858	\$ -	\$ 18,134,355
Cash equivalents					
Government of Canada, direct and	0.00%	-	-	-	-
Provincial, direct and guaranteed	0.00%	-	-	-	-
Corporate	0.00%	-	-	-	-
Other, including GIC's	0.00%	-	-	-	-
<b>Total cash and cash equivalents</b>		<b>\$ 14,215,858</b>	<b>\$ 14,215,858</b>	<b>\$ -</b>	<b>\$ 18,134,355</b>

See Note 5 for additional detail.

Portfolio Investments	Average Effective (Market) Yield	2023 Investments Measured at Fair Value							2022		
		Investments Measured at Cost/Amortized Cost	Cost	Fair Value (Level 1)	Fair Value (Level 2)	Fair Value (Level 3)	Subtotal of Fair Value	Total	Book Value	Fair Value	Total
<b>Interest-bearing securities</b>											
Deposits and short-term securities	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bonds and mortgages	0.00%	-	-	-	-	-	-	-	-	-	-
<b>Equities</b>											
Canadian equities - public	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Canadian equities - private	0.00%	-	-	-	-	-	-	-	-	-	-
Global developed equities	0.00%	-	-	-	-	-	-	-	-	-	-
Emerging markets equities	0.00%	-	-	-	-	-	-	-	-	-	-
Private equities	0.00%	-	-	-	-	-	-	-	-	-	-
Hedge funds	0.00%	-	-	-	-	-	-	-	-	-	-
<b>Inflation sensitive</b>											
Real estate	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Infrastructure	0.00%	-	-	-	-	-	-	-	-	-	-
Renewable resources	0.00%	-	-	-	-	-	-	-	-	-	-
Other investments	0.00%	-	-	-	-	-	-	-	-	-	-
<b>Strategic, tactical, and currency investments</b>	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total portfolio investments</b>	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

See Note 7 for additional detail.

Portfolio investments	2023			
	Level 1	Level 2	Level 3	Total
Pooled investment funds	\$ -	\$ -	\$ -	\$ -

Portfolio Investments Measured at Fair Value	2023				2022
	Level 1	Level 2	Level 3	Total	Total
Portfolio investments in equity instruments that are quoted in an active market.	\$ -	\$ -	\$ -	\$ -	\$ -
Portfolio investments designated to their fair value category.	-	-	-	-	-
	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Reconciliation of Portfolio Investments Classified as Level 3	2023	2022
	Opening balance	\$ -
Purchases	-	-
Sales (excluding realized gains/losses)	-	-
Realized Gains (Losses)	-	-
Unrealized Gains/(Losses)	-	-
Transfer-in - please explain:	-	-
Transfer-out - please explain:	-	-
Ending balance	<b>\$ -</b>	<b>\$ -</b>

Operating	2023	2022
	Cost	\$ -
Unrealized gains and losses	-	-
<b>Endowments</b>		
Cost	\$ -	\$ -
Unrealized gains and losses	-	-
Deferred revenue	-	-
<b>Total portfolio investments</b>	<b>\$ -</b>	<b>\$ -</b>

The following represents the maturity structure for portfolio investments based on principal amount:

	2023	2022
	Under 1 year	0.0%
1 to 5 years	0.0%	0.0%
6 to 10 years	0.0%	0.0%
11 to 20 years	0.0%	0.0%
Over 20 years	0.0%	0.0%

**SCHEDULE 6**

School Jurisdiction Code: **2305**

**SCHEDULE OF TANGIBLE CAPITAL ASSETS  
For the Year Ended August 31, 2023 (in dollars)**

**Tangible Capital Assets**

	2023							2022	
	Land	Work In Progress*	Buildings**	Equipment	Vehicles	Computer Hardware & Software	Total	Total	
			25-50 Years	5-10 Years	5-10 Years	3-5 Years			
Estimated useful life									
<b>Historical cost</b>									
Beginning of year	\$ 5,166,124	\$ 18,708,292	\$ 215,384,171	\$ 16,878,171	\$ 1,523,828	\$ 3,212,929	\$ 260,873,515	\$ 243,810,917	
Prior period adjustments	-	-	10,888,477	40,000	-	-	10,928,477	10,928,477	
Additions	93,319	8,463,621	12,582,665	2,402,250	601,788	301,805	24,445,448	17,581,598	
Transfers in (out)	-	-	-	-	-	-	-	-	
Less disposals including write-offs	-	-	-	(567,223)	-	(253,030)	(820,253)	(519,000)	
Historical cost, August 31, 2023	\$ 5,259,443	\$ 27,171,913	\$ 238,855,313	\$ 18,753,198	\$ 2,125,616	\$ 3,261,704	\$ 295,427,187	\$ 271,801,992	
<b>Accumulated amortization</b>									
Beginning of year	\$ -	\$ -	\$ 82,600,523	\$ 14,147,868	\$ 1,350,153	\$ 2,879,562	\$ 100,978,106	\$ 94,731,947	
Prior period adjustments	-	-	8,022,491	27,271	-	-	8,049,762	8,049,762	
Amortization	-	-	5,737,660	1,127,676	100,996	95,345	7,061,677	6,757,981	
Other additions	-	-	9,148,244	613,386	94,394	271,676	10,127,700	-	
Transfers in (out)	-	-	-	-	-	-	-	-	
Less disposals including write-offs	-	-	-	(567,223)	-	(253,030)	(820,253)	(511,822)	
Accumulated amortization, August 31, 2023	\$ -	\$ -	\$ 105,508,918	\$ 15,348,978	\$ 1,545,543	\$ 2,993,553	\$ 125,396,992	\$ 109,027,868	
<b>Net Book Value at August 31, 2023</b>	\$ 5,259,443	\$ 27,171,913	\$ 133,346,395	\$ 3,404,220	\$ 580,073	\$ 268,151	\$ 170,030,195		
<b>Net Book Value at August 31, 2022</b>	\$ 5,166,124	\$ 18,708,292	\$ 135,649,634	\$ 2,743,032	\$ 173,675	\$ 333,367		\$ 162,774,124	

	2023	2022
Total cost of assets under capital lease	\$ -	\$ -
Total amortization of assets under capital lease	\$ -	\$ -

\*Work in Progress of \$27,171,913 consists of one school replacement (\$21,728,640) managed and controlled by Alberta Infrastructure. The additional \$5,443,273 includes a school modular project (\$3,851,278) which is managed and controlled by Alberta Infrastructure with Parkland School Division being responsible to construct the connecting link. The remaining \$1,595,995 consists of \$71,956 in design costs for two new school builds (Spruce Grove Composite High School and Athabasca Delta Community School) which will be controlled and managed by Alberta Infrastructure and \$1,502,325 of Division managed projects.

**SCHEDULE 7**

School Jurisdiction Code: 2305

**SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES  
For the Year Ended August 31, 2023 (in dollars)**

<b>Board Members:</b>	<b>FTE</b>	<b>Remuneration</b>	<b>Benefits</b>	<b>Allowances</b>	<b>Performance Bonuses</b>	<b>ERIP's / Other Paid</b>	<b>Other Accrued Unpaid Benefits</b>	<b>Expenses</b>	
Chair - Ward 2 - Lorraine Stewart	1.00	\$45,648	\$6,196	\$0			\$0	\$2,115	
Vice Chair - Ward 6 - Jill Osborne	1.00	\$37,489	\$2,908	\$690			\$0	\$606	
Ward 1 - Aileen Wagner	1.00	\$35,628	\$4,829	\$0			\$0	\$4,556	
Ward 3 - Aimee Hennig	1.00	\$32,878	\$7,978	\$270			\$0	\$3,044	
Ward 4 - Paul McCann	1.00	\$31,828	\$7,894	\$0			\$0	\$205	
Ward 5 - Eric Cameron	1.00	\$31,828	\$6,229	\$0			\$0	\$3,354	
Ward 5 - Anne Montgomery	1.00	\$31,828	\$7,901	\$0			\$0	\$692	
	-	\$0	\$0	\$0			\$0	\$0	
	-	\$0	\$0	\$0			\$0	\$0	
	-	\$0	\$0	\$0			\$0	\$0	
	-	\$0	\$0	\$0			\$0	\$0	
	-	\$0	\$0	\$0			\$0	\$0	
	-	\$0	\$0	\$0			\$0	\$0	
<b>Subtotal</b>	<b>7.00</b>	<b>\$247,127</b>	<b>\$43,935</b>	<b>\$960</b>			<b>\$0</b>	<b>\$14,572</b>	
Name, Superintendent 1	Shauna Boyce, Superintendent	1.00	\$240,949	\$59,573	\$210	\$0	\$0	\$0	\$25,059
Name, Superintendent 2		-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Name, Superintendent 3		-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Name, Treasurer 1	Scott McFadyen, Secretary Treasurer	1.00	\$206,048	\$53,107	\$690	\$0	\$0	\$0	\$26,519
Name, Treasurer 2		-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Name, Treasurer 3		-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Name, Other		-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Certificated		\$65,312,612	\$14,880,730	\$23,666	\$0	\$0	\$0		
School based	633.18								
Non-School based	28.44								
Non-certificated		\$21,351,021	\$6,038,486	\$6,870	\$0	\$0	\$0		
Instructional	349.66								
Operations & Maintenance	66.44								
Transportation	12.00								
Other	16.69								
<b>TOTALS</b>	<b>1,115.41</b>	<b>\$87,357,757</b>	<b>\$21,075,831</b>	<b>\$32,396</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$66,150</b>	

SCHEDULE OF ASSET RETIREMENT OBLIGATIONS  
For the Year Ended August 31, 2023 (in dollars)

Continuity of ARO (Liability) Balance

(in dollars)	2023					
	Land	Buildings	Equipment	Vehicles	Computer Hardware & Software	Total
Opening Balance, Aug 31, 2022	\$ -	\$ 10,888,477	\$ 40,000	\$ -	\$ -	\$ 10,928,477
Liability incurred from Sept. 1, 2022 to Aug. 31, 2023	-	613,187	-	-	-	613,187
Liability settled/extinguished from Sept. 1, 2022 to Aug. 31, 2023 - Alberta	-	-	-	-	-	-
Liability settled/extinguished from Sept 1., 2022 to Aug. 31, 2023 - Other	-	-	-	-	-	-
Accretion expense (only if Present Value technique is used)	-	-	-	-	-	-
Add/(Less): Revision in estimate Sept. 1, 2022 to Aug. 31, 2023	-	-	-	-	-	-
Reduction of liability resulting from disposals of assets Sept. 1, 2022 to Aug. 31, 2023	-	-	-	-	-	-
<b>Balance, Aug. 31, 2023</b>	<b>\$ -</b>	<b>\$ 11,501,664</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,541,664</b>

(in dollars)	2022					
	Land	Buildings	Equipment	Vehicles	Computer Hardware & Software	Total
Opening Balance, Aug 31, 2021	\$ -	\$ 10,888,477	\$ 40,000	\$ -	\$ -	\$ 10,928,477
Liability incurred from Sept. 1, 2021 to Aug. 31, 2022	-	-	-	-	-	-
Liability settled/extinguished from Sept. 1, 2021 to Aug. 31, 2022 - Alberta	-	-	-	-	-	-
Liability settled/extinguished from Sept. 1, 2021 to Aug. 31, 2022 - Other	-	-	-	-	-	-
Accretion expense (only if Present Value technique is used)	-	-	-	-	-	-
Add/(Less): Revision in estimate Sept. 1, 2021 to Aug. 31, 2022	-	-	-	-	-	-
Reduction of liability resulting from disposals of assets Sept. 1, 2021 to Aug. 31, 2022	-	-	-	-	-	-
<b>Balance, Aug. 31, 2022</b>	<b>\$ -</b>	<b>\$ 10,888,477</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,928,477</b>

Continuity of TCA (Capitalized ARO) Balance

(in dollars)	2023					
	Land	Buildings	Equipment	Vehicles	Computer Hardware & Software	Total
<b>ARO Tangible Capital Assets - Cost</b>						
Opening balance, August 31, 2022	\$ -	\$ 10,888,477	\$ 40,000	\$ -	\$ -	\$ 10,928,477
Additions resulting from liability incurred	-	613,187	-	-	-	613,187
Revision in estimate	-	-	-	-	-	-
Reduction resulting from disposal of assets	-	-	-	-	-	-
Cost, August 31, 2023	\$ -	\$ 11,501,664	\$ 40,000	\$ -	\$ -	\$ 11,541,664
<b>ARO TCA - Accumulated Amortization</b>						
Opening balance, August 31, 2022	\$ -	\$ 8,022,491	\$ 27,271	\$ -	\$ -	\$ 8,049,762
Amortization expense	-	262,495	1,096	-	-	263,591
Revision in estimate	-	377,346	-	-	-	377,346
Less: disposals	-	-	-	-	-	-
Accumulated amortization, August 31, 2023	\$ -	\$ 8,662,332	\$ 28,367	\$ -	\$ -	\$ 8,690,699
<b>Net Book Value at August 31, 2023</b>	<b>\$ -</b>	<b>\$ 2,839,332</b>	<b>\$ 11,633</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,850,965</b>

(in dollars)	2022					
	Land	Buildings	Equipment	Vehicles	Computer Hardware & Software	Total
<b>ARO Tangible Capital Assets - Cost</b>						
Opening balance, August 31, 2021	\$ -	\$ 10,888,477	\$ 40,000	\$ -	\$ -	\$ 10,928,477
Additions resulting from liability incurred	-	-	-	-	-	-
Revision in estimate	-	-	-	-	-	-
Reduction resulting from disposal of assets	-	-	-	-	-	-
Cost, August 31, 2022	\$ -	\$ 10,888,477	\$ 40,000	\$ -	\$ -	\$ 10,928,477
<b>ARO TCA - Accumulated Amortization</b>						
Opening balance, August 31, 2021	\$ -	\$ 7,771,788	\$ 26,175	\$ -	\$ -	\$ 7,797,963
Amortization expense	-	250,703	1,096	-	-	251,799
Revision in estimate	-	-	-	-	-	-
Less: disposals	-	-	-	-	-	-
Accumulated amortization, August 31, 2022	\$ -	\$ 8,022,491	\$ 27,271	\$ -	\$ -	\$ 8,049,762
<b>Net Book Value at August 31, 2022</b>	<b>\$ -</b>	<b>\$ 2,865,986</b>	<b>\$ 12,729</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,878,715</b>



## 1. AUTHORITY AND PURPOSE

The Parkland School Division (the Division) delivers education programs under the authority of the *Education Act*, 2012, Chapter E-0.3.

The Division receives funding for instruction and support under Education Grants Regulation (AR 120/2008). The regulation allows for the setting of conditions and use of grant monies. The Division is limited on certain funding allocations and administration expenses.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with the Canadian Public Sector Accounting Standards (PSAS). The financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

### Basis of Financial Reporting

#### Valuation of Financial Assets and Liabilities

The Division's financial assets and liabilities are generally measured as follows:

<u>Financial statement component</u>	<u>Measurement</u>
Cash and cash equivalents	Cost
Accounts receivable	Lower of cost or net recoverable value
Accounts payable and other accrued liabilities	Cost
Asset retirement obligations and environmental liabilities	Cost

#### Financial Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.

Financial assets are the Division's financial claims on external organizations and individuals, as well as cash.

#### Cash and cash equivalents

Cash comprises cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. Cash equivalents have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term commitments rather than for investment purposes.

#### Accounts receivable

Accounts receivable are recognized at the lower of cost or net recoverable value. A valuation allowance is recognized when recovery is uncertain.

## **Liabilities**

Liabilities are present obligations of the Division to external organizations and individuals arising from past transactions or events occurring before the year end, the settlement of which is expected to result in the future sacrifice of economic benefits. They are recognized when there is an appropriate basis of measurement and management can reasonably estimate the amounts.

### Accounts payable and other accrued liabilities

Accounts payable and accrued liabilities include unearned revenue collected from external organizations and individuals to whom goods and services have yet to be provided.

### Deferred contributions

Deferred contributions include contributions received for operations, which have stipulations that meet the definition of a liability per Public Sector Accounting Standard (PSAS) PS 3200. These contributions are recognized by the Division once it has met all eligibility criteria to receive the contributions. When stipulations are met, deferred contributions are recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability.

Deferred contributions also include contributions for capital expenditures, unspent and spent. Unspent Deferred Capital Contributions (UDCC) represent externally restricted supported capital funds provided for a specific capital purpose received or receivable by the Division, but the related expenditure has not been made at year-end. These contributions must also have stipulations that meet the definition of a liability per PS 3200 when spent.

Spent Deferred Capital Contributions (SDCC) represent externally restricted supported capital funds that have been spent but have yet to be amortized over the useful life of the related capital asset. Amortization over the useful life of the related capital asset is due to certain stipulations related to the contributions that require that the Division to use the asset in a prescribed manner over the life of the associated asset.

### Employee future benefits

The Division provides certain post-employment benefits including vested and non-vested benefits for certain employees pursuant to certain contracts and union agreements.

### Asset retirement obligations

Asset retirement obligations are legal obligations associated with the retirement of a tangible capital assets (TCA). Asset retirement activities include all activities relating to an asset retirement obligation. These may include, but are not limited to;

- decommissioning or dismantling a tangible capital asset that was acquired, constructed or developed;
- remediation of contamination of a tangible capital asset created by its normal use;
- post-retirement activities such as monitoring; and
- constructing other tangible capital assets to perform post-retirement activities.

A liability for an asset retirement obligation is recognized when, as at the financial reporting date:

- (a) there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- (b) the past transaction or event giving rise to the liability has occurred;
- (c) it is expected that future economic benefits will be given up; and
- (d) a reasonable estimate of the amount can be made.

When a liability for asset retirement obligation is recognized, asset retirement costs related to recognized tangible capital assets in productive use are capitalized by increasing the carrying amount of the related asset and are amortized over the estimated useful life of the underlying tangible capital asset. Asset retirement costs related to unrecognized tangible capital assets and those not in productive use are expensed.

### **Non-Financial Assets**

Non-financial assets are acquired, constructed, or developed assets that do not normally provide resources to discharge existing liabilities, but instead:

- (a) are normally employed to deliver government services;
- (b) may be consumed in the normal course of operations; and
- (c) are not for sale in the normal course of operations.

### Tangible capital assets

The following criteria apply:

- Tangible capital assets acquired or constructed are recorded at cost, including amounts directly related to the acquisition, design, construction, development, improvement or betterment of the asset. Cost also includes overhead directly attributable to construction as well as interest costs that are directly attributable to the acquisition or construction of the asset and asset retirement cost.
- Supported tangible capital assets are capital assets purchased using restricted grants/donations, or received with specific usage. Unsupported tangible capital assets are funded by the Division's own source funds.
- Donated tangible capital assets are recorded at their fair market value at the date of donation, except in circumstances where fair value cannot be reasonably determined, when they are then recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at original cost less accumulated amortization.
- Construction-in-progress is recorded as a transfer to the applicable asset class at substantial completion.
- Buildings include site and leasehold improvements as well as assets under capital lease.
- Sites and buildings are written down to residual value when conditions indicate they no longer contribute to the ability of the Division to provide services or when the value of future economic benefits associated with the sites and buildings is less than their net book value. For supported assets, the write-downs are accounted for as reductions to Spent Deferred Capital Contributions (SDCC).
- Buildings that are demolished or destroyed are written off.
- Tangible capital assets with costs in excess of \$5,000 are capitalized.
- Leases that, from the point of view of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the Board are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executor costs, e.g., insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the Division's rate for incremental borrowing or

the interest rate implicit in the lease. As at August 31, 2023, the Division did not have any capital leases.

- Tangible capital assets are amortized over their estimated useful lives on a straight-line basis, at the following rates:

Buildings	2% to 4%
Vehicles & buses	10% to 20%
Computer hardware & software	20% to 25%
Other equipment & furnishings	10% to 20%

#### Prepaid expenses

Prepaid expenses are recognized at cost and amortized based on the terms of the agreement or using a methodology that reflects use of the resource.

#### **Operating and Capital Reserves**

Certain amounts, as approved by the Board of Trustees, are internally or externally restricted for future operating or capital purposes. Transfers to and from reserves are recorded when approved by the Board of Trustees. Capital reserves are restricted to capital purposes and may only be used for operating purposes with approval by the Minister of Education. Reserves are disclosed in the Schedule of Net Assets.

#### **Revenue Recognition**

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recognized as unearned revenue and recorded in accounts payable and other accrued liabilities.

Endowment contributions, matching contributions, and associated investment income allocated for preservation of endowment capital purchasing power are recognized in the Consolidated Statement of Operations in the period in which they are received.

#### Government transfers

Transfers from all governments are referred to as government transfers.

Government transfers and associated externally restricted investment income are recognized as deferred contributions if the eligibility criteria for use of the transfer, or the stipulations together with the Division's actions and communications as to the use of the transfer, create a liability. These transfers are recognized as revenue as the stipulations are met and, when applicable, the Division complies with its communicated use of these transfers.

All other government transfers, without stipulations for the use of the transfer, are recognized as revenue when the transfer is authorized and the Division meets the eligibility criteria (if any).

#### Donations and non-Government contributions

Donations and non-government contributions are received from individuals, corporations, and private sector not-for-profit organizations. Donations and non-government contributions may be unrestricted or externally restricted for operating or capital purposes.

Unrestricted donations and non-government contributions are recognized as revenue in the year received or in the year the funds are committed to the Division if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted donations, non-government contributions and realized and unrealized gains and losses for the associated externally restricted investment income are recognized as deferred contributions if the terms for their use, or the terms along with the Division's actions and communications as to the use, create a liability. These resources are recognized as revenue as the terms are met and, when applicable, the Division complies with its communicated use.

In-kind donations of services and materials are recognized at fair value when such value can reasonably be determined. While volunteers contribute a significant amount of time each year to assist the Division, the value of their services are not recognized as revenue and expenses in the (consolidated) financial statements because fair value cannot be reasonably determined.

#### Grants and donations for land

The Division records transfers and donations for the purchase of the land as a liability when received and as revenue when the Division purchases the land. The Division records in-kind contributions of land as revenue at the fair value of the land. When the Division cannot determine the fair value, it records such in-kind contributions at nominal value.

#### Investment income

Investment income includes dividend and interest income and realized gains or losses on the sale of portfolio investments. Unrealized gains and losses on portfolio investments that are not from restricted transfers, donations or contributions are recognized in the (Consolidated) Statement of Accumulated Remeasurement Gains and Losses until the related investments are sold. Once realized, these gains or losses are recognized in the (Consolidated) Statement of Operations.

#### **Expenses**

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

#### Allocation of Costs:

- Actual salaries of personnel assigned to two or more programs are allocated based on the time spent in each program.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.

#### **Program Reporting**

The Division's operations have been segmented as follows:

- **ECS Instruction:** The provision of ECS education instructional services that fall under the basic public education mandate.

- **Grades 1-12 Instruction:** The provision of instructional services for Grades 1-12 that fall under the basic public education mandate.
- **Operations and Maintenance:** The operation and maintenance of all school buildings and maintenance shop facilities.
- **Transportation:** The provision of regular and special education bus services (to and from school), whether contracted or board operated, including transportation facility expenses.
- **System Administration:** The provision of board governance and system-based / central office administration.
- **External Services:** All projects, activities and services offered outside the public education mandate for ECS children and students in grades 1-12. Services offered beyond the mandate for public education must be self-supporting, and Alberta Education funding may not be utilized to support these programs.

The allocation of revenues and expenses are reported by program, source and object on the Schedule of Program Operations. Respective instruction expenses include the cost of certificated teachers, non-certificated teaching assistants as well as a proportionate share of supplies & services, school administration & instruction support and System Instructional Support.

The allocation of revenues and expenses is reported by program, source and object on the Schedule of Program Operations.

### **Trusts Under Administration**

The Division has property that has been transferred or assigned to it to be administered or directed by a trust agreement or statute. The Division holds title to the property for the benefit of the beneficiary.

Trusts under administration have been excluded from the financial reporting of the Division. A summary of Trust balances is listed in Note 16.

### **Financial Instruments**

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The Division recognizes a financial instrument when it becomes a party to a financial instrument contract.

Financial instruments consist of cash and cash equivalents, accounts receivable and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the Division is not exposed to significant credit and liquidity risks, or market risk, which includes currency, interest rate and other price risks.

### **Measurement Uncertainty**

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount. The preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful

judgment. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to the potential impairment of assets, rates for amortization and estimated employee future benefits recognized/disclosed as \$388,600 in these financial statements and that are subject to measurement uncertainty.

### **3. CHANGE IN ACCOUNTING POLICY**

Effective September 1, 2022, the school division adopted the new accounting standard PS 3280 Asset Retirement Obligations and applied the standard using the modified retroactive approach with restatement of prior year comparative information.

On the effective date of the PS 3280 standard, school division recognized the following to conform to the new standard;

- asset retirement obligations, adjusted for accumulated accretion to the effective date;
- asset retirement cost capitalized as an increase to the carrying amount of the related tangible capital assets in productive use;
- accumulated amortization on the capitalized cost; and
- adjustment to the opening balance of the accumulated surplus/deficit.

Amounts are measured using information, assumptions and discount rates where applicable that are current on the effective date of the standard. The amount recognized as an asset retirement cost is measured as of the date the asset retirement obligation was incurred. Accumulated accretion and amortization are measured for the period from the date the liability would have been recognized had the provisions of this standard been in effect to the date as of which this standard is first applied.

Impact on the prior year's financial statements as a result of the change in accounting policy is as follows:

	<b>2022</b>		
	<b>As previously reported</b>	<b>Adjustment recognized</b>	<b>As restated</b>
<b>Statement of Operations</b>			
Revenue	\$ 136,608,579		\$ 136,608,579
Expense	136,933,097	\$ 251,799	137,184,896
Annual Surplus (deficit)	<u>\$ (324,518)</u>	<u>\$ (251,799)</u>	<u>\$ (576,317)</u>
Accumulated Surplus (deficit) at beginning of year	20,826,779		20,574,980
Accumulated Surplus (deficit) at end of year	<u>\$ 20,502,261</u>	<u>\$ (8,049,762)</u>	<u>\$ 12,452,499</u>
<b>Statement of Financial Position</b>			
Financial asset	\$ 19,995,003		\$ 19,995,003
Liability	7,442,774	10,928,477	18,371,251
Net financial assets (Net debt)	<u>\$ 12,552,229</u>	<u>\$ (10,928,477)</u>	<u>\$ 1,623,752</u>
Non-financial asset	<u>\$ 160,427,294</u>	<u>\$ 2,878,715</u>	<u>\$ 163,306,009</u>
Net assets (Net liabilities)	<u>\$ 20,502,261</u>	<u>\$ (8,049,762)</u>	<u>\$ 12,452,499</u>
<b>Statement of Change in Net Financial Assets (Net Debt)</b>			
Annual surplus (deficit)	\$ (324,518)	(251,799)	\$ (576,317)
Other Changes - E.g. Amortization, Acquisition, Disposal of TCA	138,867	(10,676,678)	(10,537,811)
Net financial assets (net debt) at beginning of year	12,737,880	-	12,737,880
Net financial assets (net debt) at end of year	<u>\$ 12,552,229</u>	<u>\$ (10,928,477)</u>	<u>\$ 1,623,752</u>

#### 4. FUTURE CHANGES IN ACCOUNTING STANDARDS

During the fiscal year 2023-24, the Division will adopt the following new accounting standard of the Public Sector Accounting Board:

- **PS 3400 Revenue (effective September 1, 2023)**  
This standard provides guidance on how to account for and report on revenue, and specifically, it addresses revenue arising from exchange transactions and non-exchange transactions.
- **PS 3160 Public Private Partnerships**  
This accounting standard provides guidance on how to account for public private partnerships between public and private sector entities, where the public sector entity procures infrastructure using a private sector partner.

The Division has not yet adopted these two accounting standards. Management is currently assessing the impact of these standards on the (consolidated) financial statements.

#### 5. CASH AND CASH EQUIVALENTS

As at August 31, 2023, the Division held cash of \$14,215,858 (2022 - \$18,134,355).



## 6. ACCOUNTS RECEIVABLE

	<b>2023</b>	<b>2022</b>
Alberta Education - Grants	\$ 216,424	\$ 624,595
Alberta Education - Other (Secondment/Sub time)	82,988	55,943
Alberta Infrastructure	2,148,889	763,479
Alberta Health Services	52,900	-
Federal government	387,563	211,079
First Nations	1,226,633	-
Municipalities	624	7,005
Other	312,918	198,547
<b>Total</b>	<b>\$ 4,428,939</b>	<b>\$ 1,860,648</b>

Weighted Moving Average (WMA) – under the new funding model starting in the 2020-2021 school year, the base instruction grant is allocated using the three-year WMA enrolment of school authorities. The amount accrued included in accounts receivable above (Alberta Education) is the difference between the actual and projected enrolment count, which ultimately affects the total base instruction grant funding received in the subsequent school year.

## 7. CONTRACTUAL RIGHTS

Contractual rights are rights of the Division to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met.

	<b>2023</b>	<b>2022</b>
Contractual rights from operating leases*	\$ 27,600	\$ 30,030
Contractual rights from service agreement	-	-
Capital grant funding	231,800	764,326
Capital maintenance and renewal	383,254	555,191
<b>Total</b>	<b>\$ 642,654</b>	<b>\$ 1,349,547</b>

\*Operating leases include \$Nil (2020 - \$Nil) with other school divisions;

	<b>Operating</b>	<b>Service</b>	<b>Capital Grant</b>	<b>Capital</b>
	<b>Leases</b>	<b>Agreements</b>	<b>Funding</b>	<b>Maintenance</b>
				<b>and Renewal</b>
2023-2024	\$ 13,200	\$ -	\$ 231,800	\$ 383,254
2024-2025	14,400	-	-	-
2025-2026	-	-	-	-
2026-2027	-	-	-	-
2027-2028	-	-	-	-
Thereafter	-	-	-	-
<b>Total</b>	<b>\$ 27,600</b>	<b>\$ -</b>	<b>\$ 231,800</b>	<b>\$ 383,254</b>

## 8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2023	2022
Alberta Education	\$ 50,796	\$ 89,778
Federal Government	1,414,978	1,279,541
Salaries & Benefit Costs	639,913	834,900
Other Trade Payables and Accrued Liabilities	3,935,801	1,848,116
Unearned Revenue	896,821	859,195
<b>Total</b>	<b>\$ 6,938,309</b>	<b>\$ 4,911,530</b>

Weighted Moving Average (WMA) – under the new funding model starting in the 2020-2021 school year, the base instruction grant is allocated using the three-year WMA enrolment of school authorities.

The balance of other trade payables and accrued liabilities includes a consideration payable (\$1,001,250) balance related to the land swap transaction with the Town of Stony Plain for the new Westview school which opened in September of 2023.

## 9. BENEFIT PLANS

Pension costs included in these financial statements comprise the cost of employer contributions for current service of employees during the year.

Current and past service costs of the Alberta Teachers Retirement Fund (ATRF) are met by contributions by active members and the Government of Alberta. Under the terms of the Teacher's Pension Plan Act, the Division does not make pension contributions for certificated staff. The Government portion of the current service contribution to the ATRF on behalf of the Division is included in both revenues and expenses. For the school year ended August 31, 2023, the amount contributed by the Government was \$6,262,489 (2022 - \$6,337,810).

The Division participates in a multi-employer pension plan, the Local Authorities Pension Plan (LAPP). The Division is not responsible for future funding of the plan deficit other than through contribution increases. The expense for this pension plan is equivalent to the annual contributions of \$1,328,295 for the year ended August 31, 2023 (2022 - \$1,366,025). As at December 31, 2022, the Local Authorities Pension Plan (LAPP) reported a surplus of \$12,671,000,000 (2021 - a surplus of \$11,922,000,000).

The Division provides non-contributory defined benefit supplementary retirement benefits to its executives.

The Division participates in the multi-employer supplementary integrated pension plan (SIPP) for members of senior administration. The SIPP provides a supplement to the LAPP or ATRF pension of 5% of capped earnings of \$175,334 during the year. The annual expenditure for the SIPP is equivalent to the annual contributions of \$43,682 for the year ended August 31, 2023 (2022 - \$42,023).

The non-registered supplemental executive retirement plan (SERP) is administered by the Division and provides a supplemental pension such that when combined with the LAPP/ATRF benefit and the SIPP benefit in respect to SERP service, the member will receive a pension based on a 2% final average earnings formula. The cost of SERP is funded by the Division and is actuarially determined using the projected accrued benefit cost method with proration of service costs.

The Division does not have sufficient plan information on the LAPP and SIPP to follow the standards for defined benefit accounting and therefore, follows the standards for defined contribution accounting. Accordingly, pension expense recognized for the LAPP and SIPP is comprised of employer contributions to the plan that are required for its employees during the year, which are calculated based on actuarially pre-determined amounts that are expected to provide the plans' future benefits.

The employee future benefits liabilities are related to the Senior Executive Retirement Plan. The obligation has been determined through an actuarial report from Morneau Shepell dated September 26, 2023 using a measurement date of August 31, 2023.

	<b>2023</b>	<b>2022</b>
Opening Balance at the beginning of the year	\$ 447,700	\$ 461,500
Expenses or benefit cost (income) for the year	16,000.00	62,300
Retirement Installment Payment	(75,100.00)	(76,100)
<b>Closing Balance at the end of the year</b>	<b>\$ 388,600</b>	<b>\$ 447,700</b>

#### 10. ASSET RETIREMENT OBLIGATIONS

	<b>2023</b>	<b>2022</b> Restated - See Note 3
Asset Retirement Obligations, beginning of year	\$ 10,928,477	\$ 10,928,477
Liability incurred	613,186	
Liability settled		
Accretion expense		
Revision in estimates		
Asset Retirement Obligations, end of year	<b>\$ 11,541,663</b>	<b>\$ 10,928,477</b>

Tangible capital assets with associated retirement obligations include buildings, equipment, land and land improvements. The school division has asset retirement obligations to remove hazardous asbestos fibre containing materials from various buildings under its control, septic tanks and fuel tanks. Regulations require the school division to handle and dispose of the asbestos, septic tanks and fuel tanks in a prescribed manner when they are disturbed, such as when the building undergoes renovations or is demolished. Although timing of the asbestos, septic tank and fuel tank removal is conditional on the building undergoing renovations or being demolished, regulations create an existing obligation for the school division to remove the asbestos, septic tanks and fuel tanks when asset retirement activities occur.

Asset retirement obligations are initially measured as of the date the legal obligation was incurred, based on management's best estimate of the amount required to retire tangible capital assets and subsequently remeasured taking into account any new information and the appropriateness of assumptions used. The estimate of the liability is based on legislation and professional judgement.

The extent of the liability is limited to costs directly attributable to asbestos, septic tanks and fuel tanks. The removal of hazardous asbestos fibre containing materials, septic tanks and fuel tanks under the Division's control in accordance with the legislation has established the liability. The Division estimated the nature and extent of hazardous materials in or around its buildings based on the potential 77,692

square meters affected and the average costs per square meter of \$148.56 to remove and dispose of the hazardous materials.

Where a present value technique is used to measure a liability, the liability is adjusted for the passage of time and is recognized as accretion expense in the Statement of Operations. When a present value technique is not used, the asset retirement obligation is measured at the current estimated cost to settle or otherwise extinguish the liability.

Asset retirement obligations are expected to be settled over the next 28 years.

Included in ARO estimates is \$2,850,965 measured at its current estimated cost to settle or otherwise extinguish the liability. School division has measured AROs related to hazardous asbestos fibre containing materials, septic tanks and fuel tanks at its current value due to the uncertainty about when the hazardous materials would be removed.

For the year ended August 31, 2023, a recovery of \$263,591 was recognized.

## 11. PREPAID EXPENSES

	<b>2023</b>	<b>2022</b>
Prepaid insurance	\$ 227,293	\$ 231,668
Rent	11,670	11,670
Other	241,841	288,547
<b>Total</b>	<b>\$ 480,804</b>	<b>\$ 531,885</b>

## 12. NET ASSETS

Detailed information related to accumulated surplus is available on the Schedule in Net Assets. Accumulated surplus may be summarized as follows:

	<b>2023</b>	<b>Restated 2022</b>
Unrestricted surplus	\$ -	\$ 943,768
Operating reserves	5,095,400	7,696,785
Accumulated surplus from operations	5,095,400	8,640,553
Investment in tangible capital assets	(619,970)	(1,632,672)
Capital reserves	6,352,455	5,444,618
<b>Accumulated surplus</b>	<b>\$ 10,827,885</b>	<b>\$ 12,452,499</b>

Accumulated surplus from operations represents unspent funding available to support the Division's operations for the 2022 - 2023 year and includes a reserve from School Generated Funds 2023 - \$707,658 (2022 - \$647,362).

## 13. CONTRACTUAL OBLIGATIONS

As at August 31, 2023, the Division has contractual obligations for the next five years for service providers totaling \$29,399,760 mainly consisting of bus contracts.

		<b>2023</b>		<b>2022</b>
Building leases	\$	-	\$	122,968
Service providers		29,399,760		24,462,041
Other		33,888		39,930
<b>Total</b>	<b>\$</b>	<b>29,433,648</b>	<b>\$</b>	<b>24,624,939</b>

		<b>Service Providers</b>		<b>Other</b>
2023-24	\$	9,576,849	\$	8,806
2024-25		7,235,921		9,158
2025-26		5,560,275		7,768
2026-27		4,092,915		8,156
2027-28		2,933,800		-
Thereafter		-		-
	<b>\$</b>	<b>29,399,760</b>	<b>\$</b>	<b>33,888</b>

#### 14. CONTINGENT LIABILITIES

The Division is a member of Alberta Risk Management Insurance Consortium (ARMIC). Under the terms of its membership, the Division could become liable for its proportionate share of any claim for losses in excess of the funds held by the exchange. The jurisdiction's share of the pool as at August 31, 2023 is \$856,537.

#### 15. RESTRUCTURING TRANSACTIONS

On September 1, 2022, Parkland School Division (PSD) received the transfer of Athabasca Delta Community School (ADCS) and the responsibility for the ongoing operation of ADCS from Northlands School Division (NSD) by Ministerial Order. Parkland School Division will operate ADCS as the interim authority for up to five years while a local education authority is formed.

The assets and liabilities transferred to PSD have been recorded at NSD's carrying value at the time of the transfer as:

		<b>Assets</b>		<b>Liabilities</b>		<b>Net</b>
Land	\$	93,319		\$		93,319
Buildings		597,732				597,732
Equipment		31,880				31,880
Vehicles		122,933				122,933
Spent Deferred Contributions				581,013		(581,013)
ADCS Operating Reserves		146,704				146,704
	<b>\$</b>	<b>992,568</b>	<b>\$</b>	<b>581,013</b>	<b>\$</b>	<b>411,555</b>

The net transfer of assets less the liabilities was \$411,555. This amount has been recorded as revenue during the year. \$131,611 is included in accounts receivable that is comprised of the \$146,704 for operating reserves less \$15,093 for prepaid insurance related to ADCS that PSD is reimbursing NSD for.

## 16. TRUSTS UNDER ADMINISTRATION

The Division administers trust funds on behalf of the beneficiaries specified in the agreement or statute. These amounts are held on behalf of others with no power of appropriation and, therefore, are not reported in these financial statements.

	<b>2023</b>		<b>2022</b>
Deferred salary leave plan	\$ 62,197	\$	103,084
Scholarship trusts	3,022		5,078
ADCS Housing Deposits	7,062		
	<b>\$ 72,281</b>	<b>\$</b>	<b>108,162</b>

## 17. SCHOOL GENERATED FUNDS

	<b>2023</b>		<b>2022</b>
School Generated Funds, Beginning of Year	\$ 647,362	\$	909,951
Gross Receipts:			
Fees	809,871		414,191
Fundraising	291,918		154,663
Gifts and donations	339,209		(15,761)
Grants to schools	5,000		-
Other sales and services	366,807		187,772
Total gross receipts	1,812,805		740,866
Total Related Expenses and Uses of Funds	-		850
Total Direct Costs Including Cost of Goods Sold to Raise Funds	1,752,509		1,002,606
School Generated Funds, End of Year	<b>\$ 707,658</b>	<b>\$</b>	<b>647,362</b>
Balance included in Deferred Contributions	\$ 42,249		-
Balance included in Accumulated Surplus (Operating Reserves)	\$ 665,409	\$	647,362

## 18. RELATED PARTY TRANSACTIONS

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta Consolidated Financial Statements. Related parties also include key management personnel in the Division and their close family members.

All entities that are consolidated in the accounts of the Government of Alberta are related parties of school jurisdictions. These include government departments, health authorities, post-secondary institutions and other school jurisdictions in Alberta.

	Balances		Transactions	
	Financial Assets (at cost or net realizable value)	Liabilities (at amortized cost)	Revenues	Expenses
<b>Government of Alberta (GOA):</b>				
<b>Alberta Education</b>				
Accounts receivable / Accounts payable	\$ 299,411	\$ 50,796		
Prepaid expenses / Deferred operating revenue	-	842,389		
Spent deferred capital contributions		11,756,863	700,747	
Unspent deferred capital contributions		255,155		
Grant revenue & expenses			118,277,422	
ATRF payments made on behalf of the Division			6,262,489	
<b>Other Alberta school jurisdictions</b>	131,611	-	456,555	256,670
<b>Alberta Health Services</b>	77,415	-	-	23,738
<b>Post-secondary institutions</b>	-	-	-	14,165
Alberta Infrastructure	2,094,012	-	-	-
Unspent deferred capital contributions		-		
Spent deferred capital contributions		145,988,069	5,124,323	
<b>Culture &amp; Tourism</b>	-	-	-	-
GOA Labour	-	-	-	-
Alberta Local Authorities Pension Plan Corp.	-	-	-	1,328,294
Other GOA ministries	-	-	-	-
<b>TOTAL 2022/2023</b>	<u>\$2,602,449</u>	<u>\$ 158,893,272</u>	<u>\$130,821,536</u>	<u>\$1,622,867</u>
<b>TOTAL 2021/2022</b>	<u>\$1,444,017</u>	<u>\$ 153,389,092</u>	<u>\$124,776,791</u>	<u>\$1,665,300</u>

The Division and its employees paid or collected certain taxes and amounts set by regulation or local policy. These amounts were incurred in the normal course of business, reflect charges applicable to all users and have been excluded from this schedule.

#### 19. ECONOMIC DEPENDENCE ON RELATED THIRD PARTY

The Division's primary source of income is from the Alberta Government. The Division's ability to continue viable operations is dependent on this funding.

#### 20. BUDGET AMOUNTS

The budget was prepared by the Division and approved by the Board of Trustees on May 24, 2022.

## UNAUDITED SCHEDULES



**SCHEDULE 9**

**UNAUDITED SCHEDULE OF FEES  
For the Year Ended August 31, 2023 (in dollars)**

Please provide a description, if needed.	Actual Fees Collected 2021/2022	Budgeted Fee Revenue 2022/2023	(A) Actual Fees Collected 2022/2023	(B) Unspent September 1, 2022*	(C) Funds Raised to Defray Fees 2022/2023	(D) Expenditures 2022/2023	(A) + (B) + (C) - (D) Unspent Balance at August 31, 2023*
<b>Transportation Fees</b>	\$1,017,668	\$1,031,808	\$1,178,503	\$0	\$0	\$1,420,399	\$0
<b>Basic Instruction Fees</b>							
Basic instruction supplies	\$2,792	\$0	\$2,829	\$0	\$0	\$5,651	\$0
<b>Fees to Enhance Basic Instruction</b>							
Technology user fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Alternative program fees	\$0	\$166,830	\$238,306	\$0	\$0	\$270,897	\$0
Fees for optional courses	\$403,740	\$326,343	\$427,466	\$0	\$0	\$458,965	\$0
Activity fees	\$531,157	\$872,903	\$762,831	\$0	\$0	\$831,730	\$0
Early childhood services	\$341,675	\$277,000	\$226,431	\$0	\$0	\$444,404	\$0
Other fees to enhance education	\$0	\$25,000	\$25,000	\$0	\$0	\$25,000	\$0
<b>Non-Curricular fees</b>							
Extracurricular fees	\$217,270	\$402,035	\$428,067	\$0	\$0	\$489,123	\$0
Non-curricular travel	\$66,532	\$150,450	\$184,482	\$0	\$0	\$191,790	\$0
Lunch supervision and noon hour activity fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-curricular goods and services	\$18,144	\$20,147	\$22,797	\$0	\$0	\$24,573	\$0
Other fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL FEES</b>	<b>\$2,598,978</b>	<b>\$3,272,516</b>	<b>\$3,496,712</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,162,532</b>	<b>\$0</b>

\*Unspent balances cannot be less than \$0

Please disclose amounts paid by parents of students that are recorded as "Sales of services and products", "Fundraising", or "Other revenue" (rather than fee revenue):

Please provide a description, if needed.	Actual 2023	Actual 2022
Cafeteria sales, hot lunch, milk programs	\$0	\$26
Special events, graduation, tickets	\$174,525	\$104,419
International and out of province student revenue	\$32,000	\$38,394
Sales or rentals of other supplies/services (clothing, agendas, yearbooks)	\$91,790	\$28,860
Adult education revenue	\$34,623	\$23,035
Preschool	\$23,988	\$35,645
Child care & before and after school care	\$0	\$0
Lost item replacement fee	\$0	\$0
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
<b>TOTAL</b>	<b>\$356,926</b>	<b>\$230,379</b>

**SCHEDULE 10**

**UNAUDITED SCHEDULE OF SYSTEM ADMINISTRATION**  
**For the Year Ended August 31, 2023 (in dollars)**  
**Allocated to System Administration**  
**2023**

<b>EXPENSES</b>	<b>Salaries &amp; Benefits</b>	<b>Supplies &amp; Services</b>	<b>Other</b>	<b>TOTAL</b>
Office of the superintendent	\$ 373,137	\$ 42,199	\$ -	\$ 415,336
Educational administration (excluding superintendent)	292,645	236,519	-	529,164
Business administration	869,706	329,253	-	1,198,959
Board governance (Board of Trustees)	339,576	310,678	-	650,254
Information technology	-	-	-	-
Human resources	354,942	80,740	-	435,682
Central purchasing, communications, marketing	208,158	27,091	-	235,249
Payroll	289,131	12,433	-	301,564
Administration - insurance			114,762	114,762
Administration - amortization			175,796	175,796
Administration - other (admin building, interest)			85,312	85,312
Central Instruction Supports and Services	191,374	4,339	-	195,713
Other (describe)	-	-	-	-
Other (describe)	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 2,918,669</b>	<b>\$ 1,043,252</b>	<b>\$ 375,870</b>	<b>\$ 4,337,791</b>
Less: Amortization of unsupported tangible capital assets				(\$175,796)
<b>TOTAL FUNDED SYSTEM ADMINISTRATION EXPENSES</b>				<b>4,161,995</b>
<b>REVENUES</b>				<b>2023</b>
System Administration grant from Alberta Education				4,237,458
System Administration other funding/revenue from Alberta Education (ATRF, secondment revenue, etc)				45,858
System Administration funding from others				104,838
<b>TOTAL SYSTEM ADMINISTRATION REVENUES</b>				<b>4,388,154</b>
Transfers (to)/from System Administration reserves				(52,480)
Transfers to other programs				
<b>SUBTOTAL</b>				<b>4,335,674</b>
2022 - 23 System Administration expense (over) under spent				\$173,679



**PARKLAND**  
**SCHOOL DIVISION**

Management's Discussion and Analysis

August 31, 2023

## Management’s discussion and analysis

The following is a discussion of the financial position and results of operations of Parkland School Division (the Division) for the twelve months ended August 31, 2023 and should be read with the Division’s annual financial statements. The statements have been prepared in accordance with Canadian public sector accounting standards (PSAS).

The Division had a total operating budget of \$139.3 million to provide public education services to over 12,400 students for the 2022-2023 school year. The Division is home to 25 distinct learning sites, including two high school outreach locations and a number of alternative learning options offered through the Connections for Learning.

As of the 2021 Canada Census, the Division’s area serves approximately 91,000 residents across a blend of urban and rural communities. Our families live within a 2,450 square kilometer area that extends across the Tri-Municipal Region, including Spruce Grove, Stony Plain, Parkland County and Paul First Nation. With the agreement to be the interim education authority for Athabasca Delta Community School (ADCS), the northern remote community of Fort Chipewyan in Treaty 8 Territory was added to the Division beginning in the 2022-2023 school year.

All jurisdictions are experiencing shifting trends in education, constraints of flat provincial funding and a heavily challenged economy. Yet still, the Division continues to thrive as an innovative and proactive school authority. We are dedicated to minimizing any further impact on schools and the effect on students. Regardless of what student learning looks like moving forward, we are dedicated to providing supportive environments, meaningful experiences and fostering healthy relationships that encourage student development.



At Parkland School Division, we always put students first and are dedicated to preparing youth to take their place in a rapidly changing world. This preparation happens through consistent, day-by-day collaborative efforts that lead to positive student outcomes.

Changes in Alberta’s economy have resulted in a noticeable population shift for the Division as more families move from rural areas to more urban centers, creating smaller rural communities with decreasing school populations. The Division believes in fiscal accountability and transparency through regular financial reporting to the Board. Ensuring effective stewardship of the Division’s resources is a responsibility that is legislated through the Education Act. Through resource stewardship student success and well-being are supported by ensuring equitable and sustainable use of our resources and ensuring financial responsibility remains a priority.

# 1. Budget to Actual at August 31, 2023 Analysis

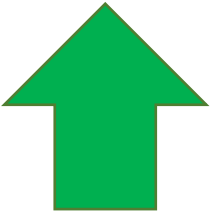
Parkland School Division (the Division) has a deficit of \$1.2M at year end. The budget for 2022-2023 excludes ADCS as the Division did not become the interim authority until after the budget was approved.

	Budget <sup>(1)</sup> 2022-2023	Q3 Forecast <sup>(2)</sup> 2022-2023	Actual <sup>(3)</sup> 2022-2023	Variance from Budget	% Change From Budget
<b>REVENUES</b>					
Government of Alberta	\$ 130,316,119	\$ 135,403,791	\$ 135,762,065	\$ 5,445,946	4.2%
Federal Government and other government grants	1,823,434	4,940,003	5,066,552	3,243,118	177.9%
Fees	3,272,516	3,414,613	3,496,712	224,196	6.9%
Sales of services and products	1,025,570	1,237,596	1,473,630	448,060	43.7%
Investment income	110,000	895,628	896,019	786,019	714.6%
Donations and other contributions	392,179	800,140	976,385	584,206	149.0%
Other revenue	54,000	190,225	597,877	543,877	1007.2%
<b>Total revenues</b>	<b>\$ 136,993,818</b>	<b>\$ 146,881,996</b>	<b>\$ 148,269,240</b>	<b>\$ 11,275,422</b>	<b>8.2%</b>
<b>EXPENSES BY PROGRAM</b>					
Instruction	106,716,583	115,511,927	115,927,637	(9,211,054)	-8.6%
Operations and maintenance	17,115,302	18,091,917	18,029,618	(914,316)	-5.3%
Transportation	10,991,218	10,988,347	10,868,298	122,920	1.1%
Board & system administration	4,354,967	4,324,511	4,337,791	17,176	0.4%
External services	84,638	393,790	353,164	(268,526)	-317.3%
<b>Total expenses</b>	<b>139,262,708</b>	<b>149,310,492</b>	<b>149,516,508</b>	<b>(10,253,800)</b>	<b>-7.4%</b>
<b>Operating surplus (deficit)</b>	<b>\$ (2,268,890)</b>	<b>\$ (2,428,496)</b>	<b>\$ (1,247,268)</b>	<b>\$ (1,021,622)</b>	
<b>EXPENSES BY CATEGORY</b>					
Salaries, wages and benefits	\$ 104,896,283	\$ 109,221,199	\$ 108,465,984	\$ (3,569,701)	-3.4%
Services, contracts and supplies	24,912,158	29,921,555	30,746,373	(5,834,215)	-23.4%
School generated funds	1,115,001	1,641,222	1,752,508	(637,507)	-57.2%
Infrastructure Maintenance Renewal	1,288,274	1,288,274	1,489,966	(201,692)	-15.7%
Amortization of capital assets and interest	7,050,992	7,238,241	7,061,677	(10,685)	-0.2%
<b>Total expenses</b>	<b>\$ 139,262,708</b>	<b>\$ 149,310,491</b>	<b>\$ 149,516,508</b>	<b>\$ (10,253,800)</b>	<b>-6.9%</b>
<b>SURPLUS/(DEFICIT) BY PROGRAM</b>					
Instruction	\$ (2,035,488)	\$ (2,559,404)	\$ (1,692,328)	\$ 343,160	
Operations and maintenance	(233,402)	(123,833)	(22,737)	210,665	
Transportation	-	274,335	357,138	357,138	
Board & system administration	-	43,345	50,363	50,363	
External services	-	(9,821)	-	-	
<b>Surplus/(deficit) from operations</b>	<b>(2,268,890)</b>	<b>(2,375,378)</b>	<b>(1,307,564)</b>	<b>961,326</b>	
School generated funds	-	(53,118)	60,296	60,296	
<b>Total surplus/(deficit)</b>	<b>\$ (2,268,890)</b>	<b>\$ (2,428,496)</b>	<b>\$ (1,247,268)</b>	<b>\$ 1,021,622</b>	

(1) Excludes ADCS (2) Includes ADCS (3) Includes ADCS

As of August 31, 2023, revenues to date were \$148.3M and expenditures were \$149.5M resulting in a deficit of \$1.2M. The primary reason for the lower deficit is due to some forecasted operational purchases in Q3 that resulted in capitalization by schools, sites and other departments and to support additional transportation infrastructure requirements including a transportation garage to facilitate the addition and removal of safety equipment.

## Revenues
















**Overall increase in revenues of \$11.3 million**

Revenues increased by \$11.3 million or 8.2% from budget to \$148.3 million. \$5.7M of the increase is due to the addition of ADCS.

Key variances are:

Government of Alberta – increase of \$5.4M or 4.2% - Government of Alberta revenues increased:

-  • \$1.4M - Provincial revenues for ADCS
-  • \$1.1M - Teacher settlement related to the new collective agreement
-  • \$870K - Learning Loss and Curriculum Implementation funding
-  • \$537K – ADCS Education Service Agreement
-  • \$216K - Alberta Education revenues related to higher weighted moving average enrolments over budget (Grades 1 – 12 and regular High School funding)
-  • \$140K – Mental Health in School Pilot Programs funding
-  • \$249K – Transportation Fuel Initiative grant to assist with escalating fuel costs
-  • \$207K - Supplemental Enrolment Growth grant provides additional per student funding where enrolment growth is greater than 2% over projection
-  • \$111K – Additional secondments
-  • \$102K – Capital Revenues recognized
-  • (\$13K) – Alberta Teachers Retirement Fund decreased which is offset by the related expense
-  • \$74K – Low Incidence Supports and Services funding
-  • \$50K – Support for Ukrainian Students funding



- \$12K – Alberta School Council Engagement grant



- (\$48K) – Alberta Education School Based Revenues or Grants



- \$162K – Alberta Education Federal French Funding as unspent project money was distributed to school divisions



- \$202K – Alberta Health Helping Hands grant for ADCS



Federal Government – increase of \$3.2M or 177.9% - primarily due to funding designated to ADCS (\$2.8M) and increases in other grants such as Jordan's Principle (\$453K)



Fee revenue – increase of \$224K or 6.9% – mainly due to higher ridership than budgeted as Covid restrictions were withdrawn and more students returned to school and the increase in curricular and non-curricular activities



Sales of services and products – increase of \$448K or 43.7% - increased from budget primarily due to the return on equity from Alberta School Boards' Insurance Exchange (ASBIE), the purchasing card rebate, fees charged to contractors for utilities usage at Westview school and higher fees to partners of Parkland Student Athlete Academy programs for transportation and other expenses at Connections for Learning



Investment income – increase of \$786K or 714.6% – due to the increase in interest rates



Donations and other contributions – increase of \$584K or 149% - the increase in donation and fundraising revenues are primarily due to the resumption of activities that were previously affected by Covid-19



Other revenues – increase of \$544K or 1007.2% – primarily attributed to the restructuring transaction (\$412K) as a result of the transfer of ADCS from Northlands School Division and the increase in facility rentals (including ADCS teacherages) and joint use after school activities.

## Expenditures



**Overall increase in expenditures of \$10.3 million**

Expenditures increased by \$10.3 million or 7.4% from budget to \$149.5 million. \$5.0M of the increase is due to the addition of ADCS.

Key variances by category are:

Salaries, Wages and Benefits – increase of \$3.6 million or 3.4% - Salaries, wages and benefits increased:

- \$3.6M increase in certificated salaries and benefits
  - \$1.4M - increased enrolment due to the addition of ADCS
  - \$1.1M - teacher increases due to new collective agreement
  - \$532K - Curriculum Implementation and Learning Loss for substitute coverage
  - \$502K - Division initiatives - COVID Supplement for Instructional Services and Student Services
  - (\$13K) – decrease in costs for Alberta Teacher Retirement Fund
  - \$111K – additional secondments
- \$80K decrease in support salary and benefits
  - The decrease is due to the addition of ADCS partially offset by support positions in Early Childhood Services (ECS) that were budgeted and not filled due to lower than budgeted enrolments

Services, Contracts and Supplies – increase of \$5.8M or 23.4% – Services, Contracts and Supplies increased:

- \$2.7M - increase in supplies and services to support increased enrolment due to the addition of ADCS
- \$1.2M – increase for a central purchasing initiative to take advantage of economies of scale to evergreen technology, furniture and equipment in the schools and install heating and cooling units in all modular units in the Division.
- \$418K – increase to furniture and equipment as furniture purchased in the prior year did not arrive prior to year-end



- \$459K - increases are related to supplies for Curriculum Implementation expenditures for resource purchasing
- \$538K – increase to utility expenditures
- \$268K – Armic equity payment offset by other revenues received from previous insurance consortium
- \$123K – increase related to Breakfast Club expenditures due to additional funding
- \$73K – increase to supplies and services for the Low Incidence Supports and Services grant
- \$50K – increase for services to support Ukrainian students
- \$3K – increase in expenditures related to the Alberta School Council Engagement grant
- \$146K – increase related to Covid Supplemental funding to support students
- \$100K – Increase in miscellaneous services as a result of accrued election costs
- (\$278K) – Decrease in contracted buses
- (\$95K) – Decrease in staff development

School Generated Funds – increase of \$638K or 57.2% - school generated funds increased due to the resumption of extracurricular activities and events that had been previously affected by Covid-19.

Infrastructure Maintenance and Renewal (IMR) – increase of \$202K as a result of the budget including \$200K for capital projects. The full IMR allocation was expended on non-capital projects.

Amortization of Capital Assets and Interest – increase of \$11K or .2% - amortization of capital assets and interest increased due to the Woodhaven modernization and Prescott modular projects.

## Surplus/(Deficit) by Program

<b>Instruction (Includes SGF)</b>	<b>Budget</b>		<b>Actual</b>		<b>Variance</b>
Revenue	\$	104,681,095	\$	114,295,605	\$ 9,614,510
Expenses		106,716,583		115,927,637	9,211,054
<b>Surplus/(Deficit)</b>		<b>(2,035,488)</b>		<b>(1,632,035)</b>	<b>403,456</b>
<b>Operations and Maintenance</b>					
		<b>Budget</b>		<b>Actual</b>	<b>Variance</b>
Revenue		16,881,902		18,006,879	1,124,977
Expenses		17,115,302		18,029,614	914,312
<b>Surplus/(Deficit)</b>		<b>(233,400)</b>		<b>(22,735)</b>	<b>210,665</b>
<b>Transportation</b>					
		<b>Budget</b>		<b>Actual</b>	<b>Variance</b>
Revenue		10,991,218		11,225,435	234,217
Expenses		10,991,218		10,868,297	(122,921)
<b>Surplus/(Deficit)</b>		<b>-</b>		<b>357,138</b>	<b>357,138</b>
<b>Board and System Administration</b>					
		<b>Budget</b>		<b>Actual</b>	<b>Variance</b>
Revenue		4,354,967		4,388,154	33,187
Expenses		4,354,967		4,337,790	(17,177)
<b>Surplus/(Deficit)</b>		<b>-</b>		<b>50,364</b>	<b>50,364</b>
<b>External Services</b>					
		<b>Budget</b>		<b>Actual</b>	<b>Variance</b>
Revenue		84,638		353,164	268,526
Expenses		84,638		353,164	268,526
<b>Surplus/(Deficit)</b>		<b>-</b>		<b>-</b>	<b>-</b>
<b>Total Surplus/(Deficit) by Program</b>	<b>\$</b>	<b>(2,268,888)</b>	<b>\$</b>	<b>(1,247,268)</b>	<b>\$ 1,021,621</b>

Instruction – deficit of \$1.6M – the increase in expenditures is due to the expenditures of ADCS, other GOA grants (listed above) and the Covid Supplement programs to support students. The decrease in the deficit is due to forecasted purchases by schools and other departments that resulted in capitalization. The change in actuals compared to budget is due to the restructuring cost for ADCS.

Operations and Maintenance – deficit of \$23K

Transportation – surplus of \$357K - the increase in revenues is due to fuel escalation funding, higher ridership and the addition of ADCS. The surplus is being utilized to purchase additional capital equipment for transportation.

Board and System Administration – increase of \$50K - the increase in revenues is due to the addition of ADCS. Expenditures are lower than budget primarily due to lower than budgeted legal and support services costs.

External Services – Revenues and expenditures increased due to the teacherages located at ADCS.



## Financial Position at August 31, 2023

	Actual Balance at August 31, 2023	Actual Balance at August 31, 2022
<b>Financial Assets</b>		
Cash	\$ 14,215,858	\$ 18,134,355
Accounts Receivable	4,428,939	1,860,648
<b>Total Financial Assets</b>	<b>18,644,797</b>	<b>19,995,003</b>
Accounts Payable and Accrued Liabilities	6,938,309	4,911,530
Unspent Deferred Contributions	1,351,892	2,083,544
Employee Future Benefits	388,600	447,700
Asset Retirement Obligation	11,541,663	10,928,477
<b>Total Liabilities</b>	<b>20,220,464</b>	<b>18,371,251</b>
<b>Non-Financial Assets</b>		
Tangible Capital Assets	170,030,195	162,774,124
Inventory	-	-
Prepaid Expenses	480,804	531,885
<b>Total Non-Financial Assets</b>	<b>170,510,999</b>	<b>163,306,009</b>
<b>Spent Deferred Capital Contributions</b>	<b>\$ 158,107,447</b>	<b>\$ 152,477,262</b>




The following section is based on a comparative of the current year to prior year actuals.

As at August 31, 2023 the Division has total financial assets of \$18.6 and liabilities of \$20.2M resulting in net financial assets of (\$1.3M). The Division recorded an \$11.5M Asset Retirement Obligation (ARO) as required by the new accounting standard PS3280 that impacted the net financial assets as total liabilities are higher than total financial assets.



Financial assets include

- 
 • \$14.2M in cash – decrease of \$3.9M – The decrease in cash is due to an increase in accounts receivable partially offset by Curriculum Implementation (CI) (\$660K) and Breakfast Club (\$163K) funding received that was deferred to the 2023-2024 school year.
- 
 • \$4.4M in accounts receivable – increase of \$2.6M - includes GST receivable, receivables for secondments to other organizations, supported capital receivables and other general receivables. Accounts receivable increased due to an increase in grants receivable from Alberta Infrastructure (Millgrove school modular project, ADCS teacherages and health & safety), tuition receivable related to ADCS and an increase in GST receivable.


## Liabilities include

-  • \$6.9M in accounts payable and accrued liabilities – increase of \$2.0M - includes vendor invoices for amounts incurred but not yet paid for supplies and services and accrued liabilities including payroll withholdings and unearned revenues. Accounts payable and accrued liabilities increased primarily due to vendor payable invoices and tuition payable related to ADCS.
-  • \$1.4M unspent deferred contributions – decrease of \$732K - is comprised of both restricted operational funding not expended which primarily includes unexpended IMR and Capital Maintenance Renewal (CMR) funding and small grants from other external sources. Unexpended deferred capital revenue is for contributions received for supported capital projects that has not been spent. The decrease in unspent deferred contributions is largely the result of funding for Westview school furniture and equipment (F&E) and the Blueberry playground that have been spent partially offset by additional funding for other small grants.
-  • \$389K in future benefit liabilities – decrease of \$59K - is an executive retirement plan (SERP) for some current and former senior executives based on contributions and actuarial valuations offset by payments to retired employees during the year.

## Non-financial assets including

-  • \$170.0M in capital assets – increase of \$7.3M - increases to capital assets this year include Westview school and modular units for Millgrove school. The increase also includes \$2.9M in ARO liability.
-  • \$481K in prepaid expenses – decrease of \$51K - for items and services paid in advance and not yet received. The decrease over the prior year is primarily due to the timing of software licensing or maintenance agreements.

## Spent deferred capital contributions

-  • \$158.1M spent deferred capital contributions – increase of \$5.6M - are recorded when a supported asset such as a school is acquired. The contribution is then recognized over the life of the asset in an amount equal to the amortization on the asset. The increase in spent deferred capital contributions is attributed primarily to the Alberta Infrastructure projects at Westview school and the modular project at Millgrove school which are partially offset by amortization.

## Accumulated Operating Surplus

	<b>Audited</b>		<b>Actual</b>
	<b>Balance at</b>		<b>Balance at</b>
	<b>Sep 1, 2022</b>		<b>Aug 31, 2023</b>
<b>Operating Surplus (deficit)</b>			
Instruction	\$ 5,358,546	\$	2,936,331
Administration	1,463,117		1,515,597
Operations and Maintenance	120,610		(64,657)
Transportation	107,150		470
External Services	-		-
<b>Total Restricted Operating Surplus before SGF</b>	<b>7,049,423</b>		<b>4,387,741</b>
Unrestricted Surplus	943,768		-
Accumulated Surplus from Operations (Excluding SGF)	7,993,191		4,387,741
School Generated Funds	647,362		707,659
<b>Accumulated Surplus from Operations</b>	<b>\$ 8,640,553</b>	<b>\$</b>	<b>5,095,400</b>
<b>Capital Reserves</b>			
Instruction	\$ 3,542,195	\$	4,695,785
Operations and Maintenance	486,682		286,989
Administration	1,020,701		958,388
Transportation	366,655		382,908
External Services	28,385		28,385
<b>Total Capital Reserves</b>	<b>\$ 5,444,618</b>	<b>\$</b>	<b>6,352,455</b>
<b>Investment in Capital Assets</b>	<b>\$ (1,632,672)</b>	<b>\$</b>	<b>(619,970)</b>
<b>Total Accumulated Surplus</b>	<b>\$ 12,452,499</b>	<b>\$</b>	<b>10,827,885</b>

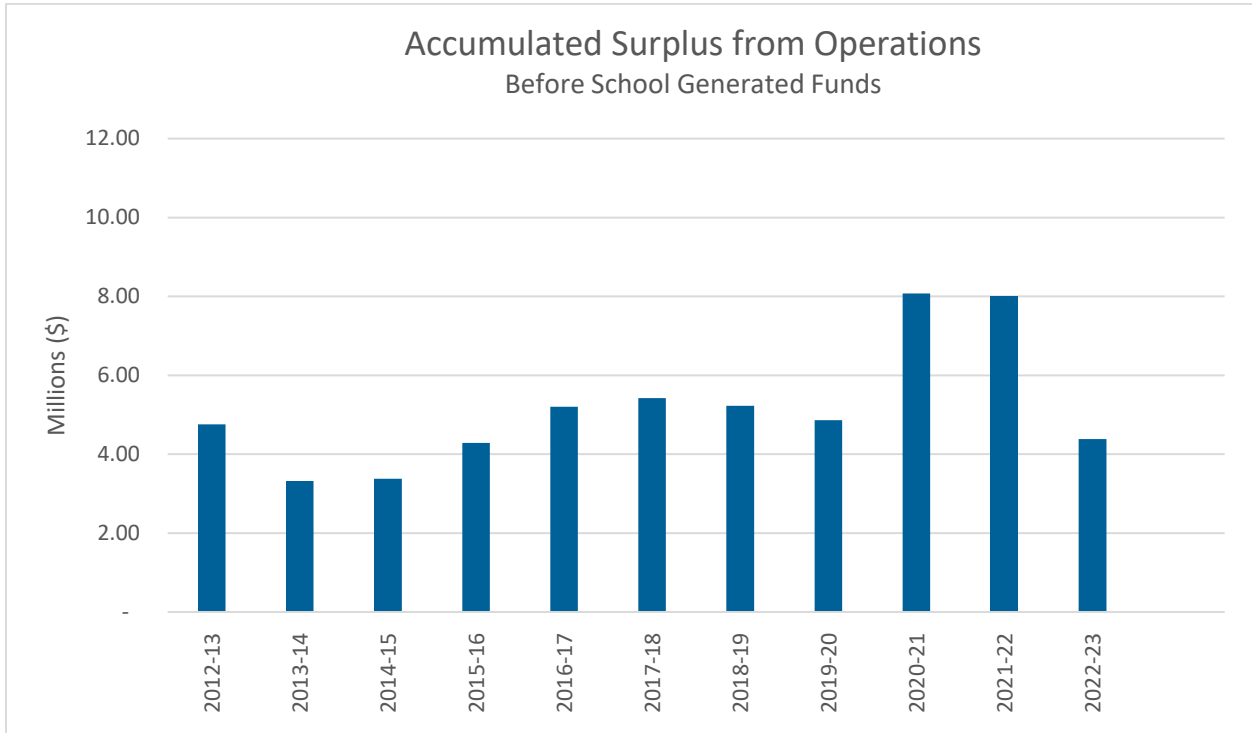
The operating surplus balance at August 31, 2023 is \$4.2M excluding ADCS and SGF. The cap of \$4.3M is 3.15% of the prior year's total expenses. \$1.6M has been transferred from operating reserves to capital reserves to fund the CFL Outreach with Ministerial approval.

Accumulated surplus includes:

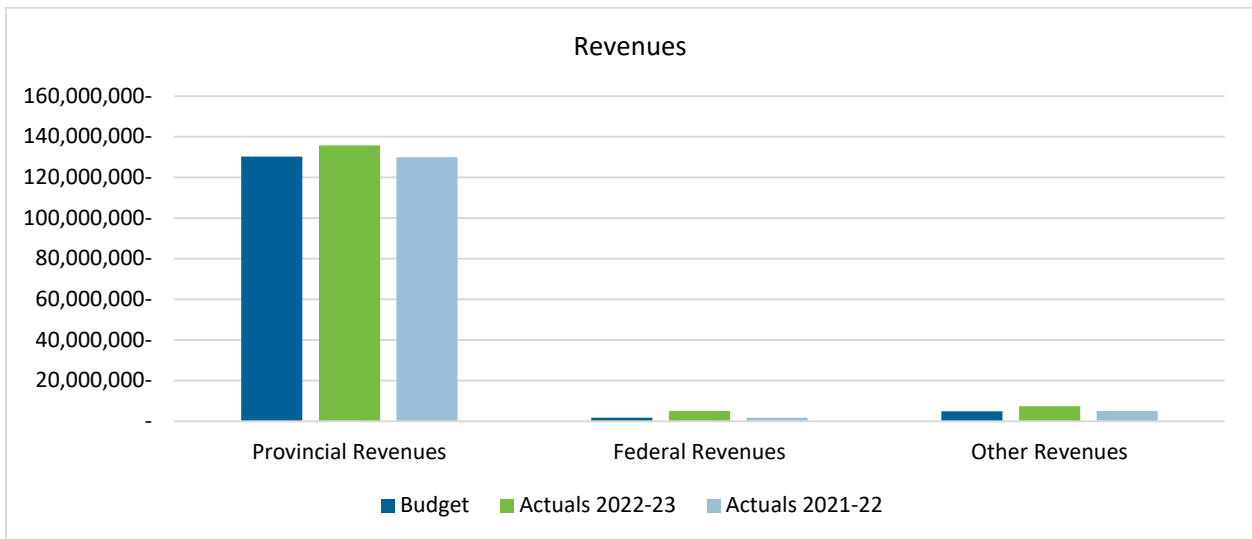
Accumulated Surplus from Operations are reserves designated for operating purposes by the Board and include operating reserves by program.

- The Unrestricted Surplus is a reserve that the Board has not reserved for a specific purpose.
- School Generated Funds are reserves within the school that are reserved for specific projects within the schools.
- Capital Reserves are designated for future capital purchases by the Board.
- Investment in Capital Assets represents the Division's amortized investment in Board supported capital assets.

### 3. Results from Operations



#### 3.1 Revenues – comparator to Budget and Actuals to August 31, 2023



### 3.1.1 Revenue from Provincial Government

<b>Annual Budget</b>	<b>For the Year Ended August 31, 2023</b>	<b>% of Budget</b>	<b>For the Year Ended August 31, 2022</b>	<b>% Change</b>
\$ 130,316,119	\$ 135,762,063	104.2%	\$ 129,896,757	4.5%

The Alberta government is the key revenue source for the Division providing 95% of its revenues. Revenue received from the Government of Alberta was 104.2% of budget. The increase in revenue is primarily due to a one time grant for ADCS, ADCS Education Service Agreement, Learning Disruption grant, Curriculum Implementation grant, Fuel Contingency funding, Supplemental Enrolment funding and Teacher Salary Settlement. These additional grants are also the basis for the 4.5% increase from the prior year.

### 3.1.2 Revenue from Federal Government

<b>Annual Budget</b>	<b>For the Year Ended August 31, 2023</b>	<b>% of Budget</b>	<b>For the Year Ended August 31, 2022</b>	<b>% Change</b>
\$ 1,823,434	\$ 5,066,551	277.9%	\$ 1,701,844	197.7%

The federal government provides funding for First Nation students living on the Reserve. Actual revenues are 277.9% of budget due to the addition of ADCS students and an increase in Jordan's Principle grants which is also the basis for the change from the prior year.

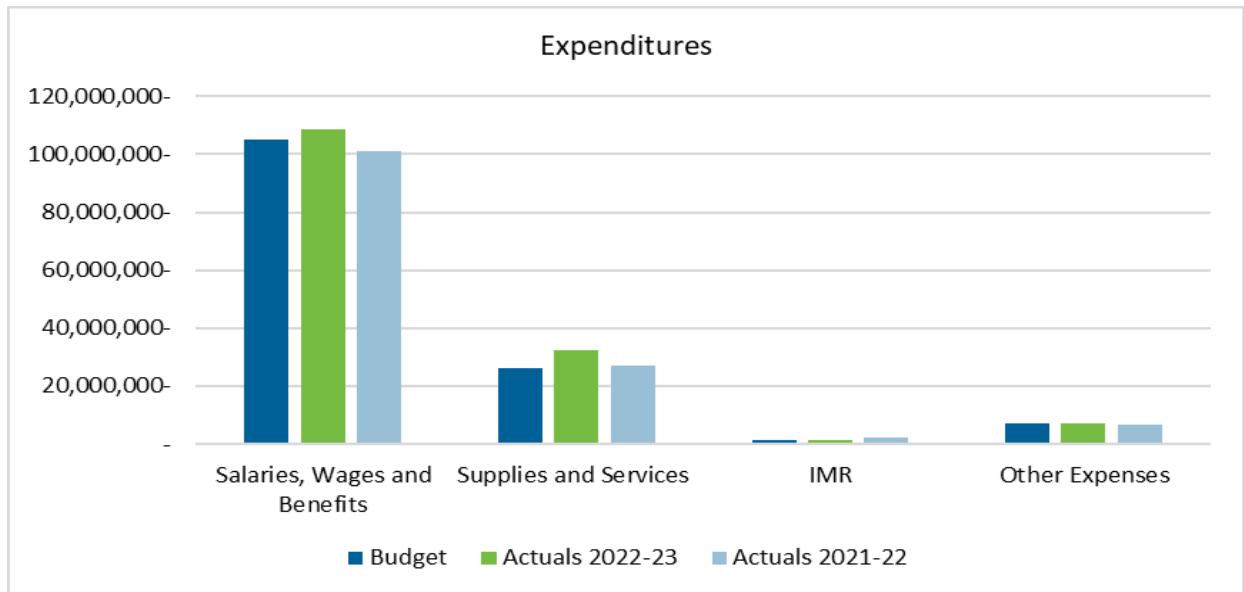
### 3.1.3 Other Revenues

<b>Annual Budget</b>	<b>For the Year Ended August 31, 2023</b>	<b>% of Budget</b>	<b>For the Year Ended August 31, 2022</b>	<b>% Change</b>
\$ 4,854,265	\$ 7,440,626	153.3%	\$ 5,009,978	48.5%

Other Revenues for the year are 153.3% of budget. The 48.5% increase from the prior year is due to the resumption of extracurricular activities, facilities rentals, fundraising and donations. In addition, Investment income has also increased due to rising interest rates and the restructuring revenue related to the addition of ADCS.



### 3.2 Expenditures - comparator to Budget and Actuals to August 31, 2023



#### 3.2.1 Salaries, Wages and Benefits

Annual Budget	For the Year Ended August 31, 2023	% of Budget	For the Year Ended August 31, 2022	% Change
\$ 104,896,282	\$ 108,465,984	103.4%	\$ 100,998,167	7.4%

Salaries, Wages and Benefits are at 103.4% of budget primarily due to the addition of staff for ADCS. The 7.4% increase over the prior year is to support the additional enrolments at ADCS, the teacher salary settlement, other grants from Alberta Education and Division initiatives. Enrolments increased 471 students over the prior year at September 30.

#### 3.2.2 Service, Contracts and Supplies

Annual Budget	For the Year Ended August 31, 2023	% of Budget	For the Year Ended August 31, 2022	% Change
\$ 26,027,159	\$ 32,498,881	124.9%	\$ 26,972,057	20.5%

The Service, Contracts and Supplies (including SGF) are at 124.9% of budget. This year, expenditures are higher than budget due to the addition of ADCS and other funding expenditures such as Curriculum Implementation and Fuel Price Contingency. The 20.5% increase from the prior year is largely due to additional expenses to support the increase in students and additional funding expenditures.

### 3.2.3 Infrastructure Maintenance Renewal (IMR)

Annual Budget	For the Year Ended August 31, 2023	% of Budget	For the Year Ended August 31, 2022	% Change
\$ 1,288,274	\$ 1,489,966	115.7%	\$ 2,204,892	-32.4%

IMR expenditures were 115.7% of budget. IMR expenditures do not occur evenly over the year and many projects are done when students are not in the buildings. IMR expenditures were (32.4%) lower this year as funds that had not been spent in the year previous were spent last year.

### 3.2.4 Other Expenses

Annual Budget	For the Year Ended August 31, 2023	% of Budget	For the Year Ended August 31, 2022	% Change
\$ 7,050,992	\$ 7,061,677	100.2%	\$ 7,009,780	0.7%

Other Expenses include amortization of capital assets and are 100.2% of budget. The 0.7% increase compared to the prior year is primarily the result of the completion of Woodhaven modernization project and the Prescott modular project offset by other assets that became fully amortized during the year.

## 3.3 Excess of Revenues over Expenses

Overall, the Division has a deficit of \$1.2M at the end of the year.

Program	2022-23	August 31, 2023	August 31, 2022
Instruction	\$ (2,035,488)	\$ (1,692,331)	\$ (662,693)
Administration	-	50,364	192,666
Operations and Maintenance	(233,402)	(22,735)	130,908
Transportation	-	357,138	25,392
External Services	-	-	-
<b>Total</b>	<b>(2,268,890)</b>	<b>\$ (1,307,564)</b>	<b>\$ (313,727)</b>
Add: SGF		60,296	(262,590)
<b>Total</b>	<b>\$ (2,268,890)</b>	<b>\$ (1,247,268)</b>	<b>\$ (576,317)</b>

The Instructional Program had a deficit of \$1.7M mainly due to the restructuring revenue that resulted from the transfer of ADCS by Ministerial order to the Division September 1, 2022, after the budget was prepared.

The Administration program is in a surplus position of \$50K primarily as the result of lower than expected legal and support services expenditures.

Operations and Maintenance is in a deficit of (\$23K).

The Transportation program is in a surplus position of \$357K primarily due to higher ridership and the addition of ADCS and routes that were not filled during the year as a result of equipment and driver shortages.

## **4. Significant Changes and Events**

### **4.1 ADCS**

The Division became the interim authority by Ministerial Order of ADCS effective September 1, 2022. The current operating results for PSD include ADCS. The assets, liabilities and reserves of ADCS have been consolidated with PSD resulting in restructuring transaction revenue of \$412K.

### **4.2 Labour Relations**

There is a new central ATA collective agreement for September 1, 2020 to August 31, 2024. Local bargaining for this agreement is pending.

The Central Alberta Association of Municipal and School Employees (CAAMSE) collective agreement expired August 31, 2023. Negotiations are pending.

The International Union of Operating Engineers (IUOE) collective agreement expired August 31, 2023. A new collective agreement was ratified expiring August 31, 2024.

### **4.3 Provincial Funding**

The provincial government introduced a new funding model based on WMA enrolment across three years.

The new provincial funding model is broken down into 5 categories using the WMA model:

- Base Instruction
  - Funding for early learning and Grades 1 – 9
  - High school funding using a base rate 10% higher than the Grade 1 – 9 base rates to account for the increased cost of high school programming
  - Rural small schools funding based on various enrolment thresholds for schools between 35 and 155 students
- Services and Supports
  - Specialized learning support funding supports the learning needs of students within an inclusive learning environment (includes funding for kindergarten students with severe disabilities and delays)
  - Program Unit Funding allocated using the WMA enrolment of children ages 2 years 8 months to 4 years 8 months with severe disabilities and delays
  - First Nations, Métis and Inuit funding to assist school authorities to improve education outcomes for First Nations, Métis and Inuit students

- School
  - Operations and Maintenance uses WMA enrolment funding as well as considerations for utilized space and under-utilized space
  - Transportation grant funding increased by 5% over 2019-20 as Alberta Education is currently developing a new model
  
- Community
  - These grants are designed to address socio-economic contexts and geographic locations which pose unique challenges to the operation of schools and delivery of educational services
    - Socio-economic status funding
    - Geographic
    - Nutrition
  
- Jurisdiction
  - System Administration Grant (SAG)
    - Funding to cover governance (Board of Trustees) and central administration costs
    - Targeted grant to support System Administration
    - Amounts can be transferred from the SAG to other grants, but cannot utilize funds from other grants for system administration

The Division received bridge funding of \$6.4M for 2022-2023. This is funding that the government held back from the funding model to fund future enrolment across the province.

#### **4.4 ARO**

ARO is a new accounting standard that will impact the Division and other school boards in the 2022-2023 school year. An ARO is a legal obligation to record a liability for costs related to the retirement of an asset at the end of its useful life (i.e. remediation of a building containing asbestos). The ARO liability amount of \$11.5M and accumulated amortization of \$8.7M resulting in a net \$2.9M liability has been recorded by the Division.