

**AUDITED  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED AUGUST 31, 2020**  
[Education Act, Sections 139, 140, 244]

**The Parkland School Division**

Legal Name of School Jurisdiction

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Mailing Address

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Contact Numbers and Email Address

**SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**

The financial statements of The Parkland School Division presented to Alberta Education have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements, including notes, have been prepared in accordance with Canadian Public Sector Accounting Standards and follow format prescribed by Alberta Education.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong system of budgetary control.

***Board of Trustees Responsibility***

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the audited financial statements with management in detail and approved the financial statements for release.

***External Auditors***

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors were given full access to school jurisdiction records.

***Declaration of Management and Board Chair***

To the best of our knowledge and belief, these financial statements reflect, in all material respects, the financial position, results of operations, remeasurement gains and losses, changes in net financial assets (debt), and cash flows for the year in accordance with Canadian Public Sector Accounting Standards.

**BOARD CHAIR**

Dr. Lorraine Stewart  
Name

"Original Signed"  
Signature

**SUPERINTENDENT**

Ms. Shauna Boyce  
Name

"Original Signed"  
Signature

**SECRETARY-TREASURER OR TREASURER**

Mr. Scott McFadyen  
Name

"Original Signed"  
Signature

November 24, 2020  
Board-approved Release Date

c.c. ALBERTA EDUCATION, Financial Reporting & Accountability Branch  
8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5  
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## *Independent auditor's report*

To the Board of Trustees of The Parkland School Division

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### *Our opinion*

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The Parkland School Division (the Division) as at August 31, 2020 and the results of its operations, change in its net financial assets, its remeasurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **What we have audited**

The Division's financial statements comprise:

- the statement of financial position as at August 31, 2020;
- the statement of operations for the year then ended;
- the statement of cash flows for the year then ended;
- the statement of change in net financial assets for the year then ended;
- the statement of remeasurement gains and losses for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies.

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### *Basis for opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Independence**

We are independent of the Division in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

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### *Other information*

Management is responsible for the other information. The other information comprises the information, other than the financial statements and our auditor's report thereon, included in the Annual Education Results Report 2019-2020 School Year and Management's Discussion and Analysis.

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*T: +1 780 441 6700, F: +1 780 441 6776*

\*PwC\* refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.



Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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### *Responsibilities of management and those charged with governance for the financial statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Division's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Division or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Division's financial reporting process.

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### *Auditor's responsibilities for the audit of the financial statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Division's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Division's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Division to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*PricewaterhouseCoopers LLP*

Chartered Professional Accountants

Edmonton, Alberta  
November 24, 2020

**STATEMENT OF FINANCIAL POSITION**  
As at August 31, 2020 (in dollars)

	2020	2019 (Reclassified - Note 19)
<b>FINANCIAL ASSETS</b>		
Cash and cash equivalents (Schedule 5; Note 3)	\$ 14,824,289	\$ 13,669,958
Accounts receivable (net after allowances) (Note 4)	\$ 2,268,016	\$ 1,076,335
Portfolio investments		
Operating (Schedule 5)	\$ -	\$ -
Endowments (Schedules 1 & 5)	\$ -	\$ -
Inventories for resale	\$ -	\$ -
Other financial assets	\$ -	\$ -
<b>Total financial assets</b>	<b>\$ 17,092,305</b>	<b>\$ 14,746,293</b>
<b>LIABILITIES</b>		
Bank indebtedness	\$ -	\$ -
Accounts payable and accrued liabilities (Note 6)	\$ 6,124,846	\$ 3,925,229
Unspent deferred contributions (Schedule 2)	\$ 2,112,143	\$ 680,512
Employee future benefits liabilities (Note 7)	\$ 459,400	\$ 453,700
Environmental liabilities	\$ -	\$ -
Other liabilities	\$ -	\$ -
Debt		
Supported: Debentures	\$ -	\$ -
Unsupported: Debentures	\$ -	\$ -
Mortgages and capital loans	\$ -	\$ -
Capital leases	\$ -	\$ -
<b>Total liabilities</b>	<b>\$ 8,696,389</b>	<b>\$ 5,059,441</b>
<b>Net financial assets</b>	<b>\$ 8,395,916</b>	<b>\$ 9,686,852</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (Schedule 6)	\$ 138,910,082	\$ 121,704,251
Inventory of supplies	\$ 129,265	\$ -
Prepaid expenses (Note 8)	\$ 446,204	\$ 383,737
Other non-financial assets	\$ -	\$ -
<b>Total non-financial assets</b>	<b>\$ 139,485,551</b>	<b>\$ 122,087,988</b>
<b>Net assets before spent deferred capital contributions</b>	<b>\$ 147,881,467</b>	<b>\$ 131,774,840</b>
Spent deferred capital contributions (Schedule 2)	\$ 130,729,378	\$ 114,371,314
<b>Net assets</b>	<b>\$ 17,152,089</b>	<b>\$ 17,403,526</b>
<b>Net assets</b> (Note 9)		
Accumulated surplus (deficit) (Schedule 1)	\$ 17,152,089	\$ 17,403,526
Accumulated remeasurement gains (losses)	\$ -	\$ -
	\$ 17,152,089	\$ 17,403,526
<b>Contractual rights</b> (Note 5)		
<b>Contractual obligations</b> (Note 10)		
<b>Contingent liabilities</b> (Note 11)		

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF OPERATIONS**  
For the Year Ended August 31, 2020 (in dollars)

	Budget 2020	Actual 2020	Actual 2019 (Reclassified Note 19)
<b>REVENUES</b>			
Government of Alberta	\$ 125,884,636	\$ 118,893,951	\$ 127,138,365
Federal Government and other government grants	\$ 1,663,696	\$ 1,845,769	\$ 1,725,983
Property taxes	\$ -	\$ -	\$ -
Fees (Schedule 8)	\$ 3,147,459	\$ 1,731,744	\$ 2,623,655
Sales of services and products	\$ 1,089,752	\$ 961,128	\$ 1,442,590
Investment income	\$ 170,000	\$ 220,193	\$ 338,926
Donations and other contributions	\$ 792,049	\$ 975,717	\$ 1,024,882
Other revenue	\$ 58,680	\$ 63,389	\$ 78,818
<b>Total revenues</b>	\$ 132,806,272	\$ 124,691,891	\$ 134,373,219
<b>EXPENSES</b>			
Instruction - ECS	\$ 11,790,167	\$ 9,961,449	\$ 12,258,751
Instruction - Grades 1 - 12	\$ 91,331,974	\$ 86,457,642	\$ 90,693,745
Plant operations and maintenance (Schedule 4)	\$ 15,496,268	\$ 16,139,349	\$ 15,341,886
Transportation	\$ 10,230,856	\$ 8,358,721	\$ 11,806,545
Board & system administration	\$ 4,314,369	\$ 3,954,813	\$ 4,338,226
External services	\$ 58,680	\$ 71,354	\$ 83,338
<b>Total expenses</b>	\$ 133,222,314	\$ 124,943,328	\$ 134,522,491
<b>Annual operating surplus (deficit)</b>	\$ (416,042)	\$ (251,437)	\$ (149,272)
Endowment contributions and reinvested income	\$ -	\$ -	\$ -
<b>Annual surplus (deficit)</b>	\$ (416,042)	\$ (251,437)	\$ (149,272)
<b>Accumulated surplus (deficit) at beginning of year</b>	\$ 17,403,526	\$ 17,403,526	\$ 17,552,798
<b>Accumulated surplus (deficit) at end of year</b>	\$ 16,987,484	\$ 17,152,089	\$ 17,403,526

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF CASH FLOWS**  
For the Year Ended August 31, 2020 (in dollars)

	2020	2019 (Reclassified - Note 19)
<b>CASH FLOWS FROM:</b>		
<b>A. OPERATING TRANSACTIONS</b>		
Annual surplus (deficit)	\$ (251,437)	\$ (149,272)
Add (Deduct) items not affecting cash:		
Amortization of tangible capital assets	\$ 6,018,696	\$ 5,939,318
Net (gain)/loss on disposal of tangible capital assets	\$ (6,126)	\$ (7,833)
Transfer of tangible capital assets (from)/to other entities	\$ -	\$ -
(Gain)/Loss on sale of portfolio investments	\$ -	\$ -
Spent deferred capital recognized as revenue	\$ (4,761,121)	\$ (4,674,990)
Deferred capital revenue write-down / adjustment	\$ -	\$ -
Increase/(Decrease) in employee future benefit liabilities	\$ 5,700	\$ 13,100
Donations in kind	\$ -	\$ -
	\$ -	\$ -
	\$ 1,005,712	\$ 1,120,323
(Increase)/Decrease in accounts receivable	\$ (1,191,681)	\$ (3,669)
(Increase)/Decrease in inventories for resale	\$ -	\$ -
(Increase)/Decrease in other financial assets	\$ -	\$ -
(Increase)/Decrease in inventory of supplies	\$ (129,265)	\$ -
(Increase)/Decrease in prepaid expenses	\$ (62,468)	\$ (106,460)
(Increase)/Decrease in other non-financial assets	\$ -	\$ -
Increase/(Decrease) in accounts payable, accrued and other liabilities	\$ 2,199,617	\$ (1,090,234)
Increase/(Decrease) in unspent deferred contributions	\$ 1,431,631	\$ (108,338)
Increase/(Decrease) in environmental liabilities	\$ -	\$ -
Non-monetary transfer of land (Note 6)	\$ (1,001,250)	\$ -
<b>Total cash flows from operating transactions</b>	<b>\$ 2,252,296</b>	<b>\$ (188,378)</b>
<b>B. CAPITAL TRANSACTIONS</b>		
Acquisition of tangible capital assets	\$ (6,323,234)	\$ (2,830,065)
Net proceeds from disposal of unsupported capital assets	\$ 6,126	\$ 7,833
	\$ -	\$ -
<b>Total cash flows from capital transactions</b>	<b>\$ (6,317,108)</b>	<b>\$ (2,822,232)</b>
<b>C. INVESTING TRANSACTIONS</b>		
Purchases of portfolio investments	\$ -	\$ -
Proceeds on sale of portfolio investments	\$ -	\$ -
Other (Describe)	\$ -	\$ -
	\$ -	\$ -
<b>Total cash flows from investing transactions</b>	<b>\$ -</b>	<b>\$ -</b>
<b>D. FINANCING TRANSACTIONS</b>		
Debt issuances	\$ -	\$ -
Debt repayments	\$ -	\$ -
Increase (decrease) in spent deferred capital contributions	\$ 5,219,143	\$ 1,868,057
Capital lease issuances	\$ -	\$ -
Capital lease payments	\$ -	\$ -
	\$ -	\$ -
	\$ -	\$ -
<b>Total cash flows from financing transactions</b>	<b>\$ 5,219,143</b>	<b>\$ 1,868,057</b>
<b>Increase (decrease) in cash and cash equivalents</b>	<b>\$ 1,154,331</b>	<b>\$ (1,142,553)</b>
<b>Cash and cash equivalents, at beginning of year</b>	<b>\$ 13,669,958</b>	<b>\$ 14,812,511</b>
<b>Cash and cash equivalents, at end of year</b>	<b>\$ 14,824,289</b>	<b>\$ 13,669,958</b>

The accompanying notes and schedules are part of these financial statements.



**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**  
**For the Year Ended August 31, 2020 (in dollars)**

	2020	2019 (Reclassified Note 19)
Annual surplus (deficit)	\$ (251,437)	\$ (149,272)
<b>Effect of changes in tangible capital assets</b>		
Acquisition of tangible capital assets	\$ (6,323,234)	\$ (2,830,065)
Amortization of tangible capital assets	\$ 6,018,696	\$ 5,939,318
Net (gain)/loss on disposal of tangible capital assets	\$ (6,126)	\$ (7,833)
Net proceeds from disposal of unsupported capital assets	\$ 6,126	\$ 7,833
Write-down carrying value of tangible capital assets	\$ -	\$ -
Transfer of tangible capital assets (from)/to other entities	\$ (15,900,042)	\$ (3,994,873)
Other changes Non-monetary transfer of land	\$ (1,001,250)	\$ -
<b>Total effect of changes in tangible capital assets</b>	\$ (17,205,830)	\$ (885,620)
Acquisition of inventory of supplies	\$ (129,265)	\$ -
Consumption of inventory of supplies	\$ -	\$ -
(Increase)/Decrease in prepaid expenses	\$ (62,468)	\$ (106,460)
(Increase)/Decrease in other non-financial assets	\$ -	\$ -
Net remeasurement gains and (losses)	\$ -	\$ -
Change in spent deferred capital contributions (Schedule 2)	\$ 16,358,064	\$ 1,187,940
Other changes	\$ -	\$ -
<b>Increase (decrease) in net financial assets</b>	\$ (1,290,936)	\$ 46,588
<b>Net financial assets at beginning of year</b>	\$ 9,686,852	\$ 9,640,264
<b>Net financial assets at end of year</b>	\$ 8,395,916	\$ 9,686,852

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF REMEASUREMENT GAINS AND LOSSES**  
**For the Year Ended August 31, 2020 (in dollars)**

	2020	2019
Unrealized gains (losses) attributable to:		
Portfolio investments	\$ -	\$ -
Derivatives	\$ -	\$ -
Other	\$ -	\$ -
Amounts reclassified to the statement of operations:		
Portfolio investments	\$ -	\$ -
Derivatives	\$ -	\$ -
Other	\$ -	\$ -
Other Adjustment (Describe)	\$ -	\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -
Accumulated remeasurement gains (losses) at beginning of year	\$ -	\$ -
Accumulated remeasurement gains (losses) at end of year	\$ -	\$ -

The accompanying notes and schedules are part of these financial statements.

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS  
For the Year Ended August 31, 2020 (in dollars)**

	NET ASSETS	ACCUMULATED REMEASUREMENT GAINS (LOSSES)	ACCUMULATED SURPLUS (DEFICIT)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED	
							TOTAL OPERATING RESERVES	TOTAL CAPITAL RESERVES
<b>Balance at August 31, 2019</b>	\$ 17,403,526	\$ -	\$ 17,403,526	\$ 7,332,936	\$ -	\$ 943,769	\$ 5,244,620	\$ 3,882,201
<b>Prior period adjustments:</b>								
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted Balance, August 31, 2019</b>	\$ 17,403,526	\$ -	\$ 17,403,526	\$ 7,332,936	\$ -	\$ 943,769	\$ 5,244,620	\$ 3,882,201
Operating surplus (deficit)	\$ (251,437)		\$ (251,437)			\$ (251,437)		
Board funded tangible capital asset additions				\$ 1,104,094		\$ -	\$ (117,606)	\$ (986,488)
Disposal of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ -		\$ (6,126)		\$ 6,126
Write-down of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -						
Endowment expenses & disbursements	\$ -		\$ -		\$ -	\$ -		
Endowment contributions	\$ -		\$ -		\$ -	\$ -		
Reinvested endowment income	\$ -		\$ -		\$ -	\$ -		
Direct credits to accumulated surplus (Describe)	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets	\$ -			\$ (6,018,696)		\$ 6,018,696		
Capital revenue recognized	\$ -			\$ 4,761,121		\$ (4,761,121)		
Debt principal repayments (unsupported)	\$ -			\$ -		\$ -		
Additional capital debt or capital leases	\$ -			\$ -		\$ -		
Net transfers to operating reserves	\$ -					\$ (2,209,323)	\$ 2,209,323	
Net transfers from operating reserves	\$ -					\$ 2,466,886	\$ (2,466,886)	
Net transfers to capital reserves	\$ -					\$ (1,257,575)		\$ 1,257,575
Net transfers from capital reserves	\$ -					\$ -		\$ -
Other Changes	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Changes	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance at August 31, 2020</b>	\$ 17,152,089	\$ -	\$ 17,152,089	\$ 7,179,455	\$ -	\$ 943,769	\$ 4,869,451	\$ 4,159,414

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS  
For the Year Ended August 31, 2020 (in dollars)**

	INTERNALLY RESTRICTED RESERVES BY PROGRAM									
	School & Instruction Related		Operations & Maintenance		Board & System Administration		Transportation		External Services	
	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves
<b>Balance at August 31, 2019</b>	\$ 4,916,195	\$ 2,576,815	\$ -	\$ 406,397	\$ 328,425	\$ 671,629	\$ -	\$ 198,975	\$ -	\$ 28,385
<b>Prior period adjustments:</b>										
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted Balance, August 31, 2019</b>	\$ 4,916,195	\$ 2,576,815	\$ -	\$ 406,397	\$ 328,425	\$ 671,629	\$ -	\$ 198,975	\$ -	\$ 28,385
Operating surplus (deficit)										
Board funded tangible capital asset additions	\$ -	\$ (617,751)	\$ (117,606)	\$ (242,589)	\$ -	\$ (106,429)	\$ -	\$ (19,719)	\$ -	\$ -
Disposal of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ 6,126		\$ -		\$ -		\$ -
Write-down of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ -		\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year										
Endowment expenses & disbursements										
Endowment contributions										
Reinvested endowment income										
Direct credits to accumulated surplus (Describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets										
Capital revenue recognized										
Debt principal repayments (unsupported)										
Additional capital debt or capital leases										
Net transfers to operating reserves	\$ 532,603		\$ 1,066,350		\$ 387,536		\$ 222,834		\$ -	
Net transfers from operating reserves	\$ (1,295,308)		\$ (948,744)		\$ -		\$ (222,834)		\$ -	
Net transfers to capital reserves		\$ 887,490		\$ 120,110		\$ 185,955		\$ 64,020		\$ -
Net transfers from capital reserves		\$ -		\$ -		\$ -		\$ -		\$ -
Other Changes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Changes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance at August 31, 2020</b>	\$ 4,153,490	\$ 2,846,554	\$ -	\$ 290,044	\$ 715,961	\$ 751,155	\$ -	\$ 243,276	\$ -	\$ 28,385

**SCHEDULE OF DEFERRED CONTRIBUTIONS  
(EXTERNALLY RESTRICTED CONTRIBUTIONS ONLY)  
For the Year Ended August 31, 2020 (in dollars)**

	Alberta Education					Other GoA Ministries					Other Sources				Total
	IMR	CMR	Safe Return to Class	Others	Total Education	Alberta Infrastructure	Children's Services	Health	Other GOA Ministries	Total Other GoA Ministries	Gov't of Canada	Donations and grants from others	Other	Total other sources	
<b>Deferred Operating Contributions (DOC)</b>															
Balance at Aug 31, 2019	\$ -	\$ -	\$ -	\$ 207,694	\$ 207,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,473	\$ 77,473	\$ 285,167
Prior period adjustments - please explain:	\$ 168,405	\$ -	\$ -	\$ (190,108)	\$ (21,703)	\$ -	\$ -	\$ -	\$ 1,630	\$ 1,630	\$ -	\$ -	\$ 20,073	\$ 20,073	\$ -
<b>Adjusted ending balance Aug. 31, 2019</b>	<b>\$ 168,405</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,586</b>	<b>\$ 185,991</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,630</b>	<b>\$ 1,630</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 97,546</b>	<b>\$ 97,546</b>	<b>\$ 285,167</b>
Received during the year (excluding investment income)	\$ 3,235,932	\$ -	\$ -	\$ 323,696	\$ 3,559,628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 349,165	\$ 374,165	\$ 3,933,793
Transfer (to) grant/donation revenue (excluding investment income)	\$ (1,629,863)	\$ -	\$ -	\$ (192,143)	\$ (1,822,006)	\$ -	\$ -	\$ -	\$ (432)	\$ (432)	\$ (3,307)	\$ -	\$ (231,349)	\$ (234,656)	\$ (2,057,094)
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from UDCC	\$ (996,416)	\$ -	\$ -	\$ -	\$ (996,416)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (996,416)
Transferred directly (to) SDCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>DOC closing balance at Aug 31, 2020</b>	<b>\$ 778,058</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 149,139</b>	<b>\$ 927,197</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,198</b>	<b>\$ 1,198</b>	<b>\$ 21,693</b>	<b>\$ -</b>	<b>\$ 215,362</b>	<b>\$ 237,055</b>	<b>\$ 1,165,450</b>
<b>Unspent Deferred Capital Contributions (UDCC)</b>															
Balance at Aug 31, 2019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 395,345	\$ -	\$ -	\$ -	\$ 395,345	\$ -	\$ -	\$ -	\$ -	\$ 395,345
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted ending balance Aug. 31, 2019</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 395,345</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 395,345</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 395,345</b>
Received during the year (excluding investment income)	\$ -	\$ 2,888,200	\$ -	\$ -	\$ 2,888,200	\$ 498,072	\$ -	\$ -	\$ -	\$ 498,072	\$ -	\$ -	\$ -	\$ -	\$ 3,386,272
UDCC Receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,387,803	\$ -	\$ -	\$ -	\$ 1,387,803	\$ -	\$ -	\$ -	\$ -	\$ 1,387,803
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on disposition of supported capital/ Insurance proceeds (and related interest)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) DOC	\$ 996,416	\$ -	\$ -	\$ -	\$ 996,416	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 996,416
Transferred from (to) SDCC	\$ (996,416)	\$ (2,215,059)	\$ -	\$ -	\$ (3,211,475)	\$ (2,007,668)	\$ -	\$ -	\$ -	\$ (2,007,668)	\$ -	\$ -	\$ -	\$ -	\$ (5,219,143)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>UDCC closing balance at Aug 31, 2020</b>	<b>\$ -</b>	<b>\$ 673,141</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 673,141</b>	<b>\$ 273,552</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 273,552</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 946,693</b>
<b>Total Unspent Deferred Contributions at Aug 31, 2020</b>	<b>\$ 778,058</b>	<b>\$ 673,141</b>	<b>\$ -</b>	<b>\$ 149,139</b>	<b>\$ 1,600,338</b>	<b>\$ 273,552</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,198</b>	<b>\$ 274,750</b>	<b>\$ 21,693</b>	<b>\$ -</b>	<b>\$ 215,362</b>	<b>\$ 237,055</b>	<b>\$ 2,112,143</b>
<b>Spent Deferred Capital Contributions (SDCC)</b>															
Balance at Aug 31, 2019	\$ -	\$ -	\$ -	\$ 3,576,337	\$ 3,576,337	\$ 110,794,977	\$ -	\$ -	\$ -	\$ 110,794,977	\$ -	\$ -	\$ -	\$ -	\$ 114,371,314
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Adjusted ending balance Aug. 31, 2019</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,576,337</b>	<b>\$ 3,576,337</b>	<b>\$ 110,794,977</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,794,977</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,371,314</b>
Donated tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta Infrastructure managed projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,900,042	\$ -	\$ -	\$ -	\$ 15,900,042	\$ -	\$ -	\$ -	\$ -	\$ 15,900,042
Transferred from DOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from UDCC	\$ 996,416	\$ 2,215,059	\$ -	\$ -	\$ 3,211,475	\$ 2,007,668	\$ -	\$ -	\$ -	\$ 2,007,668	\$ -	\$ -	\$ -	\$ -	\$ 5,219,143
Amounts recognized as revenue (Amortization of SDCC)	\$ -	\$ -	\$ -	\$ (219,196)	\$ (219,196)	\$ (4,541,925)	\$ -	\$ -	\$ -	\$ (4,541,925)	\$ -	\$ -	\$ -	\$ -	\$ (4,761,121)
Disposal of supported capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>SDCC closing balance at Aug 31, 2020</b>	<b>\$ 996,416</b>	<b>\$ 2,215,059</b>	<b>\$ -</b>	<b>\$ 3,357,141</b>	<b>\$ 6,568,616</b>	<b>\$ 124,160,762</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 124,160,762</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,729,378</b>

**SCHEDULE OF PROGRAM OPERATIONS  
for the Year Ended August 31, 2020 (in dollars)**

REVENUES	2020							2019
	Instruction		Plant Operations and Maintenance	Transportation	Board & System Administration	External Services	TOTAL	TOTAL
	ECS	Grades 1 - 12						
(1) Alberta Education	\$ 10,113,779	\$ 82,061,186	\$ 10,461,536	\$ 7,598,671	\$ 4,025,096	\$ -	\$ 114,260,268	\$ 121,910,690
(2) Alberta Infrastructure	\$ -	\$ -	\$ 4,526,287	\$ -	\$ -	\$ 15,638	\$ 4,541,925	\$ 4,674,990
(3) Other - Government of Alberta	\$ -	\$ 19,328	\$ -	\$ -	\$ -	\$ -	\$ 19,328	\$ 85,870
(4) Federal Government and First Nations	\$ -	\$ 1,592,825	\$ 185,492	\$ -	\$ 67,452	\$ -	\$ 1,845,769	\$ 1,725,983
(5) Other Alberta school authorities	\$ -	\$ 72,430	\$ -	\$ -	\$ -	\$ -	\$ 72,430	\$ 466,815
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Fees	\$ 194,621	\$ 1,155,338	\$ -	\$ 381,785	\$ -	\$ -	\$ 1,731,744	\$ 2,623,655
(10) Sales of services and products	\$ 64,765	\$ 701,707	\$ 8,564	\$ 155,431	\$ 29,608	\$ 1,053	\$ 961,128	\$ 1,442,590
(11) Investment income	\$ -	\$ -	\$ -	\$ -	\$ 220,193	\$ -	\$ 220,193	\$ 338,926
(12) Gifts and donations	\$ -	\$ 792,909	\$ -	\$ -	\$ -	\$ -	\$ 792,909	\$ 655,687
(13) Rental of facilities	\$ -	\$ -	\$ 2,600	\$ -	\$ -	\$ 54,663	\$ 57,263	\$ 70,985
(14) Fundraising	\$ -	\$ 182,808	\$ -	\$ -	\$ -	\$ -	\$ 182,808	\$ 369,195
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ 6,126	\$ -	\$ -	\$ -	\$ 6,126	\$ 7,833
(16) Other revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(17) <b>TOTAL REVENUES</b>	\$ 10,373,165	\$ 86,578,531	\$ 15,190,605	\$ 8,135,887	\$ 4,342,349	\$ 71,354	\$ 124,691,891	\$ 134,373,219
<b>EXPENSES</b>								
(18) Certificated salaries	\$ 4,331,573	\$ 53,219,997	\$ -	\$ -	\$ 510,327	\$ -	\$ 58,061,897	\$ 59,741,385
(19) Certificated benefits	\$ 837,388	\$ 11,879,748	\$ -	\$ -	\$ 128,011	\$ -	\$ 12,845,147	\$ 12,926,828
(20) Non-certificated salaries and wages	\$ 3,416,118	\$ 9,611,665	\$ 3,325,897	\$ 690,936	\$ 1,746,731	\$ 38,466	\$ 18,829,813	\$ 22,041,814
(21) Non-certificated benefits	\$ 867,733	\$ 2,795,018	\$ 1,019,552	\$ 182,726	\$ 426,087	\$ -	\$ 5,291,116	\$ 5,515,461
(22) SUB - TOTAL	\$ 9,452,812	\$ 77,506,428	\$ 4,345,449	\$ 873,662	\$ 2,811,156	\$ 38,466	\$ 95,027,973	\$ 100,225,488
(23) Services, contracts and supplies	\$ 462,601	\$ 8,078,233	\$ 6,928,307	\$ 7,421,039	\$ 989,229	\$ 17,250	\$ 23,896,659	\$ 28,357,685
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ 4,745,483	\$ -	\$ -	\$ 15,638	\$ 4,761,121	\$ 4,674,990
(25) Amortization of unsupported tangible capital assets	\$ 46,036	\$ 872,981	\$ 120,110	\$ 64,020	\$ 154,428	\$ -	\$ 1,257,575	\$ 1,264,328
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(31) <b>TOTAL EXPENSES</b>	\$ 9,961,449	\$ 86,457,642	\$ 16,139,349	\$ 8,358,721	\$ 3,954,813	\$ 71,354	\$ 124,943,328	\$ 134,522,491
(32) <b>OPERATING SURPLUS (DEFICIT)</b>	\$ 411,716	\$ 120,889	\$ (948,744)	\$ (222,834)	\$ 387,536	\$ -	\$ (251,437)	\$ (149,272)

**SCHEDULE OF PLANT OPERATIONS AND MAINTENANCE**  
for the Year Ended August 31, 2020 (in dollars)

EXPENSES	Custodial	Maintenance	Utilities and Telecomm.	Expensed IMR/CMR, Modular Unit Relocations & Lease Payments	Facility Planning & Operations Administration	Unsupported Amortization & Other Expenses	Supported Capital & Debt Services	2020 TOTAL Operations and Maintenance	2019 TOTAL Operations and Maintenance
Non-certificated salaries and wages	\$ 2,474,112	\$ 528,912	\$ -	\$ -	\$ 322,873			\$ 3,325,897	\$ 3,661,989
Non-certificated benefits	\$ 664,081	\$ 281,709	\$ -	\$ -	\$ 73,762			\$ 1,019,552	\$ 995,266
Sub-total Remuneration	\$ 3,138,193	\$ 810,621	\$ -	\$ -	\$ 396,635			\$ 4,345,449	\$ 4,657,255
Supplies and services	\$ 411,941	\$ 1,481,696	\$ -	\$ 1,629,863	\$ -			\$ 3,523,500	\$ 3,637,120
Electricity			\$ 1,093,793					\$ 1,093,793	\$ 1,161,806
Natural gas/heating fuel			\$ 590,006					\$ 590,006	\$ 573,702
Sewer and water			\$ 93,155					\$ 93,155	\$ 132,527
Telecommunications			\$ 8,117					\$ 8,117	\$ 10,184
Insurance					\$ 1,619,736			\$ 1,619,736	\$ 391,526
ASAP maintenance & renewal payments							\$ -	\$ -	\$ -
Amortization of tangible capital assets									
Supported							\$ 4,745,483	\$ 4,745,483	\$ 4,659,352
Unsupported						\$ 120,110		\$ 120,110	\$ 118,414
Total Amortization						\$ 120,110	\$ 4,745,483	\$ 4,865,593	\$ 4,777,766
Interest on capital debt									
Supported							\$ -	\$ -	\$ -
Unsupported						\$ -		\$ -	\$ -
Lease payments for facilities				\$ -				\$ -	\$ -
Other interest charges						\$ -		\$ -	\$ -
Losses on disposal of capital assets						\$ -		\$ -	\$ -
<b>TOTAL EXPENSES</b>	\$ 3,550,134	\$ 2,292,317	\$ 1,785,071	\$ 1,629,863	\$ 2,016,371	\$ 120,110	\$ 4,745,483	\$ 16,139,349	\$ 15,341,886

SQUARE METRES									
School buildings								116,427.0	\$ 116,427
Non school buildings								9,708.0	\$ 9,708

**Note:**

**Custodial:** All expenses related to activities undertaken to keep the school environment and maintenance shops clean and safe.

**Maintenance:** All expenses associated with the repair, replacement, enhancement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components. Maintenance expenses exclude operational costs related to expensed IMR & Modular Unit relocations, as they are reported on separately.

**Utilities & Telecommunications:** All expenses related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications.

**Expensed IMR & Modular Unit Relocation & Lease Pmts:** All operational expenses associated with non-capitalized Infrastructure Maintenance Renewal projects, modular unit (portable) relocation, and payments on leased facilities.

**Facility Planning & Operations Administration:** All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clerical functions, negotiations, supervision of employees & contractors, school facility planning & project 'administration', administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.

**Unsupported Amortization & Other Expenses:** All expenses related to unsupported capital assets amortization and interest on unsupported capital debt.

**Supported Capital & Debt Services:** All expenses related to supported capital assets amortization and interest on supported capital debt.

**SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS**  
for the Year Ended August 31, 2020 (in dollars)

**Cash & Cash Equivalents**

	2020			2019
	Average Effective (Market) Yield	Cost	Amortized Cost	Amortized Cost
Cash		\$ 14,824,289	\$ 14,824,289	13,669,958
Cash equivalents				
Government of Canada, direct and guaranteed	0.00%	-	-	-
Provincial, direct and guaranteed	0.00%	-	-	-
Corporate	0.00%	-	-	-
Other, including GIC's	0.00%	-	-	-
Total cash and cash equivalents		\$ 14,824,289	\$ 14,824,289	\$ 13,669,958

See Note 3 for additional detail.

**Portfolio Investments**

	Average Effective (Market) Yield	2020			2019
		Cost	Fair Value	Balance	Balance
<b>Interest-bearing securities</b>					
Deposits and short-term securities	0.00%	\$ -	\$ -	\$ -	\$ -
Bonds and mortgages	0.00%	-	-	-	-
	0.00%	-	-	-	-
<b>Equities</b>					
Canadian equities	0.00%	\$ -	\$ -	\$ -	\$ -
Global developed equities	0.00%	-	-	-	-
Emerging markets equities	0.00%	-	-	-	-
Private equities	0.00%	-	-	-	-
Pooled investment funds	0.00%	-	-	-	-
Total fixed income securities	0.00%	-	-	-	-
<b>Other</b>					
Other (Specify)	0.00%	\$ -	\$ -	\$ -	\$ -
Other (Specify)	0.00%	-	-	-	-
Other (Specify)	0.00%	-	-	-	-
Other (Specify)	0.00%	-	-	-	-
Total equities	0.00%	-	-	-	-
Total portfolio investments	0.00%	\$ -	\$ -	\$ -	\$ -

**Portfolio investments**

**Operating**

Cost  
Unrealized gains and losses

**Endowments**

Cost  
Unrealized gains and losses  
Deferred revenue

**Total portfolio investments**

	2020	2019
Operating		
Cost	\$ -	\$ -
Unrealized gains and losses	-	-
Endowments		
Cost	\$ -	\$ -
Unrealized gains and losses	-	-
Deferred revenue	-	-
<b>Total portfolio investments</b>	\$ -	\$ -

The following represents the maturity structure for portfolio investments based on principal amount:

	2020	2019
Under 1 year	0.0%	0.0%
1 to 5 years	0.0%	0.0%
6 to 10 years	0.0%	0.0%
11 to 20 years	0.0%	0.0%
Over 20 years	0.0%	0.0%
	0.0%	0.0%



**SCHEDULE 6**

School Jurisdiction Code: 2305

**SCHEDULE OF TANGIBLE CAPITAL ASSETS  
For the Year Ended August 31, 2020 (in dollars)**

Tangible Capital Assets	2020						2019
	Land	Work In Progress*	Buildings**	Equipment	Vehicles	Computer Hardware & Software	Total
Estimated useful life			25-50 Years	5-10 Years	5-10 Years	3-5 Years	
<b>Historical cost</b>							
Beginning of year	\$ 4,438,525	\$ 3,425,118	\$ 180,276,104	\$ 15,068,068	\$ 1,578,568	\$ 3,582,655	\$ 208,369,038
Prior period adjustments	-	-	-	-	-	-	-
Additions	1,001,250	16,579,428	4,096,744	1,497,661	-	49,444	23,224,527
Transfers in (out)	-	-	-	-	-	-	-
Less disposals including write-offs	-	-	-	(168,494)	(60,107)	-	(228,601)
Historical cost, August 31, 2020	\$ 5,439,775	\$ 20,004,546	\$ 184,372,848	\$ 16,397,235	\$ 1,518,461	\$ 3,632,099	\$ 231,364,964
<b>Accumulated amortization</b>							
Beginning of year	\$ -	\$ -	\$ 71,158,612	\$ 11,090,759	\$ 1,198,193	\$ 3,217,223	\$ 86,664,787
Prior period adjustments	-	-	-	-	-	-	-
Amortization	-	-	4,297,354	1,388,747	104,058	228,537	6,018,696
Other additions	-	-	-	-	-	-	-
Transfers in (out)	-	-	-	-	-	-	-
Less disposals including write-offs	-	-	-	(168,494)	(60,107)	-	(228,601)
Accumulated amortization, August 31, 2020	\$ -	\$ -	\$ 75,455,966	\$ 12,311,012	\$ 1,242,144	\$ 3,445,760	\$ 92,454,882
<b>Net Book Value at August 31, 2020</b>	\$ 5,439,775	\$ 20,004,546	\$ 108,916,882	\$ 4,086,223	\$ 276,317	\$ 186,339	\$ 138,910,082
<b>Net Book Value at August 31, 2019</b>	\$ 4,438,525	\$ 3,425,118	\$ 109,117,492	\$ 3,977,309	\$ 380,375	\$ 365,432	\$ 121,704,251

	2020	2019
Total cost of assets under capital lease	\$ -	\$ -
Total amortization of assets under capital lease	\$ -	\$ -

\*Work in Progress consists of one school modernization \$13,640,385 expected to be completed in the 2020/2021 school year. An additional \$358,713 work-in-progress represents a school replacement that is managed and controlled by Alberta Infrastructure and slated to open for the 2022/2023 school year. Also included in the work-in-progress calculation are school modular projects totalling \$2,364,519 and a parking lot remediation totalling \$215,811.

**SCHEDULE 7**

School Jurisdiction Code: 2305

**SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES  
For the Year Ended August 31, 2020 (in dollars)**

Board Members:	FTE	Remuneration	Benefits	Allowances	Performance Bonuses	ERIP's / Other Paid	Other Accrued Unpaid Benefits	Expenses
Chair - Ward 2 - Lorraine Stewart	1.00	\$45,184	\$2,909	\$0			\$0	\$4,542
Vice Chair - Ward 5 - Eric Cameron	1.00	\$37,170	\$6,838	\$0			\$0	\$3,625
Ward 1 - Reinhold Heinrichs	1.00	\$30,256	\$6,747	\$0			\$0	\$7,687
Ward 3 - Sally Kucher-Johnson	1.00	\$31,424	\$6,672	\$0			\$0	\$7,449
Ward 4 - Paul McCann	1.00	\$25,724	\$6,367	\$0			\$0	\$383
Ward 5 - Anne Montgomery	1.00	\$26,307	\$6,425	\$0			\$0	\$1,683
Ward 6 - Darlene Clarke	1.00	\$30,092	\$6,556	\$0			\$0	\$3,024
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
<b>Subtotal</b>	<b>7.00</b>	<b>\$226,157</b>	<b>\$42,514</b>	<b>\$0</b>			<b>\$0</b>	<b>\$28,393</b>
Shauna Boyce, Superintendent	1.00	\$224,509	\$53,513	\$0	\$3,000	\$0	\$0	\$5,641
Scott McFadyen, Secretary Treasurer	1.00	\$201,970	\$41,714	\$1,540	\$0	\$0	\$0	\$7,246
	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Certificated</b>		<b>\$57,837,388</b>	<b>\$12,787,634</b>	<b>\$1,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
School based	580.58							
Non-School based	26.04							
<b>Non-certificated</b>		<b>\$18,401,686</b>	<b>\$5,160,159</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,189</b>	<b>\$0</b>	
Instructional	267.41							
Plant Operations & Maintenance	65.14							
Transportation	11.79							
Other	35.81							
<b>TOTALS</b>	<b>995.77</b>	<b>\$76,891,710</b>	<b>\$18,085,534</b>	<b>\$2,540</b>	<b>\$3,000</b>	<b>\$45,189</b>	<b>\$0</b>	<b>\$41,280</b>

**The Parkland School Division**  
**Notes to the Financial Statements**  
**Year Ended August 31, 2020**

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**1. AUTHORITY AND PURPOSE**

The Parkland School Division (the Division) delivers education programs under the authority of the *Education Act*, 2012, Chapter E-0.3.

The legal name of the Division was changed by Ministerial Order to “The Parkland School Division” from “Parkland School Division No. 70” in September 2019.

The Division receives funding for instruction and support under Education Grants Regulation (AR 120/2008). The regulation allows for the setting of conditions and use of grant monies. The Division is limited on certain funding allocations and administration expenses.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

These financial statements have been prepared in accordance with the Canadian Public Sector Accounting Standards (PSAS). The financial statements have, in management’s opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

**Basis of Financial Reporting**

**Valuation of Financial Assets and Liabilities**

The Division’s financial assets and liabilities are generally measured as follows:

<u>Financial statement component</u>	<u>Measurement</u>
Cash and cash equivalents	Cost
Accounts receivable	Lower of cost or net recoverable value
Accounts payable and accrued liabilities	Cost

**Financial Assets**

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.

Financial assets are the Division’s financial claims on external organizations and individuals.

Cash and cash equivalents

Cash comprises cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. Cash equivalents have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term commitments rather than for investment purposes.

Accounts receivable

Accounts receivable are recognized at the lower of cost or net recoverable value. A valuation allowance is recognized when recovery is uncertain.

**Liabilities**

Liabilities are present obligations of the Division to external organizations and individuals arising from past transactions or events occurring before the year end, the settlement of which is expected to result in the future sacrifice of economic benefits. They are recognized when there is an appropriate basis of measurement and management can reasonably estimate the amounts.

### Accounts payable and accrued liabilities

Accounts payable and accrued liabilities include unearned revenue collected from external organizations and individuals to whom goods and services have yet to be provided.

### Deferred contributions

Deferred contributions include contributions received for operations, which have stipulations that meet the definition of a liability per Public Sector Accounting Standard (PSAS) PS 3200. These contributions are recognized by the Division once it has met all eligibility criteria to receive the contributions. When stipulations are met, deferred contributions are recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability.

Deferred contributions also include contributions for capital expenditures, unspent and spent. Unspent Deferred Capital Contributions (UDCC) represent externally restricted supported capital funds provided for a specific capital purpose received or receivable by the Division, but the related expenditure has not been made at year-end. These contributions must also have stipulations that meet the definition of a liability per PS 3200 when spent.

Spent Deferred Capital Contributions (SDCC) represent externally restricted supported capital funds that have been spent but have yet to be amortized over the useful life of the related capital asset. Amortization over the useful life of the related capital asset is due to certain stipulations related to the contributions that require that the Division to use the asset in a prescribed manner over the life of the associated asset.

### Employee future benefits

The Division provides certain post-employment benefits including vested and non-vested benefits for certain employees pursuant to certain contracts and union agreements.

### Asset retirement obligations

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development or normal operation of the assets. The obligations are measured initially at fair value, determined using present value methodology, and the resulting costs are capitalized into the carrying amount of the related asset. In subsequent periods, the liability is adjusted for the accretion of discount and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and the discount accretion is included on the Statement of Operations.

The Division has determined that it has a conditional asset retirement obligation relating to certain school sites. These obligations will be discharged in the future by funding through the Government of Alberta. The Division believes that there is insufficient information to estimate the fair value of the asset retirement obligation because the settlement date or the range of potential settlement dates has not been determined and information is not available to apply an expected present value technique. As such, there is no asset retirement obligation recorded as at August 31, 2020.

### **Non-Financial Assets**

Non-financial assets are acquired, constructed, or developed assets that do not normally provide resources to discharge existing liabilities, but instead:

- (a) are normally employed to deliver government services;
- (b) may be consumed in the normal course of operations; and
- (c) are not for sale in the normal course of operations.

## Tangible capital assets

The following criteria apply:

- Tangible capital assets acquired or constructed are recorded at cost, including amounts directly related to the acquisition, design, construction, development, or betterment of the asset. Cost also includes overhead directly attributable to construction as well as interest costs that are directly attributable to the acquisition or construction of the asset.
- Supported tangible capital assets are capital assets purchased using restricted grants/donations, or received with specific usage. Unsupported tangible capital assets are funded by the Division's own source funds.
- Donated tangible capital assets are recorded at their fair market value at the date of donation, except in circumstances where fair value cannot be reasonably determined, when they are then recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at original cost less accumulated amortization.
- Construction-in-progress is recorded as a transfer to the applicable asset class at substantial completion.
- Buildings include site and leasehold improvements as well as assets under capital lease.
- Sites and buildings are written down to residual value when conditions indicate they no longer contribute to the ability of the Division to provide services or when the value of future economic benefits associated with the sites and buildings is less than their net book value. For supported assets, the write-downs are accounted for as reductions to Spent Deferred Capital Contributions (SDCC).
- Buildings that are demolished or destroyed are written off.
- Tangible capital assets with costs in excess of \$5,000 are capitalized.
- Leases that, from the point of view of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the Board are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executor costs, e.g., insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the Division's rate for incremental borrowing or the interest rate implicit in the lease. As at August 31, 2020, the Division did not have any capital leases.
- Tangible capital assets are amortized over their estimated useful lives on a straight-line basis, at the following rates:

Buildings	2% to 4%
Vehicles & buses	10% to 20%
Computer hardware & software	20% to 25%
Other equipment & furnishings	10% to 20%

## Inventories of supplies

Inventories of supplies are valued at the lower of cost and replacement cost. Cost is determined on a first-in, first-out basis.

## Prepaid expenses

Prepaid expenses are recognized at cost and amortized based on the terms of the agreement or using a methodology that reflects use of the resource.

## **Operating and Capital Reserves**

Certain amounts are internally or externally restricted for future operating or capital purposes. Transfers to and from reserves are recorded when approved by the Board of Trustees. Capital reserves are restricted to capital purposes and may only be used for operating purposes with approval by the Minister of Education. Reserves are disclosed in the Schedule of Net Assets.

## Revenue Recognition

Revenues are recorded on an accrual basis. Instruction and support allocations are recognized in the year to which they relate. Fees for services related to courses and programs are recognized as revenue when such courses and programs are delivered.

Volunteers contribute a considerable number of hours per year to schools to ensure that certain programs are delivered, such as kindergarten, lunch services and the raising of school generated funds. Contributed services are not recognized in the financial statements.

*Eligibility criteria* are criteria that the Division has to meet in order to receive certain contributions. *Stipulations* describe what the Division must perform in order to keep the contributions. Contributions without eligibility criteria or stipulations are recognized as revenue when the contributions are authorized by the transferring government or entity. Contributions with eligibility criteria but without stipulations are recognized as revenue when the contributions are authorized by the transferring government or entity and all eligibility criteria have been met.

Contributions with stipulations are recognized as revenue in the period in which the stipulations are met, except to the extent that the contributions give rise to an obligation that meets the definition of a liability in accordance with PS 3200. Such liabilities are recorded as deferred contributions.

## Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

Allocation of Costs:

- Actual salaries of personnel assigned to two or more programs are allocated based on the time spent in each program.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.

## Pensions

Pension costs included in these financial statements comprise the cost of employer contributions for current service of employees during the year.

Current and past service costs of the Alberta Teachers Retirement Fund (ATRF) are met by contributions by active members and the Government of Alberta. Under the terms of the Teacher's Pension Plan Act, the Division does not make pension contributions for certificated staff. The Government portion of the current service contribution to the ATRF on behalf of the Division is included in both revenues and expenses. For the school year ended August 31, 2020, the amount contributed by the Government was \$6,314,952 (2019 - \$6,475,949).

The Division participates in a multi-employer pension plan, the Local Authorities Pension Plan (LAPP). The Division is not responsible for future funding of the plan deficit other than through contribution increases. The expense for this pension plan is equivalent to the annual contributions of \$1,467,588 for the year ended August 31, 2020 (2019 - \$1,639,315). As at December 31, 2019, the Local Authorities Pension Plan (LAPP) reported a surplus of \$7,913,261,000 (2019 - a surplus of \$3,469,347,000).

The Division provides non-contributory defined benefit supplementary retirement benefits to its executives.

The Division participates in the multi-employer supplementary integrated pension plan (SIPP) for members of senior administration. The SIPP provides a supplement to the LAPP or ATRF pension of 5% of capped earnings of \$154,211 during the year. The annual expenditure for the SIPP is equivalent to the annual contributions of \$38,376 for the year ended August 31, 2020 (2019 - \$37,482).

The non-registered supplemental executive retirement plan (SERP) is administered by the Division and provides a supplemental pension such that when combined with the LAPP/ATRF benefit and the SIPP benefit in respect to SERP service, the member will receive a pension based on a 2% final average earnings formula. The cost of SERP is funded by the Division and is actuarially determined using the projected accrued benefit cost method with proration of service costs.

The Division does not have sufficient plan information on the LAPP and SIPP to follow the standards for defined benefit accounting and therefore, follows the standards for defined contribution accounting. Accordingly, pension expense recognized for the LAPP and SIPP is comprised of employer contributions to the plan that are required for its employees during the year, which are calculated based on actuarially pre-determined amounts that are expected to provide the plans' future benefits.

## **Program Reporting**

The Division's operations have been segmented as follows:

- **ECS Instruction:** The provision of Early Childhood Services education instructional services that fall under the basic public education mandate.
- **Grade 1-12 Instruction:** The provision of instructional services for grades 1 - 12 that fall under the basic public education mandate.
- **Plant Operations and Maintenance:** The operation and maintenance of all school buildings and maintenance shop facilities.
- **Transportation:** The provision of regular and special education bus services (to and from school), whether contracted or board operated, including transportation facility expenses.
- **Board & System Administration:** The provision of board governance and system-based / central office administration.
- **External Services:** All projects, activities and services offered outside the public education mandate for ECS children and students in grades 1-12. Services offered beyond the mandate for public education must be self-supporting, and Alberta Education funding may not be utilized to support these programs.

The allocation of revenues and expenses are reported by program, source and object on the Schedule of Program Operations. Respective instruction expenses include the cost of certificated teachers, non-certificated teaching assistants as well as a proportionate share of supplies & services, school administration & instruction support and System Instructional Support.

The allocation of revenues and expenses is reported by program, source and object on the Schedule of Program Operations.

## **Trusts Under Administration**

The Division has property that has been transferred or assigned to it to be administered or directed by a trust agreement or statute. The Division holds title to the property for the benefit of the beneficiary.

Trusts under administration have been excluded from the financial reporting of the Division. A summary of Trust balances is listed in Note 12.

## **Financial Instruments**

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The Division recognizes a financial instrument when it becomes a party to a financial instrument contract.

Financial instruments consist of cash and cash equivalents, accounts receivable and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the Division

is not exposed to significant credit and liquidity risks, or market risk, which includes currency, interest rate and other price risks.

### Measurement Uncertainty

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount. The preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to the potential impairment of assets, rates for amortization and estimated employee future benefits recognized/disclosed as \$459,400 in these financial statements and that are subject to measurement uncertainty.

### Future Accounting Changes

The Public Sector Accounting Board has issued the following accounting standards:

- **PS 3280 Asset Retirement Obligations (effective for years beginning on or after April 1, 2022)**

Effective April 1, 2022, this standard provides guidance on how to account for and report liabilities for retirement of tangible capital assets.

- **PS 3400 Revenue (effective for years beginning on or after April 1, 2023)**

This standard provides guidance on how to account for and report on revenue, and specifically, it addresses revenue arising from exchange transactions and unilateral transactions.

Management is currently assessing the impact of these standards on the financial statements.

### 3. CASH AND CASH EQUIVALENTS

As at August 31, 2020, the Division held cash of \$14,824,289 (2019 - \$13,669,958)

### 4. ACCOUNTS RECEIVABLE

	<b>2020</b>		<b>2019</b>
Alberta Education - Grants	\$ 68,992	\$	37,267
Alberta Education - Other (Secondment/Sub time)	51,244		76,707
Other Alberta school jurisdictions	5,366		358,155
Alberta Infrastructure	1,387,803		67,153
Government of Alberta - Labour	-		6,612
Federal government	358,755		232,148
First Nations	10		18,577
Municipalities	2,662		-
Other	393,184		279,716
<b>Total</b>	<b>\$ 2,268,016</b>	<b>\$</b>	<b>1,076,335</b>



## 5. CONTRACTUAL RIGHTS

Contractual rights are rights of the Division to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met.

	2020	2019 (Restated)
Contractual rights from operating leases*	\$ 17,860	\$ 25,860
Contractual rights from service agreement	-	-
Capital grant funding	2,398,540	2,091,888
Capital maintenance and renewal	1,237,800	-
<b>Total</b>	<b>\$ 3,654,200</b>	<b>\$ 2,117,748</b>

\*Operating leases include \$Nil (2019 - \$Nil) with other school divisions;

The Province's March 31, 2020 fiscal year-end required disclosure of the capital grant agreements between Alberta Infrastructure and Alberta's school Divisions. As such, due to this disclosure requirement, contractual rights from capital grant agreements have been added for the 2019-2020 year, with 2018-19 comparatives.

Estimated amounts that will be received or receivable for each of the next five years and thereafter are as follows:

	Operating Leases	Service Agreements	Capital Grant Funding	Capital Maintenance and Renewal
2020-2021	\$ 8,600	-	2,398,540	1,237,800
2021-2022	9,260	-	-	-
2022-2023	-	-	-	-
2023-2024	-	-	-	-
2024-2025	-	-	-	-
Thereafter	-	-	-	-
<b>Total</b>	<b>\$ 17,860</b>	<b>\$ -</b>	<b>\$ 2,398,540</b>	<b>\$ 1,237,800</b>

## 6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2020	2019
Alberta Education	\$ 79,586	\$ -
Federal Government	987,945	1,009,928
Salaries & Benefit Costs	665,281	1,302,341
Other Trade Payables and Accrued Liabilities	3,349,669	1,247,397
Unearned Revenue	1,042,365	365,563
<b>Total</b>	<b>\$ 6,124,846</b>	<b>\$ 3,925,229</b>

The balance of other trade payables and accrued liabilities includes a consideration payable (\$1,001,250) balance related to the land swap transaction with the Town of Stony Plain for the new Stony Plain Central school scheduled to open in September of 2022.

## 7. EMPLOYEE FUTURE BENEFITS LIABILITIES

The employee future benefits liabilities are related to the Senior Executive Retirement Plan. The obligation has been determined through an actuarial report from Morneau Shepell dated September 28, 2020 using a measurement date of August 31, 2020.

	<b>2020</b>	<b>2019</b>
Opening Balance at the beginning of the year	\$ 453,700	\$ 440,600
Expenses or benefit cost (income) for the year	76,500	84,073
Retirement Installment Payment	(70,800)	(70,973)
<b>Closing Balance at the end of the year</b>	<b>\$ 459,400</b>	<b>\$ 453,700</b>

## 8. PREPAID EXPENSES

	<b>2020</b>	<b>2019</b>
Prepaid insurance	\$ 306,683	\$ 257,451
Rent	11,670	11,670
Other	127,851	114,616
<b>Total</b>	<b>\$ 446,204</b>	<b>\$ 383,737</b>

## 9. SCHEDULE OF NET ASSETS

Detailed information related to accumulated surplus is available on the Schedule in Net Assets. Accumulated surplus may be summarized as follows:

	<b>2020</b>	<b>2019</b>
Unrestricted surplus	\$ 943,769	\$ 943,769
Operating reserves	4,869,451	5,244,620
Accumulated surplus from operations	5,813,220	6,188,389
Investment in tangible capital assets	7,179,455	7,332,936
Capital reserves	4,159,414	3,882,201
<b>Accumulated surplus</b>	<b>\$ 17,152,089</b>	<b>\$ 17,403,526</b>

Accumulated surplus from operations represents unspent funding available to support the Division's operations for the 2019 - 2020 year and includes a reserve from School Generated Funds (2020 - \$949,524; 2019 - \$959,561).

## 10. CONTRACTUAL OBLIGATIONS

As at August 31, 2020, the Division has contractual obligations for the next five years for service providers totaling \$27,885,658 mainly consisting of bus contracts. The Division also has contractual obligations for leased space for two High School Outreach programs.

	<b>2020</b>	<b>2019</b>
Building leases	\$ 364,288	\$ 527,977
Service providers	27,521,371	28,312,427
<b>Total</b>	<b>\$ 27,885,659</b>	<b>\$ 28,840,404</b>

	<b>Building Leases</b>	<b>Service Providers</b>
2020-21	\$ 118,437	\$ 8,751,735
2021-22	122,883	7,276,444
2022-23	122,968	5,318,461
2023-24	-	4,107,011
2024-25	-	2,067,720
Thereafter	-	-
	<b>\$ 364,288</b>	<b>\$ 27,521,371</b>

## 11. CONTINGENT LIABILITIES

The Division is a member of the Alberta School Boards Insurance Exchange. Under the terms of its membership, the Division could become liable for its proportionate share of any claim for losses in excess of the funds held by the exchange. Any liability will be accounted for as a transaction in the year the losses are incurred. None of these contingent liabilities involve related parties.

## 12. TRUSTS UNDER ADMINISTRATION

These balances represent assets that are held in trust by the Division. They are not recorded on the financial statements of the Division.

	<b>2020</b>	<b>2019</b>
Deferred salary leave plan	\$ 109,246	\$ 65,406
Scholarship trusts	2,864	2,600
Regional Collaborative Service Delivery (Banker board)	143,524	317,217
	<b>\$ 255,634</b>	<b>\$ 385,223</b>

## 13. SCHOOL GENERATED FUNDS

	<b>2020</b>	<b>2019</b>
School Generated Funds, Beginning of Year	\$ 959,561	\$ 923,565
Gross Receipts:		
Fees	460,861	972,436
Fundraising	182,808	369,195
Gifts and donations	266,903	293,152
Grants to schools	7,696	-
Other sales and services	246,201	262,983
Total gross receipts	<u>1,164,469</u>	<u>1,897,766</u>
Total Related Expenses and Uses of Funds	3,724	101,404
Total Direct Costs Including Cost of Goods Sold to Raise Funds	1,170,782	1,760,366
School Generated Funds, End of Year	<u>\$ 949,524</u>	<u>\$ 959,561</u>
Balance included in Deferred Contributions	-	-
Balance included in Accumulated Surplus (Operating Reserves)	\$ 949,524	\$ 959,561

#### 14. RELATED PARTY TRANSACTIONS

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta Consolidated Financial Statements. Related parties also include key management personnel in the Division and their close family members.

All entities that are consolidated in the accounts of the Government of Alberta are related parties of school jurisdictions. These include government departments, health authorities, post-secondary institutions and other school jurisdictions in Alberta.

	Balances		Transactions	
	Financial Assets (at cost or net realizable value)	Liabilities (at amortized cost)	Revenues	Expenses
<b>Government of Alberta (GOA):</b>				
<b>Alberta Education</b>				
Accounts receivable / Accounts payable	\$ 120,236	\$ 79,586		
Prepaid expenses / Deferred operating revenue	-	927,197		
Spent deferred capital contributions		6,568,616	219,196	
Unspent deferred capital contributions		1,600,338		
Grant revenue & expenses			107,726,120	
ATRF payments made on behalf of the Division			6,314,952	
<b>Other Alberta school jurisdictions</b>	5,366	-	72,430	150,671
<b>Alberta Health Services</b>	-	-	-	-
<b>Post-secondary institutions</b>	-	-	-	4,435
<b>Alberta Infrastructure</b>	1,387,803	-	-	-
Unspent deferred capital contributions		273,552		
Spent deferred capital contributions		124,160,762	4,541,925	
<b>Culture &amp; Tourism</b>	-	-	19,328	-
GOA Labour	-	-	-	-
Alberta Local Authorities Pension Plan Corp.	-	-	-	1,467,588
<b>TOTAL 2019/2020</b>	<u>\$ 1,513,405</u>	<u>\$ 133,610,051</u>	<u>\$ 118,893,951</u>	<u>\$ 1,622,694</u>
<b>TOTAL 2018/2019</b>	<u>\$ 545,894</u>	<u>\$ 114,974,353</u>	<u>\$ 127,052,495</u>	<u>\$ 2,034,591</u>

The Division and its employees paid or collected certain taxes and amounts set by regulation or local policy. These amounts were incurred in the normal course of business, reflect charges applicable to all users and have been excluded from this schedule.

#### 15. NUTRITION PROGRAM

	Budget 2020	2020	2019
<b>Revenues</b>			
Alberta Education	\$ 194,431	\$ 212,019	\$ 194,431
Other	-	-	27,048
<b>Total Revenues</b>	194,431	212,019	221,479
<b>Expenses</b>	194,431	192,143	203,891
<b>Annual Surplus/deficit</b>	<u>\$ -</u>	<u>\$ 19,876</u>	<u>\$ 17,588</u>

The average estimated number of students served per meal is \*\* 525 (2019 - 525)

## 16. EFFECTS OF COVID-19

In March 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) a global pandemic; the pandemic continues to spread in Canada and around the world.

On August 26, 2020, the federal government committed to provide funding of up to \$2 billion related to the Safe Return to Class Fund to provinces and territories in response to the pandemic. The Division's portion of \$4,024,650 is to be received in two instalments. The first disbursement of \$2,888,200 was received in September 2020 and the remainder will be available in early 2021. These funds must be spent on providing a safe environment throughout the Division as schools reopened in the 2020-21 year, amidst the ongoing pandemic.

This pandemic is evolving and the Division continues to respond with public health measures and financial assistance as necessary. The duration and potential impacts of the pandemic are unknown at this time. As a result, the Division is unable to estimate the effect of these developments on the financial statements.

## 17. ECONOMIC DEPENDENCE ON RELATED THIRD PARTY

The Division's primary source of income is from the Alberta Government. The Division's ability to continue viable operations is dependent on this funding.

## 18. BUDGET AMOUNTS

The budget was prepared by the Division and approved by the Board of Trustees on June 25, 2019.

## 19. COMPARATIVE FIGURES

The comparative figures have been reclassified where necessary to conform to the 2019 - 2020 presentation.

Spent Deferred Capital Contributions (SDCC), previously Expended Deferred Capital Contributions (EDCC), have been segregated from Deferred Contributions and are presented below Net Financial Assets. For the 2018-2019 year, the following balances have been reclassified:

	<b>Originally Reported</b>	<b>Adjustment</b>	<b>Reclassified</b>
Liabilities	\$ 119,430,755	\$ (114,371,314)	\$ 5,059,441
Net Financial Assets (Debt)	(104,684,462)	114,371,314	9,686,852

UNAUDITED SCHEDULES

**SCHEDULE 8**

**UNAUDITED SCHEDULE OF FEES**  
For the Year Ended August 31, 2020 (in dollars)

	Actual Fees Collected 2018/2019	Budgeted Fee Revenue 2019/2020	(A) Actual Fees Collected 2019/2020	(B) Unspent September 1, 2019*	(C) Funds Raised to Defray Fees 2019/2020	(D) Expenditures 2019/2020	(A) + (B) + (C) - (D) Unspent Balance at August 31, 2020*
<b>Transportation Fees</b>	\$738,602	\$613,605	\$381,786	\$0	\$0	\$553,065	\$0
<b>Basic Instruction Fees</b>							
Basic instruction supplies	\$13,514	\$0	\$9,741	\$0	\$0	\$9,741	\$0
<b>Fees to Enhance Basic Instruction</b>							
Technology user fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Alternative program fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fees for optional courses	\$317,425	\$344,071	\$248,077	\$0	\$0	\$250,887	\$0
Activity fees	\$803,416	\$984,440	\$451,262	\$0	\$0	\$437,435	\$13,827
Early childhood services	\$144,025	\$380,250	\$241,756	\$0	\$0	\$241,756	\$0
Other fees to enhance education	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Non-Curricular fees</b>							
Extracurricular fees	\$359,653	\$446,309	\$315,961	\$0	\$0	\$355,583	\$0
Non-curricular travel	\$204,350	\$378,784	\$61,945	\$0	\$0	\$91,581	\$0
Lunch supervision and noon hour activity fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-curricular goods and services	\$42,670	\$0	\$21,216	\$0	\$0	\$21,758	\$0
Other Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL FEES</b>	\$2,623,655	\$3,147,459	\$1,731,744	\$0	\$0	\$1,961,806	\$13,827

\*Unspent balances cannot be less than \$0

Please disclose amounts paid by parents of students that are recorded as "Sales of services and products", "Fundraising", or "Other revenue" (rather than fee revenue):	Actual 2020	Actual 2019
Cafeteria sales, hot lunch, milk programs	\$7,832	\$6,778
Special events, graduation, tickets	\$53,907	\$358,986
International and out of province student revenue	\$16,500	\$22,500
Sales or rentals of other supplies/services (clothing, agendas, yearbooks)	\$75,819	\$107,051
Adult education revenue	\$0	\$0
Preschool	\$64,765	\$133,805
Child care & before and after school care	\$0	\$0
Lost item replacement fee	\$0	\$0
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
<b>TOTAL</b>	\$218,823	\$629,120

**SCHEDULE 9**

**UNAUDITED SCHEDULE OF CENTRAL ADMINISTRATION EXPENSES**  
**For the Year Ended August 31, 2020 (in dollars)**

EXPENSES	Allocated to Board & System Administration			
	Salaries & Benefits	Supplies & Services	Other	TOTAL
Office of the superintendent	\$ 343,665	\$ 25,669	\$ -	\$ 369,334
Educational administration (excluding superintendent)	\$ 275,863	\$ 39,709	\$ -	\$ 315,572
Business administration	\$ 820,748	\$ 497,543	\$ -	\$ 1,318,291
Board governance (Board of Trustees)	\$ 312,237	\$ 159,329	\$ -	\$ 471,566
Information technology	\$ -	\$ 12,514	\$ -	\$ 12,514
Human resources	\$ 342,958	\$ 63,394	\$ -	\$ 406,352
Central purchasing, communications, marketing	\$ 437,113	\$ 35,873	\$ -	\$ 472,986
Payroll	\$ 278,571	\$ 13,640	\$ -	\$ 292,211
Administration - insurance			\$ 73,443	\$ 73,443
Administration - amortization			\$ 154,428	\$ 154,428
Administration - other (admin building, interest)			\$ 68,116	\$ 68,116
Other (describe)	\$ -	\$ -	\$ -	\$ -
Other (describe)	\$ -	\$ -	\$ -	\$ -
Other (describe)	\$ -	\$ -	\$ -	\$ -
<b>TOTAL EXPENSES</b>	<b>\$ 2,811,155</b>	<b>\$ 847,671</b>	<b>\$ 295,987</b>	<b>\$ 3,954,813</b>





Where the world opens up

Management's Discussion and Analysis

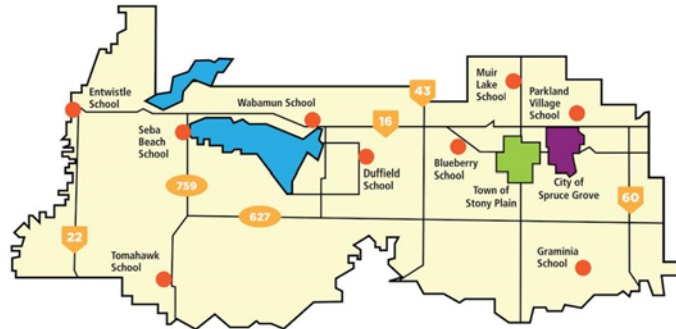
August 31, 2020

## Management's discussion and analysis

The following is a discussion of the financial condition and results of operations of The Parkland School Division (the Division) for the twelve months ended August 31, 2020 and should be read with the Division's annual financial statements. The statements have been prepared in accordance with Canadian public sector accounting standards (PSAS).

The Division had a total budget of \$133.2 million to provide public education services to almost 11,600 students for the 2019-20 school year. The division operates 23 schools, two high school outreach centers and one institutional program.

The Division sits just west of Edmonton, stretched out along highway 16 on the first leg of the route to the Rocky Mountains. At more than 100km east-to-west, the Division covers approximately 2,400 square kilometers and serves more than 73,000 residents.



Originally an agricultural region, over the past twenty-five years the economic base of the Division has grown increasingly industrial. The development of major power generation and coal mining projects, added to the production of oil and gas resources have, historically, significantly impacted our demographics. We now recognize that changes to the energy sector – converting coal to natural gas – may continue to impact our region. Additionally, the industrial and commercial developments in the Acheson Park and the Ellis and Sherwin Industrial Parks, as well as industrial parks within Spruce Grove and Stony Plain continue to promote growth in urban areas.

Changes in Alberta's economy have resulted in a noticeable population shift for the Division as more families move from rural areas to more urban centers, creating smaller rural communities with decreasing school populations.

The Division believes in fiscal accountability and transparency through regular financial reporting to the board. Resource stewardship is one of the Division's enduring priority areas to support student success and well-being. Through resource stewardship student success and well-being are supported by ensuring equitable and sustainable use of our resources and ensuring financial responsibility remains a priority. Assurance Elements that prioritize resource stewardship include a consideration of how limited resources will be utilized with maximum results.

# 1. Budget – Fall Budget to Actual at August 31, 2020 Analysis

The fall budget forecast an operating deficit of \$3M. The Parkland School Division (The Division) ended the year with a lower deficit of \$251K.

	Spring Budget 2019-20	Fall Budget 2019-2020	Actual AUG 31, 2020	Variance from Fall Budget	% Change From Fall Budget
<b>REVENUES</b>					
Government of Alberta	\$125,884,636	\$122,471,289	118,893,951	(\$3,577,338)	-2.9%
Federal Government and other government grants	1,663,696	1,868,756	1,845,769	(22,987)	-1.2%
Fees	3,147,459	3,143,255	1,731,744	(1,411,510)	-44.9%
Sales of services and products	1,089,752	1,057,766	961,128	(96,638)	-9.1%
Investment income	170,000	250,000	220,193	(29,807)	-11.9%
Donations and other contributions	792,049	811,309	975,717	164,408	20.3%
Other revenue	58,680	58,680	63,389	4,709	8.0%
<b>Total revenues</b>	<b>132,806,272</b>	<b>129,661,054</b>	<b>124,691,891</b>	<b>(4,969,163)</b>	<b>-3.8%</b>
<b>EXPENSES By PROGRAM</b>					
Instruction	103,122,141	100,958,890	96,419,091	4,539,799	4.5%
Plant operations and maintenance	15,496,268	17,053,991	16,139,349	914,642	5.4%
Transportation	10,230,856	10,187,363	8,358,721	1,828,642	18.0%
Board & system administration	4,314,369	4,358,843	3,954,813	404,030	9.3%
External services	58,680	58,680	71,354	(12,674)	-21.6%
<b>Total expenses</b>	<b>133,222,314</b>	<b>132,617,767</b>	<b>124,943,328</b>	<b>7,674,439</b>	<b>5.8%</b>
<b>Operating surplus (deficit)</b>	<b>(\$416,042)</b>	<b>(\$2,956,712)</b>	<b>(\$251,437)</b>	<b>\$2,705,276</b>	
<b>EXPENSES BY CATEGORY</b>					
Salaries, wages and benefits	\$100,485,473	\$98,599,079	95,027,973	\$3,571,106	3.6%
Services, contracts and supplies	22,791,768	23,885,142	21,092,288	2,792,854	11.7%
School generated Funds	1,801,646	1,818,504	1,174,508	643,996	35.4%
Infrastructure Maintenance Renewal	1,964,386	2,136,000	1,629,863	506,137	23.7%
Amortization of capital assets and interest	6,179,042	6,179,042	6,018,696	160,346	2.6%
<b>Total expenses</b>	<b>\$133,222,315</b>	<b>\$132,617,767</b>	<b>\$124,943,328</b>	<b>\$7,674,439</b>	<b>5.8%</b>
<b>SURPLUS/(DEFICIT) BY PROGRAM</b>					
Instruction	(\$416,042)	(\$1,309,942)	\$542,643	\$1,852,585	
Operations and Maintenance	-	(1,252,514)	(948,744)	303,770	
Transportation	-	(394,256)	(222,834)	171,422	
Board and System Administration	-	-	387,536	387,536	
External Services	-	-	-	-	
<b>Surplus/(Deficit) from Operations</b>	<b>(416,042)</b>	<b>(2,956,712)</b>	<b>(241,399)</b>	<b>2,715,313</b>	
School Generated Funds	-	-	(10,038)	(10,038)	
<b>Total Surplus/(Deficit)</b>	<b>(\$416,042)</b>	<b>(\$2,956,712)</b>	<b>(\$251,437)</b>	<b>\$2,705,275</b>	

**Revenues decreased by 3.8% from fall budget. Changes to revenues compared to fall budget include:**

- 2.9% Government of Alberta (GOA) – GOA revenues decreased as a result of changes in the provincial funding including:
  - Funding reduction of \$1.5M to basic instruction (for the months of May and June) due to Covid-19
  - Funding reduction of \$1.1M to transportation (for the months of April, May and June) as a result of Covid-19 and the resulting cancellation of in-school classes and requirement for bussing
  - Infrastructure maintenance renewal(IMR) revenues were \$506K below budget as IMR revenue was deferred into 2020-21 as the Division focused resources on Capital maintenance renewal projects.
  - A reduction in Program Unit Funding (PUF) of \$385K as a result of less students than anticipated
- 1.2% Federal Government and other government grants - revenues decreased from budget as the number of students was lower than anticipated which was partially offset by an additional government grant.
- 44.9% Fee revenue – fee revenue is below budget due to the cancellation of in-school classes as a result of Covid-19. Fees that were collected for activities, courses and other items that did not occur were credited to student accounts and will be applied against school and transportation fees for the 2020-21 school year.
- 9.1% Sales of services and products - revenues were less than budget primarily as a result of lower expected graduation revenues due to Covid-19 restrictions and the postponement of ceremonies.
- 20.3% Donations and other contributions - the increase in donation revenues includes donations from the school associations. This increase includes donations from RBC for mental health and the donation of a bus that was not included in the fall budget.
- 8.0% Other revenue - increase is the result of a gain on the sale of a vehicle.

**Expenditures decreased 5.8% from fall budget. The changes when compared by program are:**

- 4.5% Instruction – the decrease in instructional expenditures (Includes ECS – Grade 12) is largely due to Covid-19. The decrease in expenditures includes substitute teacher costs, support and casual staffing costs, staff development costs and other service and supplies that were reduced as a result of the cancellation of in-school classes and to offset the funding adjustments by the Provincial Government.
- 5.4% Plant Operations and Maintenance – plant operations and maintenance is lower than budget due to internal resources being deployed to Capital Maintenance Renewal (CMR) projects.
- 18% Transportation –expenditures decreased primarily due to the cancellation of in school classes. These reductions included:
  - Contracted transportation costs were reduced since there was no requirement for bussing when in-school classes were cancelled
  - The elimination of one transportation customer support position
  - A reduction in bus site monitor positions as bussing were not running due to the cancellation of in-school classes

These reductions were made to offset the \$1.1M funding reduction and credit of fees for the period busses were not running.

- 9.3% Board and System Administration – board and system administration expenditures were lower than budget primarily due to changes brought on by Covid-19. These include:
- Trustee remuneration related to per diems and mileage
  - Professional Development
  - Travel
  - Subsistence
  - Delaying initiatives and other events
  - Cancellation of events including the Milestones and Merits service award event
- 21.6% External Services – external services expense is offset by corresponding revenues from joint-use agreements, independent pre-schools and before and after care operating in PSD schools.

**The changes to expenditures when compared by category are:**

- 3.6% Salaries, Wages and Benefits – expenditures decreased due to the cancellation of in-school classes which reduced substitute teacher, support and casual staffing expenditures.
- 11.7% Services, Contracts and Supplies - the decrease in services, contracts and supplies is mainly due to the reduction in contracted transportation costs and the decline in requirements for support and other professional/tech services as a result of the cancellation of in-school classes due to Covid-19.
- 35.4% School Generated Funds - the expenditures related to school generated funds were impacted by the cancellation of in-school classes due to Covid-19.
- 23.7% Infrastructure Maintenance Renewal (IMR) – IMR expenditures were lower than budget due to the increase in capital spending pertaining to CMR funding.

## 2. Financial Position at August 31, 2020

The following section is based on a comparative of the preliminary/annual budget to actuals.

As at August 31, 2020 Parkland School Division has total financial assets of \$17.1M and liabilities of \$7.7M resulting in net assets of \$9.4M.

Financial assets include:

- \$14.8M in cash – the cash increase was primarily IMR and CMR funding that was received and had not been spent as projects are continuing into the fall. In addition, the accrued liabilities increased as a portion of student fees paid for school and transportation were credited back to student accounts due to the cancellation of in school classes.
- \$2.3M in accounts receivable that includes GST receivable, receivables for secondments to other organizations, installment plans, supported capital receivable and other general receivables. Accounts receivable increased due to funding receivable from Alberta Infrastructure for Millgrove and Prescott school modular projects.

Liabilities include

- \$6.1M in accounts payable and accrued liabilities that includes vendor invoices for amounts incurred but not yet paid for supplies and services and accrued liabilities including payroll withholdings and unearned revenues.
  - Accounts payable increased \$1.1 this year due to purchases over the summer that were not paid by August 31.
  - Unearned revenues increased by \$677K this year due to school and transportation fees that were credited to student accounts as a result of the cancellation of in-school classes.
  - A consideration payable for the transfer of land from the Division to the Town of Stony Plain for the new Stony Plain Central replacement school of \$1.0M was added.
  - These increases were offset by a decrease in accrued salaries and benefits payable of \$637K.
- \$2.1M unspent deferred contributions is comprised of both restricted operational funding not expended which primarily includes unexpended IMR and CMR funding and small grants from other external sources. Unexpended deferred capital revenue is for contributions received for supported capital projects that has not been spent. The increase in the prior year is primarily the result of an increase in deferred IMR from the prior year and the addition of deferred CMR that was added this year. The deferred funds will be utilized in the 2020-21 year.
- \$459K in future benefit liabilities is a senior executive retirement plan (SERP) for some current and former senior executives based on contributions and actuarial valuations offset by payments to retired employees during the year.

#### Non-financial assets including

- \$138.9M in capital assets, increases to capital assets this year include Copperhaven School including furniture and equipment, Woodhaven modernization, Stony Plain Central replacement school and modular units for Prescott and Millgrove schools. Eighty percent of the increase in tangible capital assets was related to the Woodhaven modernization project.
- \$129K inventory of supplies for PPE from the Alberta Government due to Covid-19.
- \$446K in prepaid expenses for items and services paid in advance and not yet received. The increase over the prior year is primarily due to higher prepaid insurance premiums.

#### Spent deferred capital contributions

- \$130.7M spent deferred capital contributions are recorded when a supported asset such as a school is acquired. The contribution is then recognized over the life of the asset in an amount equal to the amortization on the asset. The increase in spent deferred capital contributions is attributed primarily to the Alberta Infrastructure projects at Copperhaven, Woodhaven and Stony Plain Central replacement school in addition to the modular projects at Millgrove and Prescott schools.

Accumulated surplus includes:

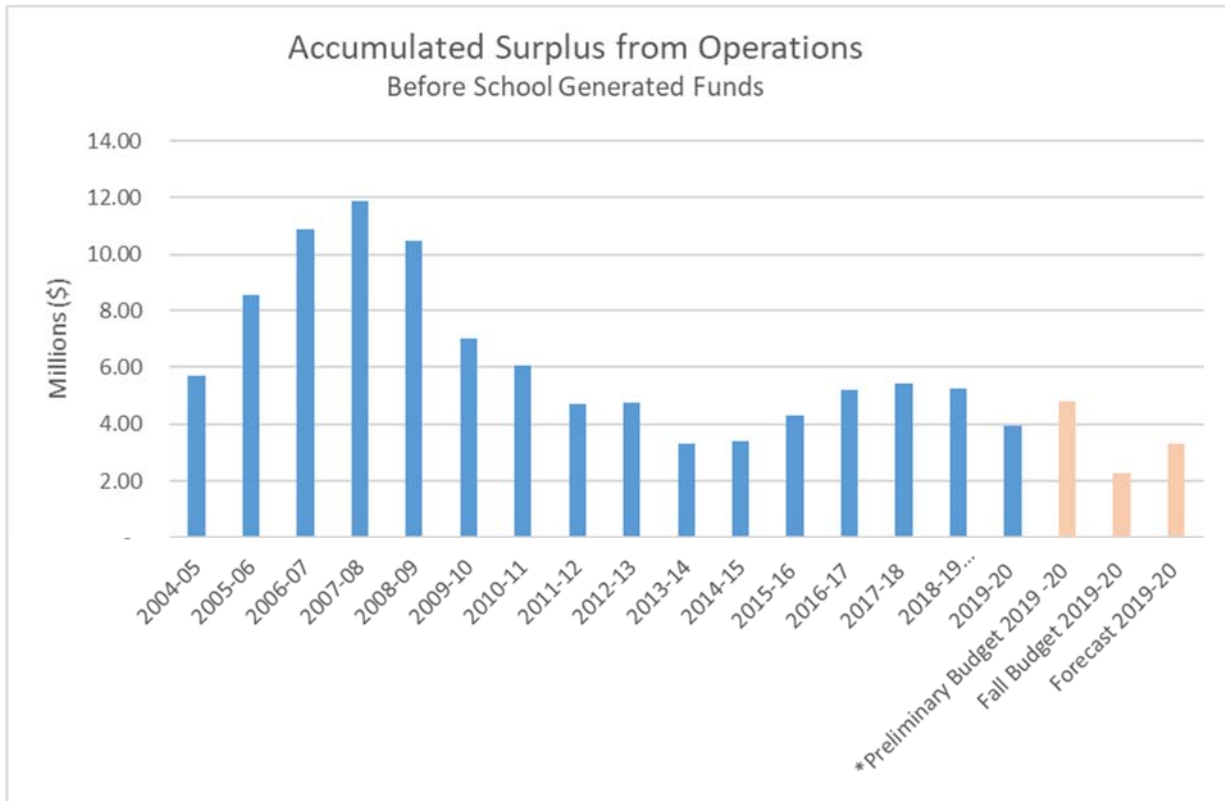
- Accumulated Surplus from Operations are reserves designated for operating purposes by the board and include operating reserves by program.
- The Unrestricted Surplus is a reserve that the Board has not reserved for a specific purpose
- School Generated Funds are reserves within the school that are reserved for specific projects within the schools.
- Capital Reserves are designated for future capital purchases by the Board.
- Investment in Capital Assets represents the Division's amortized investment in Board supported capital assets.

	<b>Audited Balance at Sep 1, 2019</b>	<b>Actual Balance at Aug 31, 2020</b>
<b>Operating Surplus</b>		
Instruction	\$ 3,956,634	\$ 3,203,967
Administration	328,425	715,961
Operations and Maintenance	-	-
Transportation	-	-
External Services	-	-
<b>Total Restricted Operating Surplus before SGF</b>	<b>4,285,059</b>	<b>3,919,928</b>
Unrestricted Surplus	943,769	943,769
Accumulated Surplus from Operations (Excluding SGF)	5,228,828	4,863,697
School Generated Funds	959,561	949,523
<b>Accumulated Surplus from Operations</b>	<b>\$ 6,188,389</b>	<b>\$ 5,813,220</b>
<b>Capital Reserves</b>		
Instruction	\$ 2,576,815	\$ 2,846,554
Operations and Maintenance	406,397	290,044
Administration	671,629	751,155
Transportation	198,975	243,276
External Services	28,385	28,385
<b>Total Capital Reserves</b>	<b>\$ 3,882,201</b>	<b>\$ 4,159,414</b>
<b>Investment in Capital Assets</b>	<b>\$ 7,332,936</b>	<b>\$ 7,179,455</b>
<b>Total Accumulated Surplus</b>	<b>\$ 17,403,526</b>	<b>\$ 17,152,089</b>

The projected financial health indicator Accumulated Surplus from Operations (excluding SGF) to Expense Ratio (A.S.O. %) is 3.89%. This ratio is well within the Division's target of 1 – 5%.

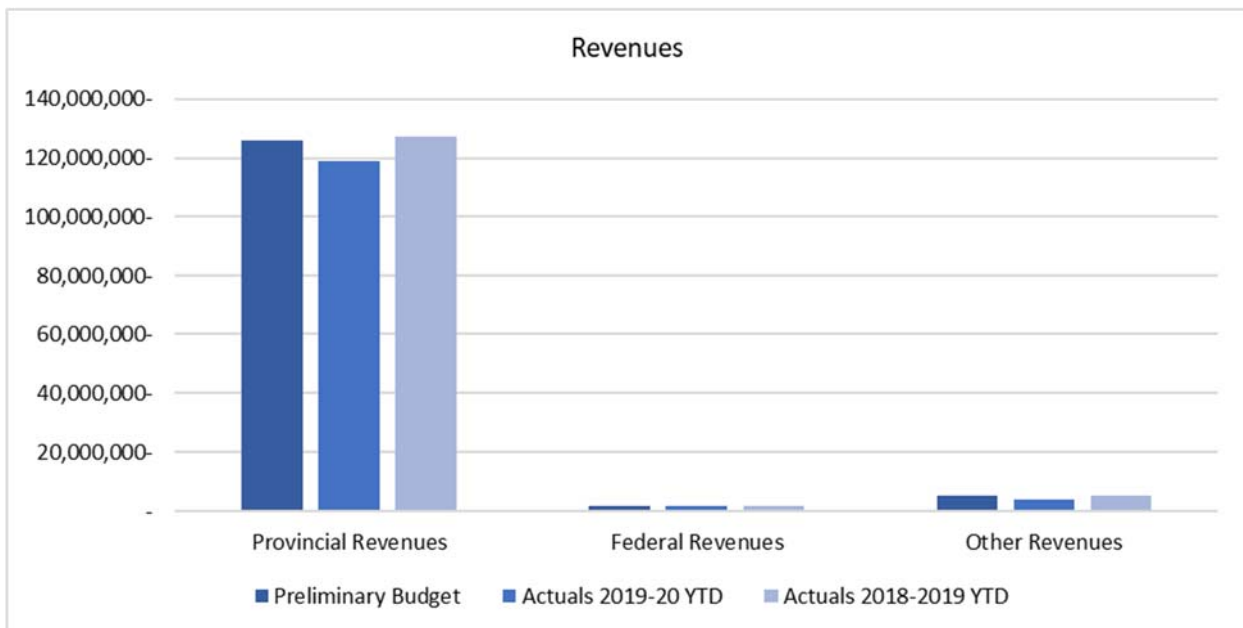


### 3. Results from Operations



\* Preliminary Budget deficit for 2019-20 plus the actual ASO at August 31, 2019

#### 3.1 Revenues – comparator to Preliminary Budget and Actuals to August 31, 2020



### 3.1.1 Revenue from Provincial Government

<b>Annual Budget</b>	<b>Twelve Months Ended August 31, 2020</b>	<b>% of Budget</b>	<b>Twelve Months Ended August 31, 2019</b>	<b>% Change</b>
125,884,636	118,893,951	94.4%	127,138,365	-6.5%

The Alberta Government is the key revenue source of the Division providing 95% of its revenues.

Revenue received from the Government of Alberta was 5.6% below budget. The new provincial government released the budget in October 2019 with significant changes subsequent to the completion of the Division's budget, which included:

- The elimination of class size funding (\$5.23M)
- The elimination of the school (\$745K) and transportation fee (\$263K) reduction grants

In addition, the provincial government reduced funding by \$2.6M due to Covid-19.

The 6.5% decrease over the prior year is largely the result of the items above and a decrease in Program Unit Funding.

### 3.1.2 Revenue from Federal Government

<b>Annual Budget</b>	<b>Twelve Months Ended August 31, 2020</b>	<b>% of Budget</b>	<b>Twelve Months Ended August 31, 2019</b>	<b>% Change</b>
1,663,696	1,845,769	110.9%	1,725,983	6.9%

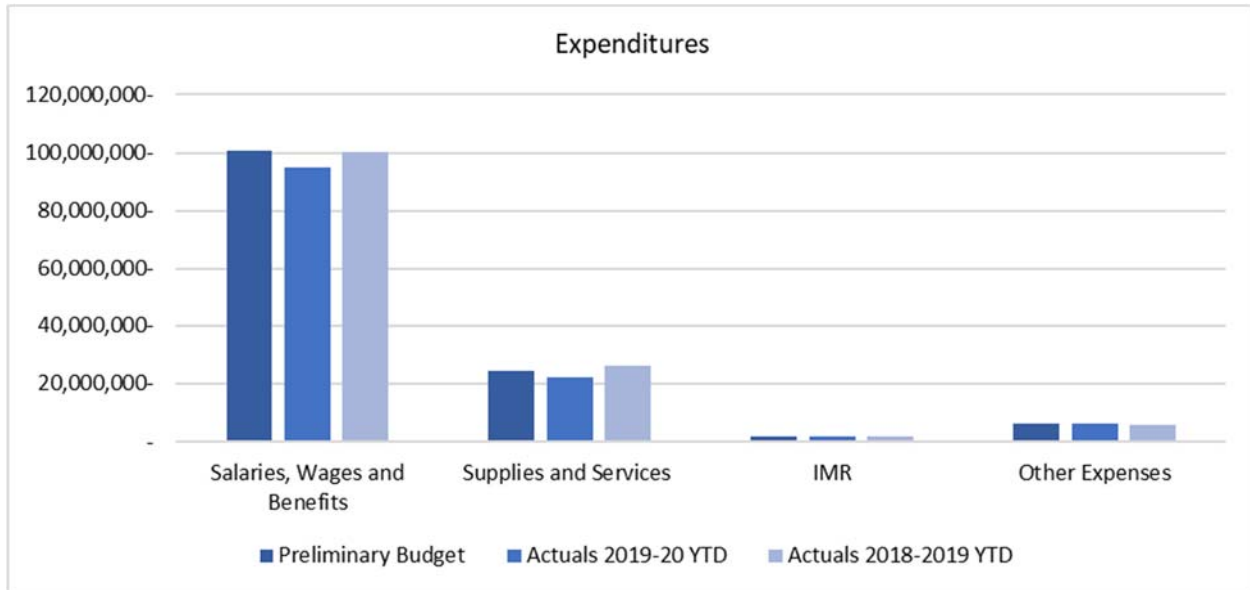
The Federal Government provides funding for First Nation students. Actual enrolments were higher than the projected enrolments in the preliminary budget. The increase over the prior year is the result of higher enrolments and additional funding provided by the Federal Government.

### 3.1.3 Other Revenues

<b>Annual Budget</b>	<b>Twelve Months Ended August 31, 2020</b>	<b>% of Budget</b>	<b>Twelve Months Ended August 31, 2019</b>	<b>% Change</b>
5,257,940	3,952,170	75.2%	5,508,871	-28.3%

Other Revenues for the year are 75.2% of budget. The decrease is attributed to credits that have been applied against school and transportation fees not utilized due to the cancellation of in-school classes. The 28.3% decrease over the prior year is also due to the impact of the Covid-19 pandemic predominantly affecting the fees, other sales and services (graduation) and fundraising categories

### 3.2 Expenditures - comparator to Preliminary Budget and Actuals to August 31, 2020



#### 3.2.1 Salaries, Wages and Benefits

Annual Budget	Twelve Months Ended August 31, 2020	% of Budget	Twelve Months Ended August 31, 2019	% Change
100,485,473	95,027,972	94.6%	100,225,488	-5.2%

Salaries, wages and benefits are 94.6% of budget. The 5.2% decrease over the prior year is due to several factors which include reductions related to the elimination of class size funding, and the elimination of school and transportation fee reduction grants. In addition, reductions were made in April due to the cancellation of in-school classes due to Covid-19.

#### 3.2.2 Service, Contracts and Supplies

Annual Budget	Twelve Months Ended August 31, 2020	% of Budget	Twelve Months Ended August 31, 2019	% Change
24,593,414	22,266,796	90.5%	26,371,713	-15.6%

The service, contracts and supplies are sitting at 90.5% of budget due to the reduction of contracted transportation and other expenditures due to the suspension of in-school classes. The 15.6% decrease from the prior year is related to Covid-19 and a reduction in transportation contracted services resulting from a full redesign of the transportation routing system for the 2019-2020 school year. The redesign eliminated 27 bus routes, incorporated double runs, adjusted bell times and added transfer locations for a cost savings of \$1.2M.

### 3.2.3 Infrastructure Maintenance Renewal (IMR)

<b>Annual Budget</b>	<b>Twelve Months Ended August 31, 2020</b>	<b>% of Budget</b>	<b>Twelve Months Ended August 31, 2019</b>	<b>% Change</b>
1,964,386	1,629,863	83.0%	1,985,972	-17.9%

Infrastructure, Maintenance and Renewal expenditures were 83% of budget as IMR is project based. IMR expenditures were 17.9% lower than the prior year as some projects were postponed to the 2020 – 2021 school year due to the focus on CMR projects.

### 3.2.4 Other Expenses

<b>Annual Budget</b>	<b>Twelve Months Ended August 31, 2020</b>	<b>% of Budget</b>	<b>Twelve Months Ended August 31, 2019</b>	<b>% Change</b>
6,179,042	6,018,696	97.4%	5,939,319	1.3%

Other expenses include amortization of capital assets which are slightly lower than budgeted. The 1.3% increase over the prior year is primarily the result of increased amortization of Copperhaven School as additional work was completed.

### 3.3 Excess of Revenues over Expenses

Overall, the Division is running a deficit of \$251K at the end of the fourth quarter.

<b>Program</b>	<b>Budget 2019-20</b>	<b>Actual 2019-20</b>	<b>Actual 2018-19</b>
Instruction	\$ (416,042)	\$ 542,641	\$ 884,604
Administration	-	387,537	64,405
Operations and Maintenance	-	(948,743)	(22,035)
Transportation	-	(222,834)	(1,112,242)
External Services	-	-	-
<b>Total</b>	<b>\$ (416,042)</b>	<b>\$ (241,398)</b>	<b>\$ (185,268)</b>
Add: SGF		(10,038)	35,996
<b>Total</b>	<b>\$ (416,042)</b>	<b>\$ (251,437)</b>	<b>\$ (149,272)</b>

The Instructional program had a surplus of \$543K as a result of changes in operations due to Covid-19 and additional CEU funding from summer school.

The Administration program was in a surplus position of \$388K as the result of the decrease in expenditures related to a decrease in Board of Trustee expenditures, awards (cancellation of the milestones and merits event), staff development and other expenditures due to Covid-19.

Operations and Maintenance was in a deficit position of \$949K due to a substantial increase in insurance premiums.

The Transportation program is operating at a deficit of \$223K due to the additional funding reduction of \$1.1M in conjunction with the fee credits issued for services that were not utilized due to in-school class cancellations. The final deficit was lower than the budgeted deficit of \$395K.

## **4. Significant Changes and Events**

### **4.1 Labour Relations**

The ATA collective agreement will end on August 31, 2020.

The collective agreement for the Central Alberta Association of Municipal and School Employees (CAAMSE) expired as of August 31, 2019. CAAMSE ratification vote was held and accepted on September 30, 2020. The Board is scheduled to meet on November 24, 2020 to review the proposal.

### **4.2 Provincial Funding**

The provincial budget was not received until October 24, 2019 which was late this year as it is normally received prior to the preparation of the preliminary budget. The 2019/20 provincial budget funds student enrollment growth using the same base funding rates that have been in place since 2015-16 levels with no increase for inflation. The class-sized funding, classroom improvement fund, school and transportation fee reduction grants were eliminated and have been partially offset by a one-time transition allocation.

This resulted in a large reduction in provincial grant funding that was accounted for in the fall budget update. The division was required to reduce expenditures for the year. The impact of these changes in addition to the government funding adjustment to reflect reduced service requirements due to the Covid-19 pandemic (\$1.5M from instruction and \$1.1M from transportation) has been significant. A further reduction in expenditures was required in order to facilitate the additional adjustment.

The Infrastructure Maintenance and Renewal (IMR) grant, which provides funds for school renovation and facility upgrading projects was \$3.2M for the year.

At the end of May, the Division received an additional \$4.1M in accelerated Capital Maintenance and Renewal funding to address ongoing capital maintenance needs. The funding must be used for capital projects and projects are to be completed by October 2020. As these funds are for capital projects these revenues are not reflected in the current statement of operations.

### **4.3 Insurance Premiums**

Insurance premiums have increased substantially over the prior year increasing over 200%.

#### **4.4 Carbon Levy**

A carbon levy was implemented by the Federal government effective January 1, 2020 to replace the Alberta government levy that was repealed in May 2019.

#### **4.5 Covid-19 Pandemic**

Covid-19 has had a significant impact on the Division. A reduction in government funding, changes in staffing, credits issues to students for activities that did not occur, and changes in expenditures were impacted as a result of Covid-19.

Fees that were collected for activities, courses and other items that did not occur were credited to student accounts.

PPE has been issued by the Alberta Government for the purpose of protecting students and staff members in the current pandemic environment.