

**AUDITED
FINANCIAL STATEMENTS
FOR THE YEAR ENDED AUGUST 31, 2018**
[School Act, Sections 147(2)(a), 148, 151(1) and 276]

Parkland School Division No. 70

Legal Name of School Jurisdiction

4603 - 48 Street Stony Plain AB T7Z 2A8

Mailing Address

(780)963-4010, smcfadyen@psd70.ab.ca

Contact Numbers and Email Address

SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of Parkland School Division No. 70 presented to Alberta Education have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements, including notes, have been prepared in accordance with Canadian Public Sector Accounting Standards and follow format prescribed by Alberta Education.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong system of budgetary control.

Board of Trustees Responsibility

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the audit of financial statements with management in detail and approved the financial statements for release.

External Auditors

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors were given full access to school jurisdiction records.

Declaration of Management and Board Chair

To the best of our knowledge and belief, these financial statements reflect, in all material respects, the financial position, results of operations, remeasurement gains and losses, changes in net financial assets (debt), and cash flows for the year in accordance with Canadian Public Sector Accounting Standards.

BOARD CHAIR

Eric Cameron
Name

"Original Signed"
Signature

SUPERINTENDENT

Shauna Boyce
Name

"Original Signed"
Signature

SECRETARY-TREASURER OR TREASURER

Scott McFadyen
Name

"Original Signed"
Signature

November 27, 2018
Board-approved Release Date

c.c. ALBERTA EDUCATION, Financial Reporting & Accountability Branch
8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5
EMAIL: EDC.FRA@gov.ab.ca
PHONE: Ash: (780) 415-8940; Robert: (780) 427-3855 FAX: (780) 422-6996

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November 27, 2018

Independent Auditor's Report

To the Board of Trustees of Parkland School Division No. 70

We have audited the accompanying financial statements of Parkland School Division No. 70, which comprise the statement of financial position as at August 31, 2018 and the statements of operations, cash flows, change in net debt and remeasurement gains and losses for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Parkland School Division No. 70 as at August 31, 2018 and the results of its operations, its remeasurement gains and losses, change in its net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

PricewaterhouseCoopers LLP

Chartered Professional Accountants

PricewaterhouseCoopers LLP
TD Tower, 10088 102 Avenue NW, Suite 1501, Edmonton, Alberta, Canada T5J 3N5
T: +1 780 441 6700, F: +1 780 441 6776

"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.

STATEMENT OF FINANCIAL POSITION
As at August 31, 2018 (in dollars)

		2018	2017
FINANCIAL ASSETS			
Cash and cash equivalents	(Schedule 5; Note 3)	\$ 14,812,511	\$ 13,348,189
Accounts receivable (net after allowances)	(Note 4)	\$ 1,072,666	\$ 1,793,342
Portfolio investments		\$ -	\$ -
Other financial assets		\$ -	\$ -
Total financial assets		\$ 15,885,177	\$ 15,141,531
LIABILITIES			
Bank indebtedness		\$ -	\$ -
Accounts payable and accrued liabilities	(Note 6)	\$ 4,684,329	\$ 4,102,926
Deferred revenue	(Note 7)	\$ 114,303,358	\$ 102,640,004
Employee future benefits liabilities	(Note 8)	\$ 440,600	\$ 328,600
Liability for contaminated sites		\$ -	\$ -
Other liabilities		\$ -	\$ -
Debt			
Supported: Debentures and other supported debt		\$ -	\$ -
Unsupported: Debentures and capital loans		\$ -	\$ -
Mortgages		\$ -	\$ -
Capital leases		\$ -	\$ -
Total liabilities		\$ 119,428,287	\$ 107,071,530
Net debt		\$ (103,543,110)	\$ (91,929,999)
NON-FINANCIAL ASSETS			
Tangible capital assets	(Schedule 6)		
Land		\$ 4,438,525	\$ 4,440,682
Construction in progress		\$ 18,950,932	\$ 6,597,898
Buildings	\$ 159,171,636		
Less: Accumulated amortization	\$ (66,932,100)	\$ 92,239,536	\$ 93,297,166
Equipment	\$ 13,945,752		
Less: Accumulated amortization	\$ (9,828,704)	\$ 4,117,048	\$ 3,346,013
Vehicles	\$ 1,538,275		
Less: Accumulated amortization	\$ (1,142,438)	\$ 395,837	\$ 266,995
Computer Equipment	\$ 3,572,465		
Less: Accumulated amortization	\$ (2,895,712)	\$ 676,753	\$ 899,567
Total tangible capital assets		\$ 120,818,631	\$ 108,848,321
Prepaid expenses	(Note 9)	\$ 277,277	\$ 313,702
Other non-financial assets		\$ -	\$ -
Total non-financial assets		\$ 121,095,908	\$ 109,162,023
Accumulated surplus	(Schedule 1; Note 10)	\$ 17,552,798	\$ 17,232,024
Accumulating surplus / (deficit) is comprised of:			
Accumulated operating surplus (deficit)		\$ 17,552,798	\$ 17,232,024
Accumulated remeasurement gains (losses)		\$ -	\$ -
		\$ 17,552,798	\$ 17,232,024
Contractual rights	(Note 5)		
Contractual obligations	(Note 11)		
Contingent liabilities	(Note 12)		

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF OPERATIONS
For the Year Ended August 31, 2018 (in dollars)

	Budget 2018	Actual 2018	Actual 2017
REVENUES			
Alberta Education	\$ 122,426,395	\$ 124,225,897	\$ 120,201,295
Other - Government of Alberta	\$ -	\$ -	\$ -
Federal Government and First Nations	\$ 2,197,612	\$ 1,778,647	\$ 1,865,312
Other Alberta school authorities	\$ 137,793	\$ 275,186	\$ 98,292
Out of province authorities	\$ -	\$ -	\$ -
Alberta municipalities-special tax levies	\$ -	\$ -	\$ -
Property taxes	\$ -	\$ -	\$ -
Fees (Schedule 8)	\$ 2,513,730	\$ 2,506,514	\$ 3,182,816
Other sales and services	\$ 960,887	\$ 1,685,207	\$ 1,378,277
Investment income	\$ 170,000	\$ 252,880	\$ 165,424
Gifts and donations	\$ 166,000	\$ 962,638	\$ 842,946
Rental of facilities	\$ 38,680	\$ 7,877	\$ 7,877
Fundraising	\$ 193,500	\$ 420,178	\$ 530,970
Gains on disposal of capital assets	\$ -	\$ 19,755	\$ 23,955
Other revenue	\$ -	\$ -	\$ -
Total revenues	\$ 128,804,597	\$ 132,134,779	\$ 128,297,164
EXPENSES			
Instruction - ECS	\$ 10,352,715	\$ 11,987,743	\$ 11,528,809
Instruction - Grades 1 - 12	\$ 87,539,786	\$ 90,051,148	\$ 85,870,907
Plant operations and maintenance (Schedule 4)	\$ 15,744,861	\$ 14,179,434	\$ 14,931,540
Transportation	\$ 10,969,595	\$ 11,041,855	\$ 10,903,490
Board & system administration	\$ 4,238,960	\$ 4,480,927	\$ 4,044,636
External services	\$ 38,680	\$ 72,898	\$ 62,832
Total expenses	\$ 128,884,597	\$ 131,814,005	\$ 127,342,214
Operating surplus (deficit)	\$ (80,000)	\$ 320,774	\$ 954,950

The accompanying notes and schedules are part of these financial statements.

School Jurisdiction Code: 2305		
STATEMENT OF CASH FLOWS For the Year Ended August 31, 2018 (in dollars)		
	2018	2017
CASH FLOWS FROM:		
A. OPERATING TRANSACTIONS		
Operating surplus (deficit)	\$ 320,774	\$ 954,950
Add (Deduct) items not affecting cash:		
Total amortization expense	\$ 5,279,259	\$ 5,099,982
Gains on disposal of tangible capital assets	\$ (19,755)	\$ (23,955)
Losses on disposal of tangible capital assets	\$ 3,552	\$ 45,359
Expended deferred capital revenue recognition	\$ (4,085,986)	\$ (3,991,640)
Deferred capital revenue write-down / adjustment	\$ 37,445	\$ -
Donations in kind	\$ -	\$ -
Changes in:		
Accounts receivable	\$ 720,676	\$ (1,023,333)
Prepays	\$ 36,425	\$ 181,069
Other financial assets	\$ -	\$ -
Non-financial assets	\$ -	\$ -
Accounts payable, accrued and other liabilities	\$ 581,403	\$ (372,990)
Deferred revenue (excluding EDCR)	\$ 15,749,340	\$ 8,753,992
Employee future benefit liabilities	\$ 112,000	\$ 63,400
	\$ -	\$ -
Total cash flows from operating transactions	\$ 18,735,133	\$ 9,686,834
B. CAPITAL TRANSACTIONS		
Purchases of tangible capital assets		
Land	\$ -	\$ (272,999)
Buildings	\$ (15,142,042)	\$ (8,336,956)
Equipment	\$ (1,808,240)	\$ (1,226,285)
Vehicles	\$ (201,459)	\$ (275,942)
Computer equipment	\$ (138,825)	\$ (177,177)
Net proceeds from disposal of unsupported capital assets	\$ 19,755	\$ 23,955
	\$ -	\$ -
Total cash flows from capital transactions	\$ (17,270,811)	\$ (10,265,404)
C. INVESTING TRANSACTIONS		
Purchases of portfolio investments	\$ -	\$ -
Dispositions of portfolio investments	\$ -	\$ -
Remeasurement (gains) losses reclassified to the statement of operations	\$ -	\$ -
	\$ -	\$ -
	\$ -	\$ -
Total cash flows from investing transactions	\$ -	\$ -
D. FINANCING TRANSACTIONS		
Issue of debt	\$ -	\$ -
Repayment of debt	\$ -	\$ -
	\$ -	\$ -
Issuance of capital leases	\$ -	\$ -
Repayment of capital leases	\$ -	\$ -
	\$ -	\$ -
	\$ -	\$ -
Total cash flows from financing transactions	\$ -	\$ -
Increase (decrease) in cash and cash equivalents	\$ 1,464,322	\$ (578,571)
Cash and cash equivalents, at beginning of year	\$ 13,348,189	\$ 13,926,760
Cash and cash equivalents, at end of year	\$ 14,812,511	\$ 13,348,189

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CHANGE IN NET DEBT
For the Year Ended August 31, 2018 (in dollars)

	2018	2017
Operating surplus (deficit)	\$ 320,774	\$ 954,950
Effect of changes in tangible capital assets		
Acquisition of tangible capital assets	\$ (17,290,564)	\$ (10,289,359)
Amortization of tangible capital assets	\$ 5,279,259	\$ 5,099,982
Net carrying value of tangible capital assets disposed of	\$ 40,995	\$ 45,359
Write-down carrying value of tangible capital assets	\$ -	\$ -
Other changes	\$ -	\$ -
Total effect of changes in tangible capital assets	\$ (11,970,310)	\$ (5,144,019)
Changes in:		
Prepaid expenses	\$ 36,425	\$ 181,069
Other non-financial assets	\$ -	\$ -
Net remeasurement gains and (losses)	\$ -	\$ -
Endowments	\$ -	\$ -
Decrease (increase) in net debt	\$ (11,613,111)	\$ (4,008,000)
Net debt at beginning of year	\$ (91,929,999)	\$ (87,921,999)
Net debt at end of year	\$ (103,543,110)	\$ (91,929,999)

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF REMEASUREMENT GAINS AND LOSSES

For the Year Ended August 31, 2018 (in dollars)

	2018	2017
Accumulated remeasurement gains (losses) at beginning of year	\$ -	\$ -
Prior Period Adjustment 1 (Describe)	\$ -	\$ -
Prior Period Adjustment 2 (Describe)	\$ -	\$ -
Unrealized gains (losses) attributable to:		
Portfolio investments	\$ -	\$ -
Other	\$ -	\$ -
Amounts reclassified to the statement of operations:		
Portfolio investments	\$ -	\$ -
Other	\$ -	\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -
Accumulated remeasurement gains (losses) at end of year	\$ -	\$ -

The accompanying notes and schedules are part of these financial statements.

SCHEDULE 1

SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS
for the Year Ended August 31, 2018 (in dollars)

	ACCUMULATED SURPLUS	ACCUMULATED REMEASUREMENT GAINS (LOSSES)	ACCUMULATED OPERATING SURPLUS	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED	
							TOTAL OPERATING RESERVES	TOTAL CAPITAL RESERVES
Balance at August 31, 2017	\$ 17,232,024	\$ -	\$ 17,232,024	\$ 7,102,096	\$ -	\$ 943,768	\$ 5,169,075	\$ 4,017,085
Prior period adjustments:								
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted Balance, August 31, 2017	\$ 17,232,024	\$ -	\$ 17,232,024	\$ 7,102,096	\$ -	\$ 943,768	\$ 5,169,075	\$ 4,017,085
Operating surplus (deficit)	\$ 320,774		\$ 320,774			\$ 320,774		
Board funded tangible capital asset additions				\$ 1,729,982		\$ -	\$ (68,369)	\$ (1,661,613)
Disposal of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ (3,550)		\$ (19,755)		\$ 23,305
Write-down of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -						
Endowment expenses & disbursements	\$ -		\$ -		\$ -	\$ -		
Endowment contributions	\$ -		\$ -		\$ -	\$ -		
Reinvested endowment income	\$ -		\$ -		\$ -	\$ -		
Direct credits to accumulated surplus (Describe)	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets	\$ -			\$ (5,279,259)		\$ 5,279,259		
Capital revenue recognized	\$ -			\$ 4,085,986		\$ (4,085,986)		
Debt principal repayments (unsupported)	\$ -			\$ -		\$ -		
Additional capital debt or capital leases	\$ -			\$ -		\$ -		
Net transfers to operating reserves	\$ -					\$ (798,104)	\$ 798,104	
Net transfers from operating reserves	\$ -					\$ 497,084	\$ (497,084)	
Net transfers to capital reserves	\$ -					\$ (1,193,272)		\$ 1,193,272
Net transfers from capital reserves	\$ -					\$ -		\$ -
Transfer of other operations surplus	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Changes	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance at August 31, 2018	\$ 17,552,798	\$ -	\$ 17,552,798	\$ 7,635,255	\$ -	\$ 943,768	\$ 5,401,726	\$ 3,572,049

SCHEDULE 1

**SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS
for the Year Ended August 31, 2018 (in dollars)**

	INTERNALLY RESTRICTED RESERVES BY PROGRAM									
	School & Instruction Related		Operations & Maintenance		Board & System Administration		Transportation		External Services	
	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves
Balance at August 31, 2017	\$ 4,890,022	\$ 1,900,988	\$ -	\$ 383,103	\$ 279,053	\$ 1,410,750	\$ -	\$ 293,859	\$ -	\$ 28,385
Prior period adjustments:										
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted Balance, August 31, 2017	\$ 4,890,022	\$ 1,900,988	\$ -	\$ 383,103	\$ 279,053	\$ 1,410,750	\$ -	\$ 293,859	\$ -	\$ 28,385
Operating surplus (deficit)										
Board funded tangible capital asset additions	\$ -	\$ (586,116)	\$ (68,369)	\$ (191,772)	\$ -	\$ (711,476)	\$ -	\$ (172,249)	\$ -	\$ -
Disposal of unsupported tangible capital assets or board funded portion of supported		\$ 11,620		\$ 11,685		\$ -		\$ -		\$ -
Write-down of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ -		\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year										
Endowment expenses & disbursements										
Endowment contributions										
Reinvested endowment income										
Direct credits to accumulated surplus (Describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets										
Capital revenue recognized										
Debt principal repayments (unsupported)										
Additional capital debt or capital leases										
Net transfers to operating reserves	\$ 798,104				\$ -		\$ -		\$ -	
Net transfers from operating reserves			\$ (76,452)		\$ (15,033)		\$ (405,599)		\$ -	
Net transfers to capital reserves		\$ 952,885		\$ 102,352		\$ 119,820		\$ 18,215		\$ -
Net transfers from capital reserves		\$ -		\$ -		\$ -		\$ -		\$ -
Transfer of other operations surplus	\$ (550,420)	\$ -	\$ 144,821	\$ -	\$ -	\$ -	\$ 405,599	\$ -	\$ -	\$ -
Other Changes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance at August 31, 2018	\$ 5,137,706	\$ 2,279,377	\$ -	\$ 305,368	\$ 264,020	\$ 819,094	\$ -	\$ 139,825	\$ -	\$ 28,385

SCHEDULE OF CAPITAL REVENUE
(EXTERNALLY RESTRICTED CAPITAL REVENUE ONLY)
for the Year Ended August 31, 2018 (in dollars)

	Unexpended Deferred Capital Revenue				
	Provincially Approved & Funded Projects ^(A)	Surplus from Provincially Approved Projects ^(B)	Proceeds on Disposal of Provincially Funded Tangible Capital Assets ^(C)	Unexpended Deferred Capital Revenue from Other Sources ^(D)	Expended Deferred Capital Revenue
Balance at August 31, 2017	\$ 157,733	\$ -	\$ -	\$ -	\$ 101,746,221
Prior period adjustments	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted Balance, August 31, 2017	\$ 157,733	\$ -	\$ -	\$ -	\$ 101,746,221
Add:					
Unexpended capital revenue <u>received</u> from:					
Alberta Education capital funding (excl. IMR)	\$ 12,766,457				
Alberta Infrastructure school building & modular projects	\$ 663,242				
Infrastructure Maintenance & Renewal capital related to school facilities	\$ 1,851,161				
Other sources:				\$ -	
Other sources:	\$ -			\$ -	
Unexpended capital revenue <u>receivable</u> from:					
Alberta Education capital funding (excl. IMR)	\$ 116,631				
Alberta Infrastructure school building & modular projects	\$ 5,360				
Other sources:	\$ -			\$ -	
Other sources:	\$ -			\$ -	
Interest earned on unexpended capital revenue	\$ -	\$ -	\$ -	\$ -	
Other unexpended capital revenue:				\$ -	
Proceeds on disposition of supported capital			\$ -	\$ -	
Insurance proceeds (and related interest)			\$ -	\$ -	
Donated tangible capital assets:					\$ -
Alberta Infrastructure managed projects					\$ -
Transferred in (out) tangible capital assets (amortizable, @ net book value)					\$ -
Expended capital revenue - current year	\$ (15,560,584)	\$ -	\$ -	\$ -	\$ 15,560,584
Surplus funds approved for future project(s)	\$ -	\$ -			
Other adjustments:	\$ -	\$ -	\$ -	\$ -	\$ -
Deduct:					
Supported tangible capital dispositions Keephills School					\$ 37,445
Other adjustments:	\$ -	\$ -	\$ -	\$ -	\$ -
Capital revenue recognized - Alberta Education					\$ 4,085,986
Capital revenue recognized - Other Government of Alberta					\$ -
Capital revenue recognized - Other revenue					\$ -
Balance at August 31, 2018	\$ (0)	\$ -	\$ -	\$ -	\$ 113,183,374
	(A)	(B)	(C)	(D)	
Balance of Unexpended Deferred Capital Revenue at August 31, 2018 (A) + (B) + (C) + (D)				\$ (0)	

Unexpended Deferred Capital Revenue

- (A) - Represents funding received from the Government of Alberta to be used toward the acquisition of new approved tangible capital assets with restricted uses only. Please specify department if funds received from a source other than Alberta Education.
- (B) - Represents any surplus of funding over costs from column (A) approved by Minister for future capital expenditures with restricted uses only.
- (C) - Represents proceeds on disposal of provincially funded restricted-use capital assets to be expended on approved capital assets per 10(2)(a) of Disposition of Property Reg. 181/2010.
- (D) - Represents capital revenue received from entities OTHER THAN the Government of Alberta for the acquisition of restricted-use tangible capital assets.

SCHEDULE OF PROGRAM OPERATIONS
for the Year Ended August 31, 2018 (in dollars)

REVENUES	2018							2017
	Instruction		Plant Operations and Maintenance	Transportation	Board & System Administration	External Services	TOTAL	TOTAL
	ECS	Grades 1 - 12						
(1) Alberta Education	\$ 11,879,837	\$ 84,570,273	\$ 13,929,852	\$ 9,729,900	\$ 4,100,397	\$ 15,638	\$ 124,225,897	\$ 120,201,295
(2) Other - Government of Alberta	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(3) Federal Government and First Nations	\$ -	\$ 1,511,850	\$ 158,208	\$ -	\$ 108,589	\$ -	\$ 1,778,647	\$ 1,865,312
(4) Other Alberta school authorities	\$ -	\$ 108,645	\$ -	\$ 166,541	\$ -	\$ -	\$ 275,186	\$ 98,292
(5) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(6) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Fees	\$ 161,156	\$ 1,792,236		\$ 553,122		\$ -	\$ 2,506,514	\$ 3,182,816
(9) Other sales and services	\$ 113,671	\$ 1,316,510	\$ 10,045	\$ 186,693	\$ 4,028	\$ 54,260	\$ 1,685,207	\$ 1,378,277
(10) Investment income	\$ -	\$ -	\$ -	\$ -	\$ 252,880	\$ -	\$ 252,880	\$ 165,424
(11) Gifts and donations	\$ -	\$ 962,638	\$ -	\$ -	\$ -	\$ -	\$ 962,638	\$ 842,946
(12) Rental of facilities	\$ -	\$ -	\$ 4,877	\$ -	\$ -	\$ 3,000	\$ 7,877	\$ 7,877
(13) Fundraising	\$ -	\$ 420,178	\$ -	\$ -	\$ -	\$ -	\$ 420,178	\$ 530,970
(14) Gains on disposal of tangible capital assets	\$ -	\$ 8,070	\$ 11,685	\$ -	\$ -	\$ -	\$ 19,755	\$ 23,955
(15) Other revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(16) TOTAL REVENUES	\$ 12,154,664	\$ 90,690,400	\$ 14,114,667	\$ 10,636,256	\$ 4,465,894	\$ 72,898	\$ 132,134,779	\$ 128,297,164
EXPENSES								
(17) Certificated salaries	\$ 4,646,934	\$ 53,061,074			\$ 483,432	\$ -	\$ 58,191,440	\$ 56,090,203
(18) Certificated benefits	\$ 880,596	\$ 11,957,481			\$ 250,591	\$ -	\$ 13,088,668	\$ 12,708,862
(19) Non-certificated salaries and wages	\$ 4,357,187	\$ 11,231,323	\$ 3,590,703	\$ 706,363	\$ 1,721,280	\$ 38,687	\$ 21,645,543	\$ 20,643,359
(20) Non-certificated benefits	\$ 1,022,529	\$ 2,896,085	\$ 962,300	\$ 134,098	\$ 493,609	\$ -	\$ 5,508,621	\$ 5,298,165
(21) SUB - TOTAL	\$ 10,907,246	\$ 79,145,963	\$ 4,553,003	\$ 840,461	\$ 2,948,912	\$ 38,687	\$ 98,434,272	\$ 94,740,589
(22) Services, contracts and supplies	\$ 1,029,179	\$ 10,000,054	\$ 5,453,743	\$ 10,183,178	\$ 1,412,195	\$ 18,573	\$ 28,096,922	\$ 27,456,284
(23) Amortization of supported tangible capital assets	\$ -	\$ -	\$ 4,070,348	\$ -	\$ -	\$ 15,638	\$ 4,085,986	\$ 3,991,640
(24) Amortization of unsupported tangible capital assets	\$ 51,318	\$ 901,579	\$ 102,340	\$ 18,216	\$ 119,820	\$ -	\$ 1,193,273	\$ 1,108,342
(25) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(26) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(27) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Losses on disposal of tangible capital assets	\$ -	\$ 3,552	\$ -	\$ -	\$ -	\$ -	\$ 3,552	\$ 45,359
(29) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(30) TOTAL EXPENSES	\$ 11,987,743	\$ 90,051,148	\$ 14,179,434	\$ 11,041,855	\$ 4,480,927	\$ 72,898	\$ 131,814,005	\$ 127,342,214
(31) OPERATING SURPLUS (DEFICIT)	\$ 166,921	\$ 639,252	\$ (64,767)	\$ (405,599)	\$ (15,033)	\$ -	\$ 320,774	\$ 954,950

SCHEDULE OF PLANT OPERATIONS AND MAINTENANCE EXPENSES
for the Year Ended August 31, 2018 (in dollars)

EXPENSES	Custodial	Maintenance	Utilities and Telecomm.	Expensed IMR, Modular Unit Relocations & Lease Payments	Facility Planning & Operations Administration	Unsupported Amortization & Other Expenses	Supported Capital & Debt Services	2018 TOTAL Operations and Maintenance	2017 TOTAL Operations and Maintenance
Uncertificated salaries and wages	\$ 2,520,236	\$ 747,594	\$ -	\$ -	\$ 322,873			\$ 3,590,703	\$ 3,650,280
Uncertificated benefits	\$ 654,662	\$ 233,876	\$ -	\$ -	\$ 73,762			\$ 962,300	\$ 1,000,154
Sub-total Remuneration	\$ 3,174,898	\$ 981,470	\$ -	\$ -	\$ 396,635			\$ 4,553,003	\$ 4,650,434
Supplies and services	\$ 260,088	\$ 1,480,297	\$ -	\$ 1,576,556	\$ -			\$ 3,316,941	\$ 4,125,460
Electricity			\$ 1,043,043					\$ 1,043,043	\$ 1,082,776
Natural gas/heating fuel			\$ 563,674					\$ 563,674	\$ 555,494
Sewer and water			\$ 121,958					\$ 121,958	\$ 131,478
Telecommunications			\$ 9,500					\$ 9,500	\$ 4,940
Insurance					\$ 398,627			\$ 398,627	\$ 339,907
ASAP maintenance & renewal payments								\$ -	\$ -
Amortization of tangible capital assets									
Supported							\$ 4,070,348	\$ 4,070,348	\$ 3,976,002
Unsupported						\$ 102,340		\$ 102,340	\$ 65,049
Total Amortization						\$ 102,340	\$ 4,070,348	\$ 4,172,688	\$ 4,041,051
Interest on capital debt									
Supported							\$ -	\$ -	\$ -
Unsupported						\$ -		\$ -	\$ -
Lease payments for facilities				\$ -				\$ -	\$ -
Other interest charges						\$ -		\$ -	\$ -
Losses on disposal of capital assets						\$ -		\$ -	\$ -
TOTAL EXPENSES	\$ 3,434,986	\$ 2,461,767	\$ 1,738,175	\$ 1,576,556	\$ 795,262	\$ 102,340	\$ 4,070,348	\$ 14,179,434	\$ 14,931,540

SQUARE METRES									
School buildings								116,427.1	116,427.1
Non school buildings								9,708.3	9,708.3

Note:

Custodial: All expenses related to activities undertaken to keep the school environment and maintenance shops clean and safe.

Maintenance: All expenses associated with the repair, replacement, enhancement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components. Maintenance expenses exclude operational costs related to expensed IMR & Modular Unit relocations, as they are reported on separately.

Utilities & Telecommunications: All expenses related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications.

Expensed IMR & Modular Unit Relocation & Lease Pmts: All operational expenses associated with non-capitalized Infrastructure Maintenance Renewal projects, modular unit (portable) relocation, and payments on leased facilities.

Facility Planning & Operations Administration: All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clerical functions, negotiations, supervision of employees & contractors, school facility planning & project 'administration', administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.

Unsupported Amortization & Other Expenses: All expenses related to unsupported capital assets amortization and interest on unsupported capital debt.

Supported Capital & Debt Services: All expenses related to supported capital assets amortization and interest on supported capital debt.

SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS
for the Year Ended August 31, 2018 (in dollars)

Cash & Cash Equivalents	2018			2017
	Average Effective (Market) Yield	Cost	Amortized Cost	Amortized Cost
Cash		\$ 14,812,511	\$ 14,812,511	\$ 13,348,189
Cash equivalents				
Government of Canada, direct and guaranteed	0.00%	-	-	-
Provincial, direct and guaranteed	0.00%	-	-	-
Corporate	0.00%	-	-	-
Municipal	0.00%	-	-	-
Pooled investment funds	0.00%	-	-	-
Other, including GIC's	0.00%	-	-	-
Total cash and cash equivalents	<u>0.00%</u>	<u>\$ 14,812,511</u>	<u>\$ 14,812,511</u>	<u>\$ 13,348,189</u>

See Note 3 for additional detail.

Portfolio Investments	2018			2017
	Average Effective (Market) Yield	Cost	Fair Value	Balance
Long term deposits	0.00%	\$ -	\$ -	\$ -
Guaranteed investment certificates	0.00%	-	-	-
Fixed income securities				
Government of Canada, direct and guaranteed	0.00%	\$ -	\$ -	\$ -
Provincial, direct and guaranteed	0.00%	-	-	-
Municipal	0.00%	-	-	-
Corporate	0.00%	-	-	-
Pooled investment funds	0.00%	-	-	-
Total fixed income securities	<u>0.00%</u>	<u>-</u>	<u>-</u>	<u>-</u>
Equities				
Canadian	0.00%	\$ -	\$ -	\$ -
Foreign	0.00%	-	-	-
Total equities	<u>0.00%</u>	<u>-</u>	<u>-</u>	<u>-</u>
Supplemental integrated pension plan assets	0.00%	\$ -	\$ -	\$ -
Restricted investments	0.00%	-	-	-
Other (Specify)	0.00%	-	-	-
Other (Specify)	0.00%	-	-	-
Total portfolio investments	<u>0.00%</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

See Note 5 for additional detail.

The following represents the maturity structure for portfolio investments based on principal amount:

	2018	2017
Under 1 year	100.0%	100.0%
1 to 5 years	0.0%	0.0%
6 to 10 years	0.0%	0.0%
11 to 20 years	0.0%	0.0%
Over 20 years	0.0%	0.0%
	<u>100.0%</u>	<u>100.0%</u>

SCHEDULE 6School Jurisdiction Code: **2305**

SCHEDULE OF CAPITAL ASSETS
for the Year Ended August 31, 2018 (in dollars)

Tangible Capital Assets	2018							2017
	Land	Construction In Progress*	Buildings	Equipment	Vehicles	Computer Hardware & Software	Total	Total
Estimated useful life			25-50 Years	5-10 Years	5-10 Years	3-5 Years		
Historical cost								
Beginning of year	\$ 4,440,682	\$ 6,597,898	\$ 156,709,111	\$ 12,240,410	\$ 1,398,716	\$ 3,433,640	\$ 184,820,457	\$ 174,826,576
Prior period adjustments	-	-	-	-	-	-	-	-
Additions		12,353,034	2,789,008	1,808,240	201,459	138,825	17,290,566	10,289,359
Transfers in (out)	-	-	-	-	-	-	-	-
Less disposals including write-offs	(2,157)	-	(326,483)	(102,898)	(61,900)	-	(493,438)	(295,478)
Historical cost, August 31, 2018	\$ 4,438,525	\$ 18,950,932	\$ 159,171,636	\$ 13,945,752	\$ 1,538,275	\$ 3,572,465	\$ 201,617,585	\$ 184,820,457
Accumulated amortization								
Beginning of year	\$ -	\$ -	\$ 63,411,945	\$ 8,894,397	\$ 1,131,721	\$ 2,534,073	\$ 75,972,136	\$ 71,122,274
Prior period adjustments	-	-	-	-	-	-	-	-
Amortization	-	-	3,811,350	1,033,653	72,617	361,639	5,279,259	5,099,982
Other additions	-	-	-	-	-	-	-	-
Transfers in (out)	-	-	-	-	-	-	-	-
Less disposals including write-offs	-	-	(291,195)	(99,346)	(61,900)	-	(452,441)	(250,120)
Accumulated amortization, August 31, 2017	\$ -	\$ -	\$ 66,932,100	\$ 9,828,704	\$ 1,142,438	\$ 2,895,712	\$ 80,798,954	\$ 75,972,136
Net Book Value at August 31, 2018	\$ 4,438,525	\$ 18,950,932	\$ 92,239,536	\$ 4,117,048	\$ 395,837	\$ 676,753	\$ 120,818,631	
Net Book Value at August 31, 2017	\$ 4,440,682	\$ 6,597,898	\$ 93,297,166	\$ 3,346,013	\$ 266,995	\$ 899,567		\$ 108,848,321

	2018	2017
Total cost of assets under capital lease	\$ -	\$ -
Total amortization of assets under capital lease	\$ -	\$ -

*Construction in Progress consists of one new school, that opened on September 4, 2018 (18,287,691), one replacement school, that is expected to open September 2022 (24,454), and one school modernization that is expected to be completed by September 2021 (638,788).

SCHEDULE 7School Jurisdiction Code: **2305**

SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES
for the Year Ended August 31, 2018 (in dollars)

Board Members:	FTE	Remuneration	Benefits	Allowances	Performance Bonuses	ERIP's / Other Paid	Other Accrued Unpaid Benefits	Expenses
Chair - Eric Cameron	1.00	\$45,467	\$6,353	\$0			\$0	\$10,946
Ward 1- Ron Heinrichs	1.00	\$41,077	\$6,259	\$0			\$0	\$21,061
Ward 2 - Kathleen Linder	0.08	\$5,157	\$979	\$0			\$0	\$1,354
Ward 2 - Lorraine Stewart	0.92	\$28,529	\$1,453	\$0			\$0	\$9,165
Ward 3 - Richard Gilchrist	0.08	\$4,953	\$0	\$0			\$0	\$899
Ward 3 - Sally Kucher-Johnson	0.92	\$33,206	\$5,238	\$0			\$0	\$16,514
Ward 4 - Paul McCann	0.92	\$24,762	\$4,924	\$0			\$0	\$7,025
Ward 4 - Sally Kucher-Johnson	0.08	\$4,017	\$890	\$0			\$0	\$0
Ward 5 - Dorcus Kilduff	0.08	\$4,327	\$954	\$0			\$0	\$942
Ward 5 - Anne Montgomery	0.92	\$29,347	\$5,239	\$0			\$0	\$8,875
Ward 5 - Darlene Clarke	0.92	\$30,310	\$5,314	\$0			\$0	\$11,767
Ward 6 - Elsie Kinsey	0.08	\$3,915	\$941	\$0			\$0	\$622
Subtotal	7.00	\$255,067	\$38,544	\$0			\$0	\$89,170
Timothy Monds, Superintendent	0.75	\$174,557	\$60,651	\$1,000	\$0	\$96,470	\$0	\$22,019
Shauna Boyce, Superintendent	0.25	\$71,040	\$14,626	\$1,000	\$0	\$0	\$0	\$4,272
Claire Jonsson, Secretary Treasurer	1.00	\$194,672	\$69,306	\$1,000	\$0	\$64,962	\$0	\$17,255
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Certificated		\$57,945,843	\$12,913,289	\$1,632	\$0	\$0	\$0	
School based	576.67							
Non-School based	32.34							
Non-certificated		\$21,195,804	\$5,334,809	\$0	\$0	\$0	\$0	
Instructional	301.41							
Plant Operations & Maintenance	64.80							
Transportation	9.37							
Other	33.81							
TOTALS	1,027.40	\$79,836,983	\$18,431,225	\$4,632	\$0	\$161,432	\$0	\$132,715

SCHEDULE 8							School Jurisdiction Code: 2305
UNAUDITED SCHEDULE OF FEES for the Year Ending August 31, 2018 (in dollars)							
	Actual Fees Collected 2016/2017	Budgeted Fee Revenue 2017/2018	(A) Actual Fees Collected 2017/2018	(B) Unexpended September 1, 2017*	(C) Funds Raised to Defray Fees 2017/2018	(D) Expenditures 2017/2018	(A) + (B) + (C) - (D) Unexpended Balance at August 31, 2018*
Transportation Fees	\$801,321	\$779,583	\$553,122	\$0	\$0	\$984,233	\$0
Basic Instruction Fees							
Basic instruction supplies	\$618,497	\$1,400	\$78,109	\$0		\$316,344	\$0
Fees to Enhance Basic Instruction							
Technology user fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Alternative program fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fees for optional courses	\$417,793	\$261,009	\$422,540	\$0	\$0	\$427,032	\$0
Activity fees	\$651,347	\$825,850	\$777,000	\$0	\$0	\$845,963	\$0
Early childhood services	\$50,124	\$60,000	\$5,183	\$0	\$0	\$5,299	\$0
Other fees to enhance education	\$0	\$16,828	\$0	\$0	\$0	\$0	\$0
Non-Curricular fees							
Extracurricular fees	\$343,546	\$328,284	\$341,155	\$0	\$0	\$461,830	\$0
Non-curricular travel	\$228,572	\$234,686	\$282,347	\$0	\$0	\$308,085	\$0
Lunch supervision and noon hour activity fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-curricular goods and services	\$71,616	\$6,090	\$47,058	\$0	\$0	\$95,450	\$0
Other Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL FEES	\$3,182,816	\$2,513,730	\$2,506,514	\$0	\$0	\$3,444,236	\$0

*Unexpended balances cannot be less than \$0

Please disclose amounts paid by parents of students that are recorded as "Other sales and services", "Fundraising", or "Other revenue" (rather than fee revenue):	Actual 2018	Actual 2017
Cafeteria sales, hot lunch, milk programs	\$10,042	\$8,803
Special events, graduation, tickets	\$354,163	\$380,075
International and out of province student revenue	\$5,608	\$16,875
Sales or rentals of other supplies/services (clothing, agendas, yearbooks)	\$100,150	\$130,349
Adult education revenue	\$7,350	\$12,863
Preschool	\$113,671	\$77,983
Child care & before and after school care	\$0	\$0
Lost item replacement fee	\$0	\$0
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
TOTAL	\$590,984	\$626,948

UNAUDITED SCHEDULE OF DIFFERENTIAL FUNDING for the Year Ended August 31, 2018 (in dollars)					
	PROGRAM AREA				
	First Nations, Metis & Inuit (FNMI)	ECS Program Unit Funding (PUF)	English as a Second Language (ESL)	Inclusive Education	Small Schools by Necessity (Revenue only)
Funded Students in Program	661	324	81		
Federally Funded Students	176				
REVENUES					
Alberta Education allocated funding	\$ 751,628	\$ 8,335,585	\$ 74,809	\$ 6,022,838	\$ 441,603
Other funding allocated by the board to the program	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 751,628	\$ 8,335,585	\$ 74,809	\$ 6,022,838	\$ 441,603
EXPENSES (Not allocated from BASE, Transportation, or other funding)					
Instructional certificated salaries & benefits	\$ 307,348	\$ 2,451,013	\$ 11,837	\$ 1,069,483	
Instructional non-certificated salaries & benefits	\$ 326,457	\$ 5,281,288	\$ 64,803	\$ 8,847,641	
SUB TOTAL	\$ 633,805	\$ 7,732,301	\$ 76,640	\$ 9,917,124	
Supplies, contracts and services	\$ 118,853	\$ 256,752	\$ 1,821	\$ 486,023	
Program planning, monitoring & evaluation	\$ -	\$ -	\$ -	\$ -	
Facilities (required specifically for program area)	\$ -	\$ 104,213	\$ -	\$ -	
Administration (administrative salaries & services)	\$ 5,000	\$ -	\$ -	\$ -	
Other (please describe)	\$ -	\$ 44,257	\$ -	\$ -	
Other (please describe)	\$ -	\$ 262,345	\$ -	\$ -	
TOTAL EXPENSES	\$ 757,658	\$ 8,399,868	\$ 78,461	\$ 10,403,147	
NET FUNDING SURPLUS (SHORTFALL)	\$ (6,030)	\$ (64,283)	\$ (3,652)	\$ (4,380,309)	

SCHEDULE 10

UNAUDITED SCHEDULE OF CENTRAL ADMINISTRATION EXPENSES for the Year Ended August 31, 2018 (in dollars)								
EXPENSES	Allocated to Board & System Administration				Allocated to Other Programs			TOTAL
	Salaries & Benefits	Supplies & Services	Other	TOTAL	Salaries & Benefits	Supplies & Services	Other	
Office of the superintendent	\$ 481,510	\$ 35,195	\$ -	\$ 516,705	\$ 60,449	\$ 12,491	\$ -	\$ 589,645
Educational administration (excluding superintendent)	\$ 269,294	\$ 51,481	\$ -	\$ 320,775	\$ 158,802	\$ 26,432	\$ -	\$ 506,009
Business administration	\$ 836,673	\$ 580,249	\$ -	\$ 1,416,922	\$ 334,855	\$ 637,993	\$ -	\$ 2,389,770
Board governance (Board of Trustees)	\$ 334,795	\$ 365,038	\$ -	\$ 699,833	\$ -	\$ -	\$ -	\$ 699,833
Information technology	\$ 56,910	\$ 2,157	\$ -	\$ 59,067	\$ 1,447,654	\$ 546,026	\$ -	\$ 2,052,747
Human resources	\$ 381,104	\$ 87,954	\$ -	\$ 469,058	\$ -	\$ 20,658	\$ -	\$ 489,716
Central purchasing, communications, marketing	\$ 183,366	\$ 27,723	\$ -	\$ 211,089	\$ 110,184	\$ 13,861	\$ -	\$ 335,134
Payroll	\$ 261,672	\$ 41,584	\$ -	\$ 303,256	\$ -	\$ -	\$ -	\$ 303,256
Administration - insurance			\$ 195,986	\$ 195,986			\$ -	\$ 195,986
Administration - amortization			\$ 119,820	\$ 119,820			\$ -	\$ 119,820
Administration - other (admin building, interest)			\$ -	\$ -			\$ -	\$ -
Central Instruction supports and services	\$ 143,586	\$ 24,830	\$ -	\$ 168,416	\$ 9,489,740	\$ 1,193,059	\$ -	\$ 10,851,215
Other (describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ 2,948,910	\$ 1,216,211	\$ 315,806	\$ 4,480,927	\$ 11,601,684	\$ 2,450,520	\$ -	\$ 18,533,131

		School Jurisdiction Code:	2305
SCHEDULE 11	Average Estimated # of Students Served Per Meal:	334.00	
UNAUDITED SCHEDULE OF NUTRITION PROGRAM EXPENDITURES for the Year Ending August 31, 2018			
		Budget 2018	2018
REVENUES			
Alberta Education - current		\$ 141,000	\$ 141,000
Alberta Education - prior year		\$ -	\$ -
Other Funding		\$ -	\$ -
TOTAL REVENUES		\$ 141,000	\$ 141,000
EXPENSES			
Salaries & Benefits	FTE		
Project Coordinator		\$ -	\$ -
Cook		\$ -	\$ -
Other (please describe)		\$ -	\$ -
Other (please describe)		\$ -	\$ -
Other (please describe)		\$ -	\$ -
Food Supplies		\$ -	\$ -
Office Supplies		\$ -	\$ -
Small Kitchenwares (e.g. toaster, measuring cups/spoons, bowls, cutting boards)		\$ -	\$ -
Non-Capitalized Assets			
Microwave		\$ -	\$ -
Refrigerator		\$ 6,000	\$ 25,773
Stove		\$ -	\$ -
Tables		\$ -	\$ -
Other (please describe)		\$ -	\$ -
Other (please describe)		\$ -	\$ -
Other (please describe)		\$ -	\$ -
Training (e.g. workshops, training materials)		\$ -	\$ -
Contracted Services (please describe)		\$ 135,000	\$ 88,179
Other Expenses			
Kitchen Aprons		\$ -	\$ -
Food Delivery		\$ -	\$ -
Other (please describe)		\$ -	\$ -
Other (please describe)		\$ -	\$ -
TOTAL EXPENSES		\$ 141,000	\$ 113,952
ANNUAL SURPLUS/DEFICIT		\$ -	\$ 27,048

1. AUTHORITY AND PURPOSE

Parkland School Division No. 70 (the Division) delivers education programs under the authority of the *School Act*, Revised Statutes of Alberta 2000, Chapter S-3.

The Division receives funding for instruction and support under Education Grants Regulation (AR 120/2008). The regulation allows for the setting of conditions and use of grant monies. The Division is limited on certain funding allocations and administration expenses.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with the CICA Canadian public sector accounting standards (PSAS). The financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

a) Cash and Cash Equivalents

Cash and cash equivalents include cash and investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. These short-term investments have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term cash commitments rather than for investing. At August 31, 2018 the Division did not hold any short-term investments.

b) Accounts Receivable

Accounts receivable are shown net of allowance for doubtful accounts.

c) Tangible Capital Assets

The following criteria apply:

- Tangible capital assets acquired or constructed are recorded at cost, including amounts directly related to the acquisition, design, construction, development, or betterment of the asset. Cost also includes overhead directly attributable to construction as well as interest costs that are directly attributable to the acquisition or construction of the asset.
- Donated tangible capital assets are recorded at their fair market value at the date of donation, except in circumstances where fair value cannot be reasonably determined, when they are then recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at original cost less accumulated amortization.
- Work-in-progress is recorded as a transfer to the applicable asset class at substantial completion.
- Buildings include land, site and leasehold improvements as well as assets under capital lease.
- Sites and buildings are written down to residual value when conditions indicate they no longer contribute to the ability of the Division to provide services or when the value of future economic benefits associated with the sites and buildings are less than their net book value. For supported assets, the write-downs are accounted for as reductions to Expended Deferred Capital Revenue.
- Buildings that are demolished or destroyed are written-off.
- Tangible capital assets with costs in excess of \$5,000 are capitalized.
- Leases that, from the point of view of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the Board are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease

payments excluding executor costs, e.g., insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the Division's rate for incremental borrowing or the interest rate implicit in the lease. At August 31, 2018 the Division did not have any capital leases.

- Tangible capital assets are amortized over their estimated useful lives on a straight-line basis, at the following rates:

Buildings	2% to 4%
Vehicles & Buses	10% to 20%
Computer Hardware & Software	20%to 25%
Other Equipment & Furnishings	10% to 20%

d) Deferred Revenue

Deferred revenue includes contributions received for operations which have stipulations that meet the definition of a liability per Public Sector Accounting Standard (PSAS) PS 3200. These contributions are recognized by the Division once it has met all eligibility criteria to receive the contributions. When stipulations are met, deferred revenue is recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability.

Deferred revenue also includes contributions for capital expenditures, unexpended and expended. Unexpended Deferred Capital Revenue (UDCR) represent externally restricted supported capital funds provided for a specific capital purpose received or receivable by the jurisdiction, but the related expenditure has not been made at year-end. These contributions must also have stipulations that meet the definition of a liability per *PS 3200* when expended.

Expended Deferred Capital Revenue (EDCR) represent externally restricted supported capital funds that have been expended but have yet to be amortized over the useful life of the related capital asset. Amortization over the useful life of the related capital asset is due to certain stipulations related to the contributions that require that the school jurisdiction to use the asset in a prescribed manner over the life of the associated asset.

e) Employee Future Benefits

The Division provides certain post-employment benefits for certain employees pursuant to certain contracts and union agreements. The Division accrues its obligations under employee future benefit plans and expenses the related costs.

f) Asset Retirement Obligations

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development or normal operation of the assets. The obligations are measured initially at fair value, determined using present value methodology, and the resulting costs are capitalized into the carrying amount of the related asset. In subsequent periods, the liability is adjusted for the accretion of discount and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and the discount accretion is included on the Statement of Operations.

In addition the Division has determined that it has a conditional asset retirement obligation relating to certain school sites. These obligations will be discharged in the future by funding through the Alberta Government. The Division believes that there is insufficient information to estimate the fair value of the asset retirement obligation because the settlement date or the range of potential settlement dates has not been determined and information is not available to apply an expected present value technique.

g) Operating and Capital Reserves

Certain amounts are internally or externally restricted for future operating or capital purposes. Transfers to and from reserves are recorded when approved by the Board of Trustees. Capital reserves are restricted to capital purposes and may only be used for operating purposes with approval by the Minister of Education. Reserves are disclosed in the Schedule of Changes in Accumulated Surplus.

h) Revenue Recognition

Revenues are recorded on an accrual basis. Instruction and support allocations are recognized in the year to which they relate. Fees for services related to courses and programs are recognized as revenue when such courses and programs are delivered.

Volunteers contribute a considerable number of hours per year to schools to ensure that certain programs are delivered, such as kindergarten, lunch services and the raising of school generated funds. Contributed services are not recognized in the financial statements.

Eligibility criteria are criteria that the Division has to meet in order to receive certain contributions. *Stipulations* describe what the Division must perform in order to keep the contributions. Contributions without eligibility criteria or stipulations are recognized as revenue when the contributions are authorized by the transferring government or entity. Contributions with eligibility criteria but without stipulations are recognized as revenue when the contributions are authorized by the transferring government or entity and all eligibility criteria have been met.

Contributions with stipulations are recognized as revenue in the period the stipulations are met, except when and to the extent that the contributions give rise to an obligation that meets the definition of a liability in accordance with *Section PS 3200*. Such liabilities are recorded as deferred revenue. The following items fall under this category:

- Non-capital contributions for specific purposes are recorded as deferred revenue and recognized as revenue in the year the stipulated related expenses are incurred;
- Unexpended Deferred Capital Revenue; or
- Expended Deferred Capital Revenue.

i) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

Allocation of Costs

- Actual salaries of personnel assigned to two or more programs are allocated based on the time spent in each program.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.

j) Pensions

Pension costs included in these statements comprise the cost of employer contributions for current service of employees during the year.

The current and past service costs of the Alberta Teachers Retirement Fund are met by contributions by active members and the Government of Alberta. Under the terms of the Teachers' Pension Plan Act, the Division does not make pension contributions for certificated staff. The Government portion of the current service contribution to the Alberta Teachers Retirement Fund on behalf of the jurisdiction is included in both revenues and expenses. For the school year ended August 31, 2018, the amount contributed by the Government was \$6,674,622 (2017: \$6,499,371).

The Division participates in a multi-employer pension plan, the Local Authorities Pension Plan, and does not report on any unfunded liabilities. The expense for this pension plan is equivalent to the annual contributions of \$1,716,911 for the year ended August 31, 2018 (2017: \$1,765,054). At December 31, 2017, the Local Authorities Pension Plan reported a surplus of \$4,835,515,000 (2016, a deficiency of \$637,357,000).

k) Program Reporting

The Division's operations have been segmented as follows:

- **ECS Instruction:** The provision of Early Childhood Services education instructional services that fall under the basic public education mandate.
- **Grade 1-12 Instruction:** The provision of instructional services for grades 1 - 12 that fall under the basic public education mandate.
- **Plant Operations and Maintenance:** The operation and maintenance of all school buildings and maintenance shop facilities.
- **Transportation:** The provision of regular and special education bus services (to and from school), whether contracted or board operated, including transportation facility expenses.
- **Board & System Administration:** The provision of board governance and system-based / central office administration.
- **External Services:** All projects, activities, and services offered outside the public education mandate for ECS children and students in grades 1-12. Services offered beyond the mandate for public education must be self-supporting, and Alberta Education funding may not be utilized to support these programs.

The allocation of revenues and expenses are reported by program, source, and object on the Schedule of Program Operations. Respective instruction expenses include the cost of certificated teachers, non-certificated teaching assistants as well as a proportionate share of supplies & services, school administration & instruction support, and System Instructional Support.

The allocation of revenues and expenses are reported by program, source, and object on the Schedule of Program Operations.

l) Trusts Under Administration

The Division has property that has been transferred or assigned to it to be administered or directed by a trust agreement or statute. The Division holds title to the property for the benefit of the beneficiary.

Trusts under administration have been excluded from the financial reporting of the Division. Trust balances can be found in Note 13.

m) Financial Instruments

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The Division recognizes a financial instrument when it becomes a party to a financial instrument contract.

Financial instruments consist of cash and cash equivalents, accounts receivable and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the Division is not exposed to significant credit and liquidity risks, or market risk, which includes currency, interest rate and other price risks.

n) Measurement Uncertainty

The precise determination of many assets and liabilities is dependent on future events. As a result, the preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to the potential impairment of assets, rates for amortization and estimated employee future benefits.

o) Change in Accounting Policy

The Division has prospectively adopted the following standards from September 1, 2017: PS 3210 Assets, PS 3320 Contingent Assets, PS 3380 Contractual Rights, PS 2200 Related Party Disclosures, PS 3420 Inter-Entity Transactions, which are reflected in Schedule 6, Note 5, and Note 15.

p) Future Accounting Changes

The Public Sector Accounting Board has issued the following accounting standards:

- **PS 3430 Restructuring Transactions (effective April 1, 2018)**

This standard provides guidance on how to account for and report restructuring transactions by both transferors and recipients of assets and/or liabilities, together with related program or operating responsibilities.

- **PS 3280 Asset Retirement Obligations (effective April 1, 2021)**

Effective April 1, 2021, this standard provides guidance on how to account for and report a liability for retirement of a tangible capital asset.

Management is currently assessing the impact of these standards on the financial statements.

3. CASH AND CASH EQUIVALENTS

At August 31, 2018 the Division held cash of \$14,812,511 (2017: \$13,348,189).

4. ACCOUNTS RECEIVABLE

		2018		2017
Alberta Education - Grants	\$	114,503	\$	1,230,022
Alberta Education - Other(Secondment/Sub time)		96,587		-
Other Alberta school jurisdictions		57,241		76,351
Alberta Infrastructure		121,991		-
Government of Alberta-Labour		8,400		7,849
Federal government		342,971		298,362
First Nations		10,317		6,206
Municipalities		2,489		7,064
Other		318,167		167,488
Total	\$	1,072,666	\$	1,793,342

5. CONTRACTUAL RIGHTS

Contractual rights are rights of the Division to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met.

		2018		2017
Contractual rights from operating leases*	\$	3,000	\$	3,000

*Operating leases include \$Nil (2017 - \$Nil) with other school divisions;

Estimated amounts that will be received or receivable for each of the next five years and thereafter are as follows:

	Operating Leases
2018-2019	\$ 3,000
2019-2020	-
2020-2021	-
2021-2022	-
2022-2023	-
Thereafter	-
Total	\$ 3,000

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

		2018		2017
Alberta Education	\$	210,341	\$	29,702
Federal government		980,555		952,977
Salaries & benefit costs		1,339,323		1,344,068
Other trade payables and accrued liabilities		2,154,110		1,776,179
Total	\$	4,684,329	\$	4,102,926

7. DEFERRED REVENUE

SOURCE AND GRANT OR FUND TYPE	DEFERRED REVENUE as at Aug. 31, 2017	ADD: 2017/2018 Restricted Funds Received/ Receivable	DEDUCT: 2017/2018 Restricted Funds Expended (Paid / Payable)	ADD (DEDUCT): 2017/2018 Adjustments for Returned Funds	DEFERRED REVENUE as at Aug. 31, 2018
Unexpended deferred operating revenue					
Alberta Education:					
Infrastructure Maintenance Renewal	512,034	1,479,157	(1,576,555)	-	414,636
Nutrition Grant	-	141,000	(113,952)	-	27,048
Building Collaboration & Capacity in Education	138,243	172,610	(80,106)	-	230,747
Other Government of Alberta:					
Connection Circle Grant	-	75,000	-	-	75,000
Fees	72,293	331,134	(72,293)	-	331,134
Other (Resiliency projects/ERLC/external)	13,480	30,909	(2,970)	-	41,419
Total unexpended deferred operating revenue	\$ 736,050	\$ 2,229,810	\$ (1,845,876)	\$ -	\$ 1,119,984
Unexpended deferred capital revenue (Schedule 2)	157,733	15,402,851	(15,560,584)	-	-
Expended deferred capital revenue (Schedule 2)	101,746,221	15,560,584	(4,123,431)	-	113,183,374
Total	\$ 102,640,004	\$ 33,193,245	\$ (21,529,891)	\$ -	\$ 114,303,358

8. ACCRUED BENEFIT OBLIGATION

The accrued benefit obligation is the obligation related to the Senior Executive Retirement Plan. The obligation has been determined through an actuarial report from Morneau Shepell dated September 28, 2018 using a measurement date of August 31, 2018.

	2018	2017
Opening Balance at the beginning of the period	\$ 328,600	\$ 265,200
Expenses or benefit cost (income) for the year	126,500	77,900
Retirement Installment Payment	(14,500)	(14,500)
Closing Balance at the end of the period	\$ 440,600	\$ 328,600

9. PREPAID EXPENSES

	2018	2017
Prepaid insurance	\$ 236,853	\$ 237,435
Rent	11,670	8,537
WCB	-	22,105
Other	28,754	45,625
Total	\$ 277,277	\$ 313,702

10. ACCUMULATED SURPLUS:

Detailed information related to accumulated surplus is available on the Schedule of Changes in Accumulated Surplus. Accumulated surplus may be summarized as follows:

	2018	2017
Unrestricted surplus	\$ 943,768	\$ 943,768
Operating reserves	5,401,726	5,169,075
Accumulated surplus from operations	6,345,494	6,112,843
Investment in tangible capital assets	7,635,255	7,102,096
Capital reserves	3,572,049	4,017,085
Accumulated surplus	\$ 17,552,798	\$ 17,232,024

Accumulated surplus from operations represents unspent funding available to support the Division's operations for the 2018-2019 year and includes a reserve from School Generated Funds (2018: \$923,565; 2017: \$912,532).

11. CONTRACTUAL OBLIGATIONS

At August 31, 2018 the Division has contractual obligations for the next five years for service providers totaling \$1,684,178. In addition the Division has contractual obligations for leased space for two High School Outreach programs.

	2018	2017
Building leases	\$ 378,272	\$ 65,700
Service providers	1,305,906	1,671,336
Total	\$ 1,684,178	\$ 1,737,036

Payments are estimated for each of the next five years as follows:

	Building Leases	Service Providers
2018-19	107,588	363,206
2019-20	67,671	340,740
2020-21	67,671	314,066
2021-22	67,671	287,894
2022-23	67,671	-
Thereafter	-	-
	\$ 378,272	\$ 1,305,906

12. CONTINGENT LIABILITIES

The Division is a member of the Alberta School Boards Insurance Exchange. Under the terms of its membership, the jurisdiction could become liable for its proportionate share of any claim for losses in excess of the funds held by the exchange. Any liability will be accounted for as a transaction in the year the losses are incurred.

13. TRUSTS UNDER ADMINISTRATION

These balances represent assets that are held in trust by the jurisdiction. They are not recorded on the statements of the Division.

	2018	2017
Deferred salary leave plan	\$ 20,604	\$ -
Scholarship trusts	5,462	17,138
Regional Collaborative Service Delivery (Banker board)	288,477	162,397
	\$ 314,543	\$ 179,535

14. SCHOOL GENERATED FUNDS

	2018	2017
School Generated Funds, Beginning of Year	\$ 912,532	\$ 893,846
Gross Receipts:		
Fees	1,034,764	1,032,611
Fundraising	420,178	530,970
Gifts and donations	270,806	204,184
Other sales and services	266,479	281,545
Total gross receipts	1,992,227	2,049,309
Total Related Expenses and Uses of Funds	532,774	453,281
Total Direct Costs Including Cost of Goods Sold to Raise Funds	1,448,420	1,577,343
School Generated Funds, End of Year	\$ 923,565	\$ 912,532
Balance included in Deferred Revenue	\$ -	\$ -
Balance included in Accumulated Surplus (Operating Reserves)	\$ 923,565	\$ 912,532

*Should agree with Deferred Revenue schedule ending balance

**Note that balance included in Accumulated Surplus should be left in Operating Reserves.

15. RELATED PARTY TRANSACTIONS

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta Consolidated Financial Statements. Related parties also include key management personnel in the Division and their close family members.

All entities that are consolidated in the accounts of the Government of Alberta are related parties of school jurisdictions. These include government departments, health authorities, post-secondary institutions and other school jurisdictions in Alberta.

	<u>Balances</u>		<u>Transactions</u>	
	<u>Financial Assets (at cost or net realizable</u>	<u>Liabilities (at amortized cost)</u>	<u>Revenues</u>	<u>Expenses</u>
Government of Alberta (GOA):				
Education				
Accounts receivable / Accounts payable	\$ 211,090	\$ 29,702	\$ -	\$ -
Prepaid expenses / Deferred operating revenue	-	672,431	-	-
Unexpended deferred capital revenue	-	-	-	-
Expended deferred capital revenue	-	113,183,374	4,085,986	-
Grant revenue & expenses	-	-	113,465,289	-
ATRF payments made on behalf of district	-	-	6,674,622	-
Other Alberta school jurisdictions	57,241	-	275,186	201,899
Post-secondary institutions	-	-	-	12,655
Alberta Infrastructure	121,991	-	-	-
Government of Alberta Labour	8,400	-	-	-
Government of Alberta	-	75,000	-	-
Other:				
Alberta Local Authorities Pension Plan Corp.	3,808	-	-	1,716,911
TOTAL 2017/2018	\$ 402,530	\$113,960,507	\$ 124,501,083	\$ 1,931,465
TOTAL 2016/2017	\$ 1,306,373	\$ 97,820,286	\$ 120,299,587	\$ 1,987,010

The Division and its employees paid or collected certain taxes and amounts set by regulation or local policy. These amounts were incurred in the normal course of business, reflect charges applicable to all users and have been excluded from this schedule.

16. ECONOMIC DEPENDENCE ON RELATED THIRD PARTY

The jurisdiction's primary source of income is from the Alberta Government. The Division's ability to continue viable operations is dependent on this funding.

17. BUDGET AMOUNTS

The budget was prepared by the Division and approved by the Board of Trustees on June 13, 2017. It is presented for information purposes only and has not been audited.

18. UNAUDITED SCHEDULES

The unaudited schedules of fee revenue, differential funding, central administration expenses and the nutrition program expenditures were prepared by Division management. These schedules are presented for information purposes and have not been audited.



Where the world opens up

Management's Discussion and Analysis

August 31, 2018

Management's discussion and analysis

The following is a discussion of the financial condition and results of operations of Parkland School Division No. 70 (the Division) for the year ended August 31, 2018 and should be read with the Division's audited financial statements for the year ended August 31, 2018. The statements have been prepared in accordance with Canadian public sector accounting standards (PSAS).

Parkland School Division No. 70 expended \$131.8 million to provide public education services to over 11,100 students for the 2017-2018 school year. The division operates 22 schools, three outreach centers and one institutional program.

1. Significant Changes and Events

1.1 Labour Relations

A collective agreement is in place for the 2018-2019 school year for Central Alberta Association of Municipal and School Employees (CAAMSE). The International Union of Operating Engineers (IUOE) collective agreement expired August 31, 2017. The teacher's collective agreement expired August 31, 2018. The Alberta government is continuing its role in bargaining through the Teachers' Employer Bargaining Association (TEBA) which is represented by government and school boards to create an effective bargaining structure that will meet the needs of teachers, students and the public.

1.2 Provincial Funding

Total revenues for the Division increased by 3.0% over 2016-2017. This is primarily from enrolment growth and the Classroom Improvement Fund.

The 2017-2018 Provincial budget included a provision for an increase in general student enrolment. Base funding represents 55.6% of all revenues for the year.

The Infrastructure Maintenance and Renewal (IMR) grant, which provides funds for school renovation and facility upgrading projects is \$3.3M for the year.

1.3 Carbon Levy

On January 1, 2017 a carbon levy was implemented within the Province of Alberta. Direct costs for 2017-18 are estimated to be \$178k. It is believed that the carbon levy will have an impact on the costs of goods and services as suppliers and service providers will pass on higher costs to customers. The financial impact of indirect cost increases resulting from the carbon levy is unknown.

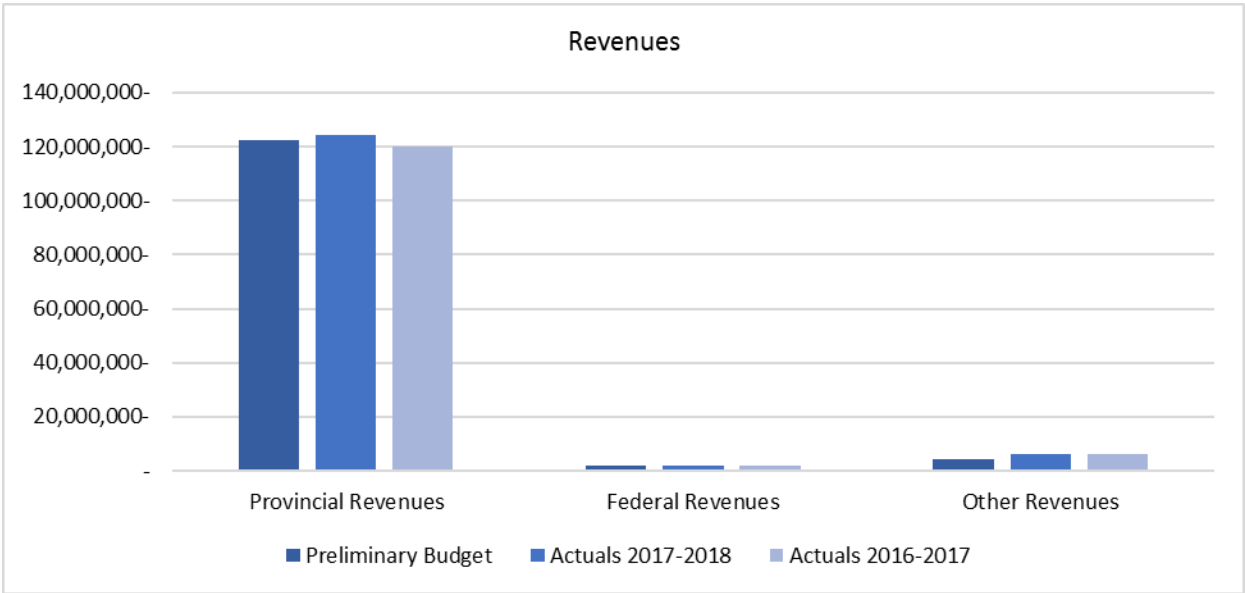
1.4 Transportation Deficit

Grant revenues for eligible students from Alberta Education are \$184K less than our budget estimates. Additionally, a shortfall in fee revenues from individuals and other school divisions of \$147K impacts the overall transportation budget. We estimate an overall deficit of \$406K for 2017-2018 in Transportation Services. Important discussions regarding our desired level of

transportation service within Parkland School Division and budget implications of the decisions are critical to the financial health of the division.

2. Results from Operations

2.1 Revenues



2.1.1 Revenue from Provincial Government

Budget	2018	% of Budget	2017	% Change
122,426,395	124,225,896	101.5%	120,201,295	3.3%

The Alberta Government is the key revenue source of the Division providing 94% of its revenues.

Revenue received from the Government of Alberta was 1.5% above the budget as the Classroom Improvement Fund grant of \$1.3M was not included in the preliminary budget in addition actual enrolments were 1.5% higher than budget.

Compared to the previous year these revenues have increased 3.3% primarily as a result of increases in enrollment and new funding for the Classroom Improvement Fund, Fee Reduction grant and Nutrition grant offset by the deferral of Infrastructure Maintenance and Renewal funding related to capitalized projects.

2.1.2 Revenue from Federal Government

Budget	2018	% of Budget	2017	% Change
2,197,612	1,778,647	80.9%	1,865,312	-4.6%

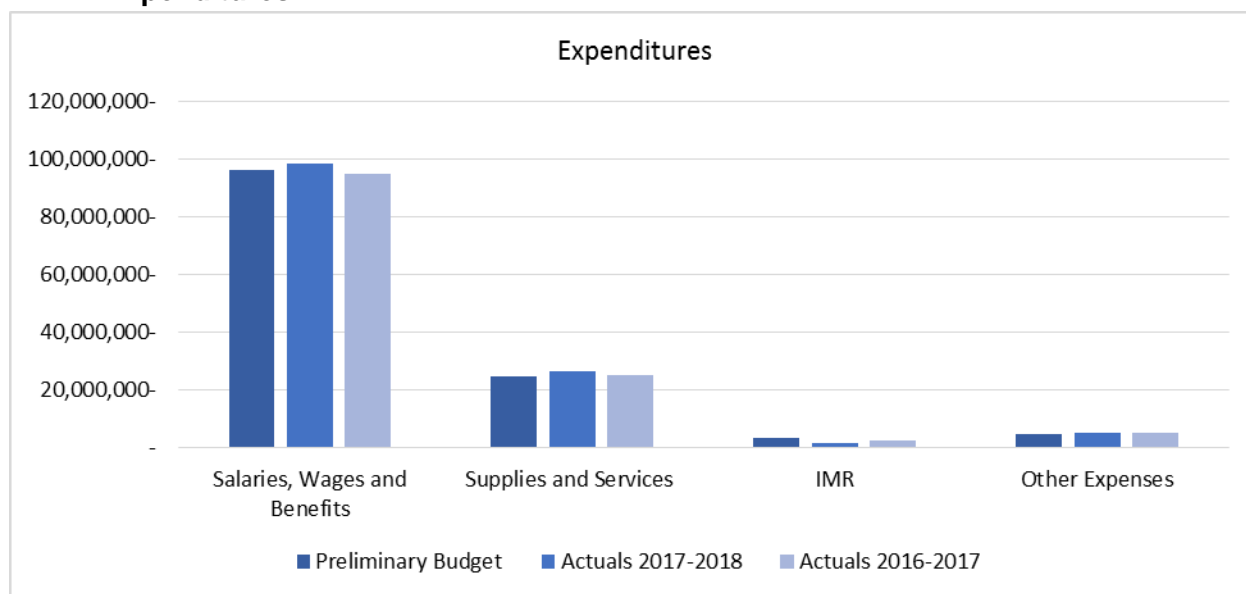
The Federal Government provides funding for First Nation students. Revenue from the Federal Government was below budget for the year as a result of there being less federally funded students enrolled then budgeted and the budget for federal French funding being included in the federal budget but the actuals are now classified as Alberta Education. The decrease from the prior year is the result of lower enrollments.

2.1.3 Other Revenues

Budget	2018	% of Budget	2017	% Change
4,180,590	6,130,235	146.6%	6,230,556	-1.6%

Other Revenues for the year are 46.6% higher than budget as the result of school generated funds budgets being conservative. The majority of the variance is comprised of Donations, Fundraising and Special Event/Graduation revenues. In addition there is revenue included for employees seconded to organizations other than Alberta Education. There is 1.6% decrease in other revenues compared to the prior year as result of an Instruction Material Fee and Transportation Rider fee for eligible riders no longer being charged by the division offset by secondment and other revenues.

2.2 Expenditures



2.2.1 Salaries, Wages and Benefits

Budget	2018	% of Budget	2017	% Change
96,076,320	98,434,271	102.5%	94,740,589	3.9%

Salaries, wages and benefits were 2.5% higher than budget and 3.9% higher than last year in due to the increased staffing levels to support increased enrolments over budget and the prior year. The increase in staffing was supported by funding from enrollment growth and the classroom improvement fund.

2.2.2 Service, Contracts and Supplies

Budget	2018	% of Budget	2017	% Change
24,555,198	26,523,919	108.0%	24,989,368	6.1%

Service, contracts are 8% higher than budget as result of supporting increased enrolments, expenditures supported by the classroom improvement fund and additional school generated funds were received and expended during the year than budgeted. The service, contracts and supplies increased 6.1% over the prior year as a result of supporting increased enrolments and expenditures related to the classroom improvement fund including staff development.

2.2.3 Infrastructure Maintenance Renewal (IMR)

Budget	2018	% of Budget	2017	% Change
3,330,319	1,576,556	47.3%	2,466,916	-36.1%

Infrastructure, Maintenance and Renewal expenditures were below budget and decreased year over year as a result of \$1.9M of IMR being capitalized during the current year. The capitalized IMR projects will be amortized over their life.

2.2.4 Other Expenses

Budget	2018	% of Budget	2017	% Change
4,922,760	5,279,258	107.2%	5,145,341	2.6%

Other expenses include amortization of capital assets and are 7.2% above budget as a result of more assets being added during the year than budgeted. This includes IMR items that were not budgeted as capital. Other expenses increased 2.6% over the prior year is the result of of amortization of assets including IMR.

2.3 Excess of Revenues over Expenses

Overall, the Division had a surplus for the year of \$321K. This included a surplus from operations of \$310K and a surplus in School Generated Funds of \$11K. This corresponds to the following programs and is compared to the same period last year:

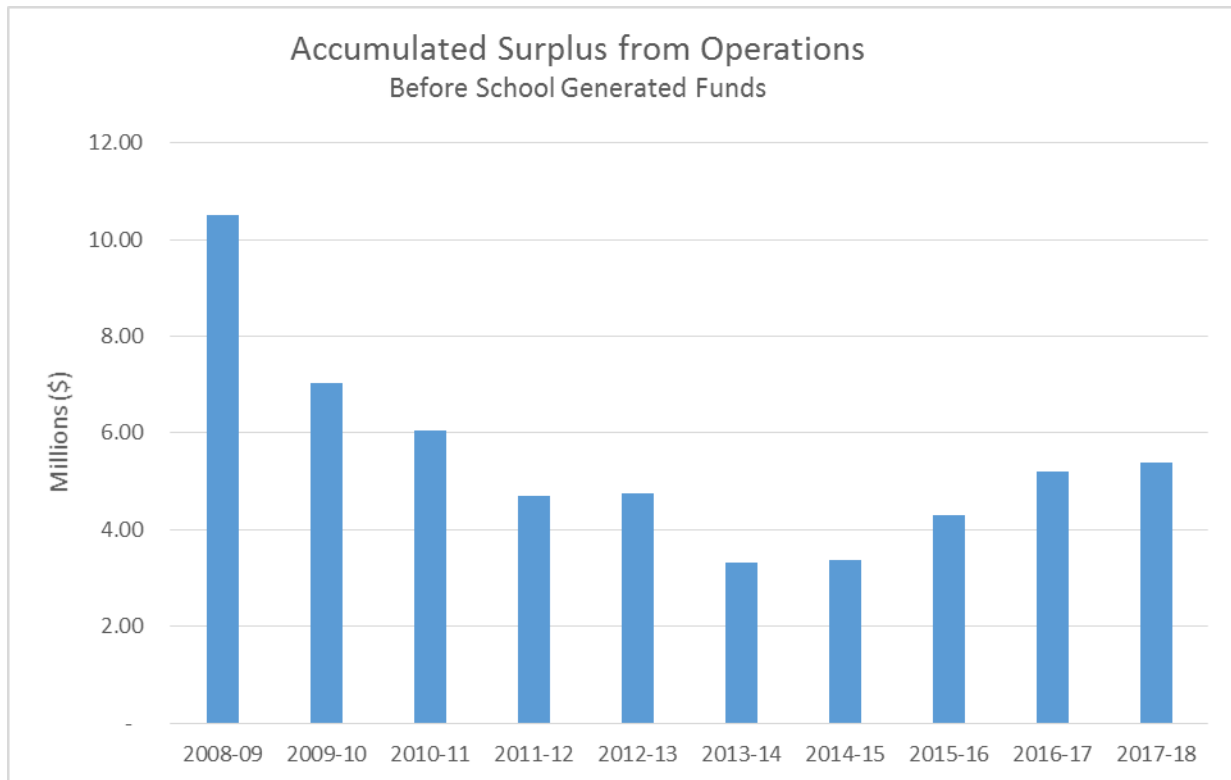
Program	Budget 2017-18	Actual 2017-18	Actual 2016-17
Instruction	-	795,142	1,383,294
Administration	(80,000)	(15,033)	3,805
Operations and Maintenance	-	(64,767)	(143,890)
Transportation	-	(405,599)	(306,944)
External Services	-	-	-
Total	(80,000)	309,743	936,264
Add: SGF		11,032	18,686
Total	(80,000)	320,775	954,950

The Instructional program had a surplus of \$795K as a result school carryovers which allow them to carry 3% of their budgets to a maximum of \$50K per school to assist with timing issues and allow the schools some flexibility from one year to the next, lower than expected sick and maternity leave expenditures for year, lower tuition fees for specialized programs. The Administration program's expenditures exceeded expenditures by \$15K as the result of additional costs for the election and costs related to the search for the Superintendent and Secretary Treasurer. The deficit was lower than expected as the executive search costs were lower than expected. Operations and Maintenance had a deficit of \$65K as a result of higher than anticipated utility costs and amortization on assets. The Transportation program had a deficit of \$406K. This is the result of the lower than anticipated revenues. There was a \$11K surplus in school generated funds as a result of the timing between revenues and expenditures.

2.4 Accumulated Surplus from Operations Current Period

Program	Audited Reserves Sep 1, 2017	Actual Surplus (Deficit) Aug 31, 2018	Transfers	Operating Reserves Aug 31, 2018
Instruction	3,977,490	795,142	(558,490)	4,214,142
Administration	279,053	(15,033)		264,020
Operations and Maintenance	-	(64,767)	64,767	-
Transportation	-	(405,599)	405,599	-
External services	-	-		-
Total	4,256,543	309,743	(88,124)	4,478,162
Unrestricted Surplus	943,768	-		943,768
Accumulated Surplus from Operations (Excluding SGF)	5,200,311	309,743	(88,124)	5,421,930
Add: SGF	912,532	11,032		923,564
Accumulated Surplus from Operations	6,112,843	320,775	(88,124)	6,345,494

The projected financial health indicator Accumulated Surplus from Operations to Expense Ratio (A.S.O. %) is 4.11%.



2.5 Accumulated Surplus

The Accumulated Surplus is comprised of the Accumulated Surplus from Operations, Capital Reserves and the Investment in Capital Assets.

The Operating Surplus by program are the reserves designated for operating purposes by the Board.

The Unrestricted Surplus is a reserve that the Board has not reserved for a specific purpose.

School Generated Funds are reserves within the school that are reserved for specific projects with the schools.

Capital Reserves by program are the reserves designated for future capital purchases by the Board.

Investment in Capital Assets represents the Division's amortized investment in Board supported capital assets.

	Audited Balance at Sep 1, 2017	Actual Balance at Aug 31, 2018
Operating Surplus		
Instruction	3,977,490	4,214,142
Administration	279,053	264,020
Operations and Maintenance	-	-
Transportation	-	-
External Services	-	-
Total Restricted Operating Surplus before SGF	4,256,543	4,478,162
Unrestricted Surplus	943,768	943,768
Accumulated Surplus from Operations (Excluding SGF)	5,200,311	5,421,930
School Generated Funds	912,532	923,564
Accumulated Surplus from Operations	6,112,843	6,345,494
Capital Reserves		
Instruction	1,900,988	2,279,377
Operations and Maintenance	383,103	305,368
Administration	1,410,750	819,094
Transportation	293,859	139,825
External Services	28,385	28,385
Total Capital Reserves	4,017,085	3,572,049
Investment in Capital Assets	7,102,096	7,635,255
Total Accumulated Surplus	17,232,024	17,552,798

3. Financial Condition

The following explains the changes in the Statement of Financial Position at August 31, 2018.

	Aug 31 2018	Aug 31 2017	Change	
Financial Assets				
Cash	14,812,511	13,348,189	1,464,322	See cash flow statement
Accounts receivable	1,072,666	1,793,342	(720,676)	In 2017 there was large grant receivable at year end
	15,885,177	15,141,531	743,646	
Liabilities				
Accounts payable and accruals	4,684,329	4,102,926	581,403	Accrued payable for +45 CEU recovery and payables related to opening of Copperhaven
Deferred revenue	114,303,358	102,640,004	11,663,354	Copperhaven School construction in progress recorded as deferred capital revenue
Employee Future Benefits Liabilities	440,600	328,600	112,000	Contributions and Actuarial Report
Supported Debentures	-	-	-	
	119,428,287	107,071,530	12,356,757	
Net Debt	(103,543,110)	(91,929,999)	(11,613,111)	
Non-Financial Assets				
Property and equipment	120,818,631	108,848,321	11,970,310	Construction in Progress on Copperhaven and Woodhaven
Prepaid expenses	277,277	313,702	(36,425)	Prepaid insurance is paid in installments and expensed monthly.
	121,095,908	109,162,023	11,933,885	
Accumulated Surplus	17,552,798	17,232,024	320,774	

4. IMR Projects 2016-17 Overview

Completed Projects in 2017-18

School	Description	2015-16 Actuals	2016-17 Actuals	2017-18 Actuals	Final Cost at Aug 31, 2018
Blueberry	Landscaping			21,956	21,956
Blueberry	Renovate room 121			29,106	29,106
Brookwood	* Pave parking lot and repair storm drains			78,029	78,029
Brookwood	Renos to Room 130			17,137	17,137
Brookwood	Replaced fire hydrant line			8,905	8,905
Brookwood	Parking lot repairs			5,944	5,944
Broxton Park	* Replace 2 furnaces			11,877	11,877
Broxton Park	* Replace Lockers			38,614	38,614
Duffield	Replace coil			3,179	3,179
Duffield	Sand and refinish gym floor			38,052	38,052
Duffield	* Rebuild waste turnaround			76,482	76,482
Entwistle	Replace urinals			19,802	19,802
Entwistle	Replace hallway ceiling and upgrade lighting			123,355	123,355
Entwistle	Dangerous tree removal			15,240	15,240
Entwistle	* Replace failed roofs (6062, 4416, 1225, 401 Square feet)			189,906	189,906
Forest Green	Install missing basketball hoop			19,962	19,962
Forest Green	Parking lot repairs			3,251	3,251
Graminia	Replace boiler pumps			13,384	13,384
Graminia	* Reroof of central section Phase 1			100,014	100,014
Graminia	* Reroof central and adjoining sections Phase 2			100,015	100,015
Greystone	Install new basketball unit			4,129	4,129
Greystone	Replace Staff Room/Office Carpet			24,728	24,728
Greystone	Ground Improvements			22,941	22,941
High Park	Replace bleachers		3,233	44,039	47,272
High Park	Replace Library Plexiglass			30,761	30,761
MCHS	Landscaping			40,462	40,462
MCHS	* Exhaust fans			57,516	57,516
Meridian	Parking lot repairs			107,362	107,362
Meridian	* Replace storm sewer drain			23,819	23,819
Meridian	* Elevator			23,983	23,983
Millgrove	Renovate office and staff room		153,166	18,535	171,701
Millgrove	Replace roof on room 154			28,804	28,804
Millgrove	Renovate kitchen			13,728	13,728
Millgrove	* Updgrade Flooring			95,591	95,591
Muir Lake	Replace pump and seals			23,976	23,976
Parkland Village	New flooring rooms 127, 128 and hallway			33,404	33,404
Parkland Village	Refresh main bathrooms			119,966	119,966
Parkland Village	Paving Auxillary Parking lot			94,082	94,082
Parkland Village	* Replace furnace			5,038	5,038
Seba Beach	Dangerous tree removal			15,240	15,240
Seba Beach	Site improvements			49,977	49,977
Seba Beach	* Replace Sewer line			7,940	7,940
Seba Beach	* Replace roof on gym			138,803	138,803
SGCHS	Renovate staff room to create 2 new classrooms			78,280	78,280
SGCHS	Renovate small gym			24,725	24,725
SGCHS	Renovate room 158		8,263	12,438	20,701
SGCHS	* Replace failed roof top unit AS16		37,033	37,592	74,625
SGCHS	* Replace east side large roof top unit AS17		83,825	89,860	173,685
SGCHS	* Replace Horizon Stage roof top unit AS14		93,624	93,624	187,248
SGCHS	* Replace middle roof top unit AS13		80,068	80,068	160,136
SGCHS	* Washroom Renovation Phase 1		12,635	189,224	201,859
SGCHS	Landscaping			109,591	109,591
SGCHS	* Washroom Renovation Phase 2			184,579	184,579
SGCHS	* Air coils			35,915	35,915
SGCHS	* Damper motor replacements			24,899	24,899
SGCHS	* Upgrade Security Systems			37,102	37,102
SP Central	Add 2 classrooms to library			114,119	114,119
SP Central	Landscaping			10,597	10,597
SP Central	Install Handicap Door			5,070	5,070
Tomahawk	* Add weeping tile		35,630	43,688	79,318
Wabamun	Install new lockers and paint existing lockers			2,489	2,489
Wabamun	Install Handicap Door			2,540	2,540
Wabamun	* Replace 2 furnaces			15,059	15,059
Woodhaven	* Replace storm sewers			10,973	10,973
Total Value of Completed IMR Projects in 2017-18		-	507,478	3,141,466	3,648,944

Projects in Progress

School	Description	2015-16 Actuals	2016-17 Actuals	2017-18 Actuals	Total Cost at Aug 31, 2018
Blueberry	* Replace Fire Alarm System			9,660	9,660
Broxton	* Replace boiler (owner supplied equipment)			3,231	3,231
Broxton	Library/Office renovation			2,002	2,002
High Park	* Reroof back of gym			39,116	39,116
Meridian Heights	Expand and renovate kitchen			2,824	2,824
Millgrove	Site improvements			70,726	70,726
Prescott	Major gym floor repair			4,855	4,855
SGCHS	Create new cosmetology area			141,845	141,845
SGCHS	* Fire panel upgrades			3,534	3,534
SGCHS	* New bus and CTS compound			5,410	5,410
SGCHS	Install ventilation for welding program			3,048	3,048
Total Outstanding IMR Projects in 2017-18				286,251	286,251

IMR Program Summary

IMR Carry over at September 1, 2017	512,034
IMR Allocation 2017-18	3,330,319
Year to date IMR Expense	(1,576,556)
Year to date IMR Capitalized*	(1,851,161)
Remaining 2017-18	414,636

Long Term IMR Priorities

Based on the Alberta Infrastructure Audits our anticipated replacement costs over the next 5 years will continue to climb as our school buildings reach a critical age of 30-40 years old.

Audit results do not take into account the significant shifts in teaching practices and the changes in physical environments that are often required to educate children in a 21st century learning environment.

Much of this work will remain as deferred maintenance over the coming years. The average yearly IMR funding over the last 5 years is \$2,849,009.

	2019	2020	2021	2022	2023	Total
Blueberry	\$2,038,848	\$0	\$336,640	\$682,748	\$0	\$3,058,236
Brookwood	\$109,248	\$13,577	\$3,722	\$3,580,938	\$0	\$3,707,485
Broxton Park	\$5,666,778	\$98,515	\$23,682	\$0	\$0	\$5,788,975
Duffield	\$2,191,027	\$0	\$39,828	\$22,866	\$560,466	\$2,814,187
Entwistle	\$1,328,820	\$0	\$0	\$294,200	\$0	\$1,623,020
Forest Green	\$1,320,300	\$664,496	\$0	\$0	\$0	\$1,984,796
Graminia	\$2,799,058	\$693,214	\$10,420	\$1,000,119	\$312,600	\$4,815,411
Greystone	\$127,688	\$27,774	\$0	\$0	\$0	\$155,462
High Park	\$1,519,108	\$0	\$0	\$1,150,948	\$0	\$2,670,056
MCHS	\$1,137,926	\$0	\$0	\$0	\$0	\$1,137,926
Meridian Heights	\$3,204,946	\$272,205	\$9,255	\$0	\$186,188	\$3,672,594
Millgrove	\$2,178,857	\$11,340	\$9,799	\$0	\$61,463	\$2,261,459
Muir Lake	\$1,926,912	\$924,066	\$13,262	\$4,263	\$0	\$2,868,503
Parkland Village	\$1,273,695	\$0	\$947	\$390,748	\$228,766	\$1,894,156
Seba Beach	\$3,236,315	\$1,395,046	\$120,159	\$24,891	\$118,714	\$4,895,125
SGCHS	\$7,056,305	\$1,647,781	\$0	\$75,782	\$0	\$8,779,868
Stony Plain Central	\$4,179,477	\$144,743	\$83,834	\$7,017	\$0	\$4,415,071
Tomahawk	\$1,043,336	\$61,572	\$0	\$43,575	\$0	\$1,148,483
Wabamun	\$1,026,758	\$38,109	\$10,888	\$89,284	\$0	\$1,165,039
Woodhaven	\$4,626,481	\$0	\$0	\$0	\$65,329	\$4,691,810
Yearly Total	\$47,991,883	\$5,992,438	\$662,436	\$7,367,379	\$1,533,526	\$63,547,662
Rolling Total	\$47,991,883	\$53,984,321	\$54,646,757	\$62,014,136	\$63,547,662	