



PARKLAND
SCHOOL DIVISION

Management's Discussion and Analysis

May 31, 2023

Management's discussion and analysis

The following is a discussion of the financial position and results of operations of Parkland School Division (the Division) for the nine months ended May 31, 2023 and should be read with the Division's annual financial statements. The statements have been prepared in accordance with Canadian public sector accounting standards (PSAS).

The Division had a total operating budget of \$139.3 million to provide public education services to over 12,400 students for the 2022-2023 school year. The Division is home to 25 distinct learning sites, including two high school outreach locations and a number of alternative learning options offered through the Connections for Learning.

As of the 2021 Canada Census, the Division's area serves approximately 91,000 residents across a blend of urban and rural communities. Our families live within a 2,450 square kilometer area that extends across the Tri-Municipal Region, including Spruce Grove, Stony Plain, Parkland County and Paul First Nation. With the agreement to be the interim education authority for Athabasca Delta Community School, the northern remote community of Fort Chipewyan in Treaty 8 Territory was added to the Division beginning in the 2022-2023 school year.

All jurisdictions are experiencing shifting trends in education, constraints of flat provincial funding and a heavily challenged economy. Yet still, the Division continues to thrive as an innovative and proactive school authority. We are dedicated to minimizing any further impact on schools and the effect on students. Regardless of what student learning looks like moving forward, we are dedicated to providing supportive environments, meaningful experiences and fostering healthy relationships that encourage student development.



At Parkland School Division, we always put students first and are dedicated to preparing youth to take their place in a rapidly changing world. This preparation happens through consistent, day-by-day collaborative efforts that lead to positive student outcomes.

Changes in Alberta's economy have resulted in a noticeable population shift for the Division as more families move from rural areas to more urban centers, creating smaller rural communities with decreasing school populations. The Division believes in fiscal accountability and transparency through regular financial reporting to the Board. Ensuring effective stewardship of the Board's resources is a responsibility that is legislated through the Education Act. Through resource stewardship student success and well-being are supported by ensuring equitable and sustainable use of our resources and ensuring financial responsibility remains a priority.

1. Budget to Actual at May 31, 2023 Analysis

Parkland School Division (the Division) is showing a deficit of \$349K at Q3. The budget for 2022-2023 excludes Athabasca Delta Community School (ADCS) as the Division did not become the interim authority until after the budget was approved.

	Budget 2022-23	Actual May 31, 2023	% of Budget	Q3 Forecast 2022 - 2023	Variance from Budget	% Change From Budget
REVENUES						
Government of Alberta	\$ 130,261,904	\$ 102,245,390	78.5%	\$ 135,358,792	\$ 5,096,888	3.9%
Federal Government and First Nations	1,823,434	4,407,474	241.7%	4,940,003	3,116,569	170.9%
Other Alberta school authorities	36,215	45,000	124.3%	45,000	8,785	24.3%
Fees	3,272,516	3,185,897	97.4%	3,414,613	142,097	4.3%
Other sales and services	985,570	1,159,547	117.7%	1,237,596	252,026	25.6%
Investment income	150,000	659,499	439.7%	895,628	745,628	497.1%
Gifts and donations	322,909	474,560	147.0%	508,232	185,323	57.4%
Rental of facilities	54,000	177,737	329.1%	190,224	136,224	252.3%
Fundraising	87,270	279,275	320.0%	291,908	204,638	234.5%
Gains on disposal of capital assets	-	2,000	100.0%	-	-	0.0%
Total revenues	\$ 136,993,818	\$ 112,636,379	82.2%	\$ 146,881,996	\$ 9,888,178	7.2%
EXPENSES BY PROGRAM						
Instruction	\$ 106,716,583	\$ 86,493,111	81.0%	\$ 115,511,927	\$ (8,795,344)	-8.2%
Operations and maintenance	17,115,302	14,138,698	82.6%	18,091,917	(976,615)	-5.7%
Transportation	10,991,218	8,924,721	81.2%	10,988,347	2,871	0.0%
Board & system administration	4,354,967	3,056,519	70.2%	4,324,511	30,456	0.7%
External services	84,638	371,927	439.4%	393,790	(309,152)	-365.3%
Total expenses	\$ 139,262,708	\$ 112,984,976	81.1%	\$ 149,310,492	\$ (10,047,784)	-7.2%
Operating surplus (deficit)	\$ (2,268,890)	\$ (348,597)		\$ (2,428,496)	\$ (159,606)	
EXPENSES BY CATEGORY						
Salaries, wages and benefits	\$ 104,896,283	\$ 83,900,778	80.0%	\$ 109,079,048	\$ (4,182,765)	-4.0%
Services, contracts and supplies	24,912,158	21,532,708	86.4%	30,063,707	(5,151,549)	-20.7%
School generated Funds	1,115,001	1,357,344	121.7%	1,641,222	(526,221)	-47.2%
Infrastructure Maintenance Renewal	1,288,274	1,055,194	81.9%	1,288,274	-	0.0%
Amortization of capital assets and interest	7,050,992	5,138,952	72.9%	7,238,241	(187,249)	-2.7%
Total expenses	\$ 139,262,708	\$ 112,984,976	81.1%	\$ 149,310,492	\$ (10,047,784)	-7.2%
SURPLUS/(DEFICIT) BY PROGRAM						
Instruction	\$ (2,035,488)	\$ (125,459)		\$ (2,559,404)	\$ (523,916)	
Operations and Maintenance	(233,402)	(441,891)		(123,833)	109,569	
Transportation	-	(111,976)		274,335	274,335	
Board and System Administration	-	233,079		43,345	43,345	
External Services	-	(110,617)		(9,821)	(9,821)	
Surplus/(Deficit) from Operations	\$ (2,268,890)	\$ (556,864)		\$ (2,375,378)	\$ (106,488)	
School Generated Funds	-	208,267		(53,118)	(53,118)	
Total Surplus/(Deficit)	\$ (2,268,890)	\$ (348,597)		\$ (2,428,496)	\$ (159,606)	

As of May 31, 2023, revenues to date were \$112.6M and expenditures were \$113.0M resulting in a deficit of (\$349K). A deficit of \$2.4M is currently forecast for the year ended August 31, 2023. The increase in the deficit is the result of purchasing needed supplies for our schools. The increased deficit ensures the Division is below the reserve cap.

Revenues
















Overall increase in revenues of \$9.9 million

Revenues increased by \$9.9 million or 7.2% from budget to \$146.9 million. \$5.0M of the increase is due to the addition of Athabasca Delta Community School (ADCS).

Key variances are:

Government of Alberta – increase of \$5.1M or 3.9% - Government of Alberta revenues increased:

-  • \$1.4M - Provincial revenues for ADCS
-  • \$1.1M - Teacher settlement related to the new collective agreement
-  • \$852K - Learning Loss and Curriculum Implementation funding
-  • \$537K – ADCS Education Service Agreement
-  • \$284K - Alberta Education revenues related to higher weighted moving average enrolments over budget (Grades 1 – 12 and regular High School funding)
-  • \$16K – Mental Health in School Pilot Programs funding
-  • \$258K – Transportation Fuel Initiative grant to assist with escalating fuel costs
-  • \$207K - Supplemental Enrolment Growth grant provides additional per student funding greater than between 2% and 5%
-  • \$113K – Additional secondments
-  • \$102K – Capital Revenues recognized
-  • (\$163K) – Alberta Teachers Retirement Fund decreased which is offset by the related expense
-  • \$73K – Low Incidence Supports and Services funding
-  • \$50K – Support for Ukrainian Students funding



- \$12K – Alberta School Council Engagement grant



- (\$48K) – Alberta Education School Based Revenues or Grants



- \$157K – Alberta Education Federal French Funding as unspent project money was distributed to school divisions



- \$173K – Alberta Health Helping Hands grant for ADCS



Federal Government – increase of \$3.1M or 170.9% - primarily due to funding designated to ADCS (\$2.7M) and increases in other grants such as Jordan's Principle (\$379K)



Fee Revenue – increase of \$142K or 4.3% – mainly due to higher ridership than budgeted as Covid restrictions were withdrawn and more students returned to school



Investment Income – increase of \$746K or 497.1% – due to the increase in interest rates



Other revenues – increase of \$778K – includes sales and services 25.6%, facility rentals 252.3% (includes ADCS teacherages), donations 57.4% and fundraising 234.5%

Expenditures



Overall increase in expenditures of \$10.0 million

Expenditures increased by \$10.0 million or 7.2% from budget to \$149.3 million. \$5.0M of the increase is due to the addition of ADCS.

Key variances by category are:

Salaries, Wages and Benefits – increase of \$4.2 million or 4.0% - Salaries, wages and benefits increased:

- \$3.6M increase in certificated salaries and benefits
 - \$1.6M - increased enrolment due to the addition of ADCS
 - \$1.1M - teacher increases due to new collective agreement
 - \$507K - Curriculum Implementation and Learning Loss for substitute coverage
 - \$492K - Division initiatives - COVID Supplement for Instructional Services and Student Services
 - (\$163K) – decrease in costs for Alberta Teacher Retirement Fund
 - \$113K – additional secondments
- \$559K increase in support salary and benefits
 - The increase is due to the addition of ADCS partially offset by support positions that were budgeted and schools were unable to fill

Services, Contracts and Supplies – increase of \$5.2M or 20.7% – Services, Contracts and Supplies increased:

- \$2.6M - increase in supplies and services to support increased enrolment due to the addition of ADCS
- \$900K – increase for a central purchasing initiative to take advantage of economies of scale to evergreen technology, furniture and equipment in the schools and install heat pumps in all modular units in the Division.
- \$418K – increase to furniture and equipment as furniture purchased in the prior year did not arrive prior to year-end

- \$276K - increases are related to supplies for Curriculum Implementation expenditures for resource purchasing
- \$214K – increase to utility expenditures
- \$223K – Armic equity payment offset by other revenues received from previous insurance consortium
- \$102K – increase related to Breakfast Club expenditures due to additional funding
- \$73K – increase to supplies and services for the Low Incidence Supports and Services grant
- \$50K – increase for services to support Ukrainian students
- \$12K – increase in expenditures related to the Alberta School Council Engagement grant
- \$150K – increase related to Covid Supplemental funding to support students
- \$100K – Increase in miscellaneous services as a result of accrued election costs

School Generated Funds – increase of \$526K or 47.2% - school generated funds increased due to the resumption of extracurricular activities and events that had been previously affected by Covid-19.

Amortization of Capital Assets and Interest – increase of \$187K or 2.7% - amortization of capital assets and interest increased due to the Woodhaven modernization and Prescott modular projects.

Surplus/(Deficit) by Program

Instruction (Includes SGF)	Budget	Q3 Forecast	Variance
Revenue	\$ 104,681,095	\$ 112,899,405	\$ 8,218,310
Expenses	106,716,583	115,511,927	8,795,344
Surplus/(Deficit)	(2,035,488)	(2,612,522)	(577,034)
Operations and Maintenance	Budget	Q3 Forecast	Variance
Revenue	16,881,900	17,968,084	1,086,184
Expenses	17,115,302	18,091,917	976,615
Surplus/(Deficit)	(233,402)	(123,833)	109,569
Transportation	Budget	Q3 Forecast	Variance
Revenue	10,991,218	11,262,682	271,464
Expenses	10,991,218	10,988,347	(2,871)
Surplus/(Deficit)	-	274,335	274,335
Board and System Administration	Budget	Q3 Forecast	Variance
Revenue	4,354,967	4,367,856	12,889
Expenses	4,354,967	4,324,511	(30,456)
Surplus/(Deficit)	-	43,345	43,345
External Services	Budget	Q3 Forecast	Variance
Revenue	84,638	383,969	299,331
Expenses	84,638	393,790	309,152
Surplus/(Deficit)	-	(9,821)	(9,821)
Total Surplus/(Deficit) by Program	\$ (2,268,890)	\$ (2,428,496)	\$ (159,606)

Instruction – deficit of \$2.6M – the increase in expenditures is due to the addition of revenues and related expenditures of ADCS, other GOA grants (listed above) and the Covid Supplement programs to support students. The increase in the deficit is to purchase needed supplies for our schools and to remain below the reserve cap as 2021-2022 results were better than forecasted.

Operations and Maintenance – deficit of \$124K – the increase in revenues and expenditures is primarily due to the addition of ADCS. The prior year surplus is being utilized for other inflationary increases.

Transportation – surplus of \$274K - the increase in revenues is due to fuel escalation funding, higher ridership and the addition of ADCS. The surplus is being utilized to purchase additional capital equipment for transportation.

Board and System Administration – increase of \$43K - the increase in revenues is due to the addition of ADCS. Expenditures are lower than budget primarily due to lower than budgeted legal costs.

External Services – Revenues and expenditures increased due to the teacherages located at ADCS.



Financial Position at May 31, 2023

	Actual Balance at May 31, 2023	Actual Balance at August 31, 2022
Financial Assets		
Cash	\$ 18,888,161	\$ 18,134,355
Accounts Receivable	1,715,793	1,860,648
Total Financial Assets	20,603,955	19,995,003
Accounts Payable and Accrued Liabilities	5,218,305	4,911,530
Unspent Deferred Contributions	2,819,252	2,083,544
Employee Future Benefits	411,819	447,700
Total Liabilities	8,449,376	7,442,774
Non-Financial Assets		
Tangible Capital Assets	163,099,973	159,895,409
Inventory	-	-
Prepaid Expenses	618,799	531,885
Total Non-Financial Assets	163,718,772	160,427,294
Spent Deferred Capital Contributions	\$ 155,645,337	\$ 152,477,262


The following section is based on a comparative of the annual budget to actuals.



As at May 31, 2023 the Division has total financial assets of \$20.6 and liabilities of \$8.4M resulting in net financial assets of \$12.2M.

Financial assets include



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 • \$18.9M in cash – increase of \$754K - the increase in cash related to additional funding received from the government of Alberta (Learning Loss, Supplemental Enrolment growth, support for Ukrainian Students, Mental Health in Schools) partially offset by a reduction in grants receivable and IMR spending that has occurred since the year end.
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 • \$1.7M in accounts receivable – decrease of \$145K - includes GST receivable, receivables for secondments to other organizations, supported capital receivables and other general receivables. Accounts receivable decreased primarily due to a decrease in grants receivable for CMR and Prescott modulars partially offset by an increase in general accounts receivable.

Liabilities include


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 • \$5.2M in accounts payable and accrued liabilities – increase of \$307K - includes vendor invoices for amounts incurred but not yet paid for supplies and services and accrued liabilities including payroll withholdings and unearned revenues. Accounts payable increased due to an increase in payroll withholdings partially offset by lower accrued payables to vendors.

-  • \$2.8M unspent deferred contributions – increase of \$736K - is comprised of both restricted operational funding not expended which primarily includes unexpended IMR and Capital Maintenance Renewal (CMR) funding and small grants from other external sources. Unexpended deferred capital revenue is for contributions received for supported capital projects that has not been spent. The increase in the current year is primarily the result of the Curriculum Implementation and other wellness grants that have been spent since the prior year end partially offset by additional funding received such as Breakfast Club, support for Ukrainian Students funding and Mental Health in Schools grant.
-  • \$412K in future benefit liabilities – decrease of \$36K - is an executive retirement plan (SERP) for some current and former senior executives based on contributions and actuarial valuations offset by payments to retired employees during the year.

Non-financial assets including

-  • \$163.1M in capital assets – increase of \$3.2M - increases to capital assets this year include Stony Plain Central replacement school and modular units for Prescott and Millgrove schools.
-  • \$619K in prepaid expenses – increase of \$87K - for items and services paid in advance and not yet received. The increase over the prior year is primarily due to a timing difference last year. The insurance premium is renewed November 1st annually.

Spent deferred capital contributions

-  • \$155.6M spent deferred capital contributions – increase of \$3.2M - are recorded when a supported asset such as a school is acquired. The contribution is then recognized over the life of the asset in an amount equal to the amortization on the asset. The increase in spent deferred capital contributions is attributed primarily to the Alberta Infrastructure projects at the Stony Plain Central replacement school and the modular projects at Prescott and Millgrove schools which are partially offset by amortization.

Accumulated Operating Surplus

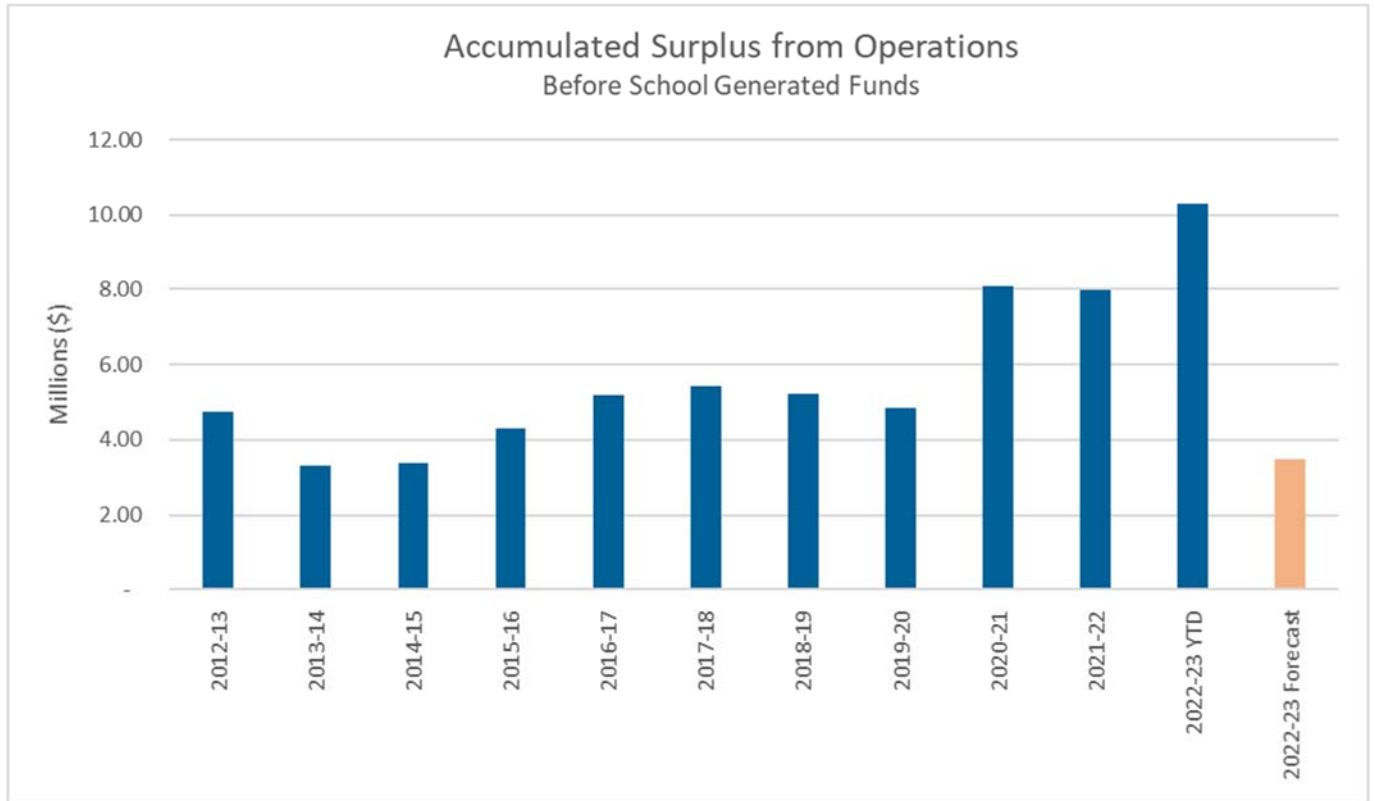
	Audited Balance at Sep 1, 2022	Forecasted Q3 Balance at May 31, 2023	Transfer/Capital Purchases	Q3 Projected Balance at Aug 31, 2023	Operating Reserves Cap 2023
Operating Surplus (deficit)					
Instruction	\$ 5,358,546	\$ (2,559,404)	\$ (656,231)	\$ 2,142,912	
Administration	1,463,117	43,345	-	1,506,462	
Operations and Maintenance	120,610	(123,833)	197,841	194,618	
Transportation	107,150	274,335	(370,262)	11,223	
External Services	-	(9,821)	-	(9,821)	
Total Restricted Operating Surplus before SGF	7,049,423	(2,375,378)	(828,652)	3,845,393	
Unrestricted Surplus	943,768	-	(943,769)	-	
Accumulated Surplus from Operations (Excluding SGF)	7,993,191	(2,375,378)	(1,772,421)	3,845,393	4,313,391
School Generated Funds	647,362	(53,118)	-	594,244	
Accumulated Surplus from Operations	\$ 8,640,553	\$ (2,428,496)	\$ (1,772,421)	\$ 4,439,637	
Capital Reserves					
Instruction	\$ 3,542,195	\$ -	\$ 562,909	\$ 4,105,104	
Operations and Maintenance	486,682	-	(225,461)	261,221	
Administration	1,020,701	-	(114,699)	906,002	
Transportation	366,655	-	44,374	411,029	
External Services	28,385	-	-	28,385	
Total Capital Reserves	\$ 5,444,618	\$ -	\$ 267,123	\$ 5,711,741	
Investment in Capital Assets	\$ 6,417,090	\$ -	\$ 1,505,298	\$ 7,922,388	
Total Accumulated Surplus	\$ 20,502,261	\$ -	\$ -	\$ 18,073,766	

The projected operating surplus balance at August 31, 2023 is \$3.8M excluding SGF. This is \$468K below the cap of \$4.3M. The cap is 3.15% of the prior year's total expenses. \$1.6M has been transferred from operating reserves to capital reserves to fund the CFL Outreach with Ministerial approval.

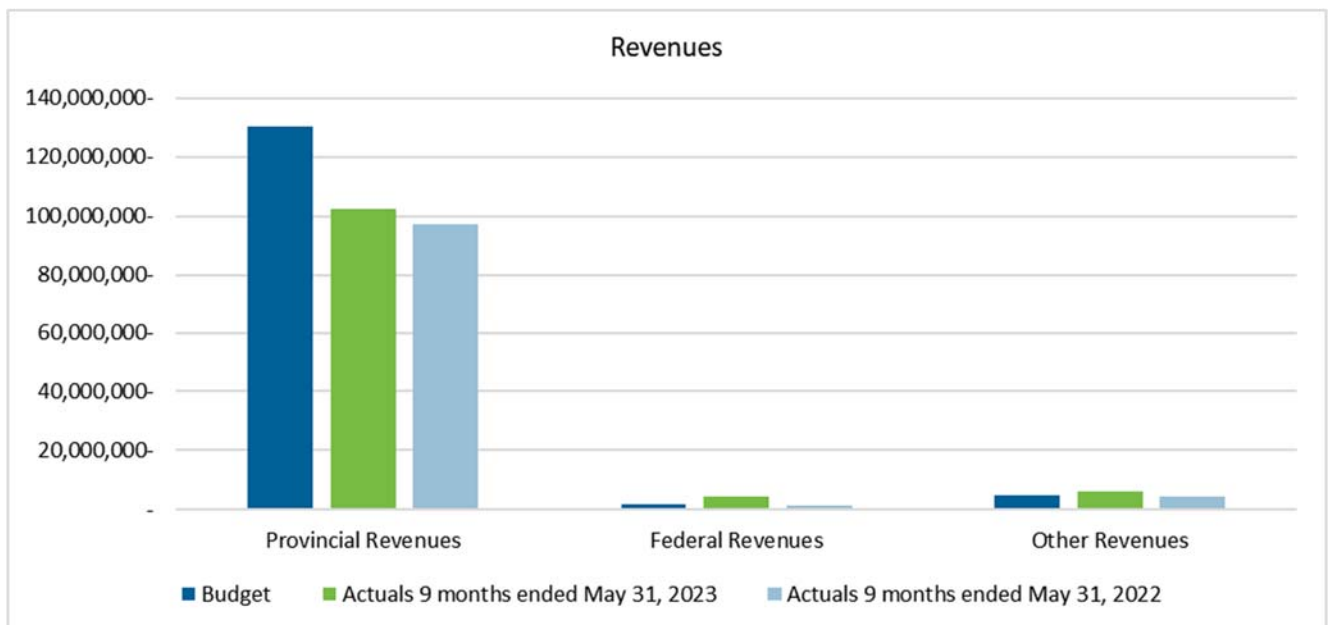
Accumulated surplus includes:

- Accumulated Surplus from Operations are reserves designated for operating purposes by the Board and include operating reserves by program.
- The Unrestricted Surplus is a reserve that the Board has not reserved for a specific purpose.
- School Generated Funds are reserves within the school that are reserved for specific projects within the schools.
- Capital Reserves are designated for future capital purchases by the Board.
- Investment in Capital Assets represents the Division's amortized investment in Board supported capital assets.

3. Results from Operations



3.1 Revenues – comparator to Budget and Actuals to May 31, 2023



3.1.1 Revenue from Provincial Government

	Annual Budget		For the 9 months Ended May 31, 2023	% of Budget		For the 9 months Ended May 31, 2022	% Change
\$	130,316,119	\$	102,290,391	78.5%	\$	97,159,408	5.3%

The Alberta government is the key revenue source for the Division providing 95% of its revenues. Revenue received from the Government of Alberta was 78.5% of budget. The increase in revenue is primarily due to a one time grant for ADCS, ADCS Education Service Agreement, Learning Disruption grant, Curriculum Implementation grant, Fuel Contingency funding, Supplemental Enrolment funding and Teacher Salary Settlement. These additional grants are also the basis for the 5.3% increase from the prior year.

3.1.2 Revenue from Federal Government

	Annual Budget		For the 9 months Ended May 31, 2023	% of Budget		For the 9 months Ended May 31, 2022	% Change
\$	1,823,434	\$	4,407,474	241.7%	\$	1,460,614	201.8%

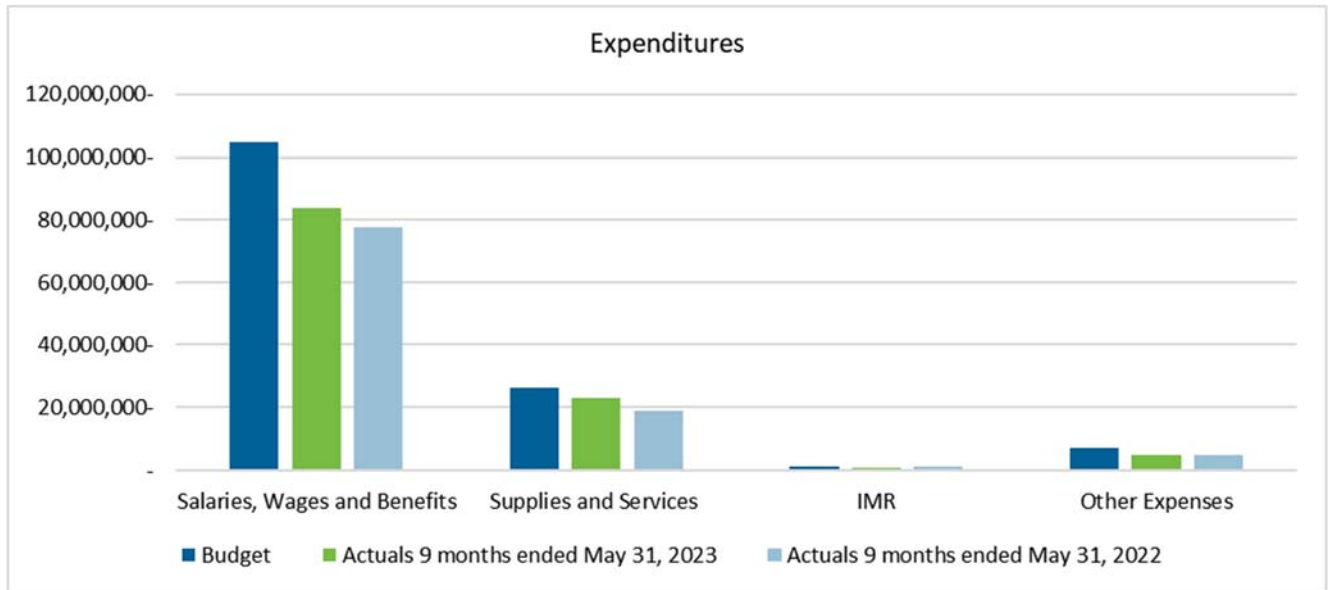
The federal government provides funding for First Nation students living on the Reserve. Actual revenues are 241.7% of budget due to the addition of ADCS students and an increase in Jordan's Principle grants which is also the basis for the change from the prior year.

3.1.3 Other Revenues

	Annual Budget		For the 9 months May 31, 2023	% of Budget		For the 9 months May 31, 2022	% Change
\$	4,854,265	\$	5,938,514	122.3%	\$	4,602,167	29.0%

Other Revenues for the year are 122.3% of budget as many of the fees are collected up front at the beginning of the year. The 29.0% increase from the prior year is primarily due to the resumption of extracurricular activities, facilities rentals, fundraising and donations as the risk of Covid-19 has lessened. Investment income has also increased due to rising interest rates.

3.2 Expenditures - comparator to Budget and Actuals to May 31, 2023



3.2.1 Salaries, Wages and Benefits

	Annual Budget	For the 9 months May 31, 2023	% of Budget	For the 9 months May 31, 2022	% Change
\$	104,896,282	\$ 83,900,778	80.0%	\$ 77,916,589	7.7%

Salaries, Wages and Benefits are at 80.0% of budget primarily due to the addition of staff for ADCS. The 7.7% increase over the prior year is to support the additional enrolments at ADCS, the teacher salary settlement, other grants from Alberta Education and Division initiatives. Enrolments increased 471 students over the prior year at September 30.

3.2.2 Service, Contracts and Supplies

	Annual Budget	For the 9 months Ended May 31, 2023	% of Budget	For the 9 months Ended May 31, 2022	% Change
\$	26,027,159	\$ 22,890,051	87.9%	\$ 18,971,416	20.7%

The Service, Contracts and Supplies (including SGF) are at 87.9% of budget. This year, expenditures are higher than budget due to the addition of ADCS and other funding expenditures such as Curriculum Implementation and Fuel Price Contingency. The 20.7% increase from the prior year is largely due to additional expenses to support the increase in students and additional funding expenditures.

3.2.3 Infrastructure Maintenance Renewal (IMR)

	Annual Budget		For the 9 months Ended May 31, 2023	% of Budget		For the 9 months Ended May 31, 2022	% Change
\$	1,288,274	\$	1,055,194	81.9%	\$	1,125,761	-6.3%

Infrastructure, Maintenance and Renewal expenditures were 81.9% of budget. IMR expenditures do not occur evenly over the year and many projects are done when students are not in the buildings. IMR expenditures were (-6.3%) lower than the prior year due to the timing of projects during the year.

3.2.4 Other Expenses

	Annual Budget		For the 9 months Ended May 31, 2023	% of Budget		For the 9 months Ended May 31, 2022	% Change
\$	7,050,992	\$	5,138,952	72.9%	\$	5,000,011	2.8%

Other Expenses include amortization of capital assets and are 72.9% of budget. The 2.8% increase compared to the prior year is primarily the result of the completion of Woodhaven modernization project and the Prescott modular project.

3.3 Excess of Revenues over Expenses

Overall, the Division has a deficit of \$349K at the end of the third quarter.

Program	Budget		
	2022-23	May 31, 2023	May 31, 2022
Instruction	\$ (2,035,488)	\$ (125,459)	\$ 1,434,954
Administration	-	233,079	225,623
Operations and Maintenance	(233,402)	(441,891)	(881,951)
Transportation	-	(111,976)	(651,553)
External Services	-	(110,617)	-
Total	\$ (2,268,890)	\$ (556,864)	\$ 127,070
Add: SGF		208,267	81,342
Total	\$ (2,268,890)	\$ (348,597)	\$ 208,412

The Instructional Program had a deficit of \$125K as a result of the timing of expenditures that will occur later in the year.

The Administration program was in a surplus position of \$233K as the result of the timing of expenditures during the year.

Operations and Maintenance is currently in a deficit of (\$442K) as a result of the timing of expenditures and transfers to other programs.

The Transportation program is operating at a deficit of (\$112K) due to the timing of expenditures.

4. Significant Changes and Events

4.1 ADCS

The Division became the interim authority by Ministerial Order of ADCS effective September 1, 2022. PSD is working with the prior school division that held ADCS to adjust any assets, liabilities and reserves necessary, after prior year end results became available. The current operating results for PSD include ADCS.

4.2 Labour Relations

The Alberta Teachers Association (ATA) collective agreement expired on August 31, 2020. ATA/Central Bargaining concluded in June 2022 with a new collective agreement for September 1, 2020 to August 31, 2024. June 27, 2022 ATA served PSD notice to open local bargaining.

The Central Alberta Association of Municipal and School Employees (CAAMSE) collective agreement expires August 31, 2023.

The International Union of Operating Engineers (IUOE) collective agreement expires August 31, 2023.

4.3 Provincial Funding

The provincial government introduced a new funding model based on WMA enrolment across three years.

The new provincial funding model is broken down into 5 categories using the WMA model:

- Base Instruction
 - Funding for early learning and Grades 1 – 9
 - High school funding using a base rate 10% higher than the Grade 1 – 9 base rates to account for the increased cost of high school programming
 - Rural small schools funding based on various enrolment thresholds for schools between 35 and 155 students
- Services and Supports
 - Specialized learning support funding supports the learning needs of students within an inclusive learning environment (includes funding for kindergarten students with severe disabilities and delays)
 - Program Unit Funding allocated using the WMA enrolment of children ages 2 years 8 months to 4 years 8 months with severe disabilities and delays
 - First Nations, Métis and Inuit funding to assist school authorities to improve education outcomes for First Nations, Métis and Inuit students

- School
 - Operations and Maintenance uses WMA enrolment funding as well as considerations for utilized space and under-utilized space
 - Transportation grant funding increased by 5% over 2019-20 as Alberta Education is currently developing a new model

- Community
 - These grants are designed to address socio-economic contexts and geographic locations which pose unique challenges to the operation of schools and delivery of educational services
 - Socio-economic status funding
 - Geographic
 - Nutrition

- Jurisdiction
 - System Administration Grant (SAG)
 - Funding to cover governance (Board of Trustees) and central administration costs
 - Targeted grant to support System Administration
 - Amounts can be transferred from the SAG to other grants, but cannot utilize funds from other grants for system administration

The Division will receive bridge funding of \$6.4M for 2022-2023. This is funding that the government held back from the funding model to fund future enrolment across the province.

4.4 Asset Retirement Obligations (ARO)

ARO is a new accounting standard that will impact the Division and other school boards in the 2022-2023 school year. An asset retirement obligation is a legal obligation to record a liability for costs related to the retirement of an asset at the end of its useful life (i.e. remediation of a building containing asbestos). The Division is working with the auditors to determine the ARO liability amount that will be recorded on PSD's books prior to the yearend.