

The Parkland School Division

Fall Budget Report 2020-2021

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Note the information presented in this document is summary information only. Please see the Parkland School Division website (www.psd70.ab.ca) for the document after Budget approval May 26, 2020.

TABLE OF CONTENTS

	Page
Executive Summary	3
- Governance	3
- Budget Principles	3
- Board Priorities	4
- Budget Process	5
- Enrolment	5
 Funding Sources 	6
 Spending by Program 	6
 Expenditures by Category 	7
- Financial Impact	7
 Financial Risk and Impact 	8
- Human Resources	9
- Capital Plan	10
Schedule A	
- Budget Assumptions	11
Schedule B	
- Budget Enrolment Report	19
Schedule C	
 Financial Forecast 	21

EXECUTIVE SUMMARY

Parkland School Division (PSD) has a total operating budget of \$131.7 million an increase of \$2.0 million from 2019-20. PSD provides public education services to the citizens of the City of Spruce Grove, the Town of Stony Plain and Parkland County. The Division serves the educational needs of 11,885 students from Early Learning to Grade 12 within 24 urban and rural instructional sites.

The executive summary presents highlights of the budget and organizational information of the school division.

Governance

Parkland School Division's Board of Trustees represents electoral wards in the City of Spruce Grove, the Town of Stony Plain and Parkland County. The Board is charged with the responsibility of providing for its stakeholders, an education system organized and operated in their best interests. It exercises this responsibility through setting of local educational policy and allocation of resources to meet its goals.

The Board has one main purpose, to provide educational services as required by the Education Act. There are seven Trustees that represent the City of Spruce Grove and surrounding area, the Town of Stony Plain and surrounding area plus rural communities to the west that include Duffield, Entwistle, Seba Beach, Tomahawk and Wabamun.

Budget Principals

Parkland School Division allocates its revenues in accordance with the following principles:

Equitable Allocation Model:

- ✓ A fair, transparent and equitable allocation model.
- ✓ Equity is established through a process of collaboration and consensus building.

Distributed Decision Making Principles:

- ✓ Decentralized (site based budgets).
 - Those who are closest to the activity will have the major influence in decision-making surrounding that activity. The Division's staff has the capability to make decisions about activities within the realms of its responsibility.

- ✓ Individuals will accept responsibility for their decisions.
- ✓ Informed decisions will be made with attention to balancing choice, responsibility and accountability, while maintaining alignment with the organization's mission, vision and principles.
- ✓ Decision makers will endeavor to consider the full scope of impact of their decisions and will collaborate with those who may be affected by such decisions.

Board Priorities

Students will be encouraged to explore, create, imagine and engage in lifelong learning as they develop their skills and competencies to prepare to enter the world of post-secondary studies or work.

The Division believes that student success is closely linked to student well-being and the development of social-emotional assets that build resiliency, and is therefore committed to the development of the whole child at all levels of their education.

The priorities that will guide the work of the Division have been affirmed by a variety of stakeholders including parents, students, community representatives, staff, including administrators and teachers.



Parkland School Division is confident that these goals are the ones we most need to achieve Student Success and Well-Being. This confidence is the product of engaging our stakeholders. Much happens in the life of students, schools and the Division, so these goals represent areas of interest in which our stakeholders desire the greatest impact.

The Division sets priorities, establishes goals, strategies and performance measures to ensure that success for all students is obtained. The budget allocates resources to assist in achieving this end.

Budget Process

The budget was developed based on funding and expenditure assumptions. Revenues are allocated in accordance with the equitable allocation model and distributed decision making principles. The new Division allocation model was developed in collaboration with School Administrators, Directors and Executive Team. Assumptions used to prepare the budget are shown on Schedule A. The budget was sent out to site administrators for completion, review and compilation. The budget was presented to the Board for approval at the May 26, 2020 regular board meeting. An updated forecast will be made in the fall to reflect actual September 30 enrolments.

Enrolment

Parkland School Division is forecasted to have 11,885 students enrolled in Early Learning through Grade 12 in the 2020-21 school year which is an increase of 308 students over the previous year. Estimated enrolments at September 30, 2020 and comparative figures for the past four years are shown on Schedule B.

Funding Sources

Parkland School Division is financially dependent on funding from the Province of Alberta and receives 94% of its funding from government sources. The Division has other revenues such as school fees, school generated funds, outside grants and investment revenues which comprise only 6% of the total revenue.

Total budgeted revenues for 2020-21 are \$131.7 million. Total revenues for the Division increased by 1.6% or \$2.0 million from 2019-20.

The 2020-21 budget is based on the new Alberta Government funding model which uses the three-year Weighted Moving Average (WMA) enrolment to allocate funding grants. The WMA formula is based on 20% of the actual enrolments for the 2018-19 school year, 30% of estimated enrolments for the 2019-20 school year and 50% of the projected enrolments for the 2020-21 school year. If enrolments are higher than projected, funding for the additional growth will not be adjusted during the school year. Using the WMA allocation, growth is not fully funded for three years. A bridge funding grant of \$5.5 million will be eliminated over the next two years to support enrolment growth throughout the province.

The Operations and Maintenance Grant and System Administration Grant are now targeted grants based on a WMA enrolment formula specific to each program. The System Administration Grant will be a fixed amount for the next three school years beginning in 2020-21.

Transportation funding increased by 5% over the 2019-20 grant. The increase for 2020-21 is supplemental funding to address additional cost increases that may occur while a new transportation model is being developed and implemented.

The Infrastructure Maintenance and Renewal (IMR) Grant which provides funds for school renovations and facility upgrading projects, is \$3.3 million. An estimated \$1 million of IMR revenue included in this grant, will be deferred as the projects are capitalized and the revenue will be recognized as the assets are amortized.

Spending by Program

Funding is allocated to Division programs and services to ensure that programs meet the needs of students and schools remain viable. The \$131.7 million is allocated to four major program areas. The four major programs include Instruction, Operations and Maintenance, Transportation and Administration.

Instruction is the allocation to all schools and other instructional programs and services that provide educational opportunities to students within the school division.

Some of the instructional programs include Early Learning, Special Education and Outreach Programs. Instructional services provided centrally are included in the Instruction Program.

The Operations and Maintenance activities relate to the Division's responsibility for the construction, operation, maintenance, insurance, safety and security of all school buildings.

The Transportation Program relates to all activities of transporting students to, from and between schools. Funding is provided to transport students who live 2.4 kilometers or greater away from their resident school.

Administration includes Board Governance, Office of the Superintendent and Deputy Superintendent, Financial Services, Human Resources, and System Instructional Support.

Expenditures by Category

Parkland School Division will spend approximately \$96.5 million on human resources, which is about 73% of the Division's budget.

The Central Alberta Association of Municipal and School Employees (CAAMSE) collective agreement expired August 31, 2019. Negotiations took place in January 2020, however, future meeting dates have been delayed due to the Covid-19 pandemic.

The International Union of Operating Engineers (IUOE) collective agreement expires August 31, 2023.

The teacher's collective agreement expires August 31, 2020. The Alberta Teacher's Association (ATA) collective agreement is in progress, provincially negotiated items have been ratified and PSD local bargaining concluded on March 6, 2020. The PSD ATA local ratification meeting and vote was scheduled for March 16th, but due to the restrictions on mass gatherings, have been postponed until a virtual meeting and vote can be arranged. The Alberta Government has an active role in bargaining through legislation and formed the Teachers' Employer Bargaining Association (TEBA) represented by government and school boards to create an effective bargaining structure that will meet the needs of teachers, students and the public.

Financial Impact

The 2020-21 budget is not forecast to utilize any operating reserves. The Division is

anticipating that reserves at the end of 2019-20 will be \$2.3 million as budgeted in the 2019-20 fall budget. There is a lot of uncertainty in the 2019-20 year as a result of schools cancelling in school classes, the government pulling back funding and changes in school expenditures as a result of the changes. The Division's Accumulated Operating Reserves before School Generated Funds is projected to be \$2.3 million as of August 31, 2020. In the 2020-21 budget, we anticipate a balanced budget, leaving reserves at \$2.3 million or 1.75% of operating expenses. The benchmark for operating reserves is 1-5% of operating expenses. This put the Division's reserves on the lower end of the acceptable benchmark.

Financial Risk and Impact

We are faced with managing a difficult situation while protecting the educational programs and services and putting the best interest of students ahead of other needs. The budget for 2020-21 includes a new provincial funding model and a new division allocation model. These changes create additional risk to the Division as funding is based on the WMA enrolments and is no longer adjusted in the fall based on actual student enrolments. The new allocation model has some risk as the Division is still allocating resources to schools based on actual enrolments at September 30 and therefore has to project and fund September 30 enrolments when funding from the province does not change. In addition, the global pandemic Covid-19 creates uncertainty and a high level of risk for the 2020-21 school year as it is unknown how it will impact operations, funding, or expenditures. This budget has assumed that funding in 2020-21 will not be impacted. There is a risk that Covid-19 could result in operational changes and higher expenditures that could increase costs or reduce revenues.

The ATA and CAAMSE are in the process of negotiating new collective agreements that could lead to higher costs once negotiations are completed.

Insurance costs have risen over the last year for the Division as a result of an overall change in insurance markets and as a reaction to major events including forest fires, floods and other global events that have impacted insurance. The Division is actively pursuing different opportunities to contain insurance costs but this remains an item of high risk.

These pressures will increase and compound annually as the government does not plan to increase education funding over the next four years. The Division also expects enrolment to continue to grow over this period putting additional strain on the Division.

To address these financial pressures, it is expected that staffing levels will be reduced and class sizes will increase. The Board is dedicated to ensuring that positive relationships are the basis of our important work. Effective communication and open, transparent systems will be the norm as we move forward in some very challenging times in Parkland School Division.

As communities mature and change, we are experiencing different demands for student spaces in our schools. The Board is committed in its efforts to hear from the community. Trustees continue to connect with stakeholders through public engagement.

The Division will need to monitor Accumulated Operating Reserves in future operating budgets to ensure that it maintains an appropriate balance between meeting the needs of students and the financial health of the Division. The amount of reserves will be dependent on future financial resources and expenditure decisions made by the Division along with the requirements in Bill 5 that require the Division to get ministerial approval before it is able to utilize operating reserves.

A summary of Parkland School Division budgeted revenues, expenditures and operating reserves is shown on Schedule C.

Human Resources

Division staffing has the greatest impact on the educational opportunities provided to students within Parkland School Division and consequently makes up 73% of the Division's budget. Total salaries and benefits for the Division decreased by \$2.1 million or 2.2% over 2019-20.

The Division will employ 590.02 full time equivalent teachers (FTE) and 420.26 full time equivalent support staff in 2020-21 which is a decrease of 11.95 FTE teaching staff and a decrease of 11.35 support staff. Overall staffing decreased 23.3 FTE or 2.3%. The decrease in 2020-21 includes a reduction of 14 certificated school staff due to the reduction in Program Unit Funding (PUF), offset by additional positions within schools to support enrolment growth. Central instruction changes include reductions in Collaborative Teaching Partners (CTP's) and Directors.

The decrease in support staff include Education Assistants that supported PUF partially offset by additional positions to accommodate enrolment growth and the reduction of Therapists and Therapy Assistants which were impacted by the PUF funding decrease as well.

	2020-21	2019-20	Instruction	Instruction	Admin	Maintenance	Transportation
	FTE	FTE	Schools	Central	/ (dillilli	Wallion and	Transportation
Certificated	590.02	601.23	(7.17)	(4.78)	-	_	-
Support	420.26	431.61	(12.33)	2.00	-	0.57	(1.59)
	1,010.28	1,032.84	(19.51)	(2.78)	-	0.57	(1.59)

Capital Plan

All new school facilities are funded by the Province of Alberta in consultation with the Department of Infrastructure. Each year, school divisions submit facility needs for the next three years and await funding and approval from the province.

The year one, priority one of the Board approved Capital Plan is the modernization of Spruce Grove Composite High School. The year one, priority two is a modernization of Tomahawk School with a focus on the gym. The year two, priority one is a modernization and preservation of Brookwood School. The year two, priority two is a modernization and preservation of Forest Green School. The year three, priority one is a replacement of Parkland Village School.

The Capital Plan for 2021-24 is referenced for information purposes only, and does not form part of Parkland School Division's operating budget.



Parkland School Division 2020-2021 Budget Budget Assumptions – April 2020

The following table outlines the assumptions used in developing the 2020-2021 operating budget for Parkland School Division (PSD), the basis for the assumption and the risk associated if the assumption is not correct.

Budget

Assumption

Basis for Assumption

Associated Budget Risk

COVID-19

The budget assumption is that Covid-19 Pandemic does not impact operations or funding for the school year starting September 1, 2020.

The school closures are indefinite, but the information that is available does not reference closures continuing into next year.

Risk is high as the impact of Covid-19 is unknown. The timelines, provincial finances and changes to operations are all unknown.

New Funding Manual

Funding is calculated based on the funding manual. The funding manual was changed significantly for the 2020-2021 school year. Significant changes include targeted grants for Administration and maintenance. The Program Unit Funding (PUF) Grant is no longer a targeted grant and no longer covers Kindergarten students.

The grants are calculated using the Weighted Moving Average (WMA) enrolments which are calculated for 2020-2021 using 20% of the actual enrolment for the 2018-19 school year, 30% of the estimated enrolment for the 2019-2020 school year and 50% of the projected enrolment for the 2020-2021 school year.

The risk is high as this is the first year of the funding manual and calculation using the WMA. If enrolments are higher than the projected funding, the additional students will not be funded. As funding is based on the WMA enrolment, growth is not fully funded for three years. There is \$5.8 M in bridge funding that is removed over the next two years, therefore the funding cannot be used for permanent staffing.



Parkland School Division 2020-2021 Budget Budget Assumptions – April 2020

Budget

Assumption

Basis for Assumption

Associated Budget Risk

New Allocation Model The Division has developed a new allocation model to distribute revenues to our schools in an equitable manner using a combination of a fixed and variable allocations. Projected enrolments will be used for the allocations and a quarter 1 adjustment will be made in the fall to adjust to 'Actual September 30 Enrolments'.

The fixed allocation provides every school regardless of size and location the resources to provide a quality education. The variable allocation provides funding for each student above a base threshold. Other allocations provide funding to address areas that the Division has identified as requiring additional funding (K-4, FNMI, CTF).

The risk is moderate as our funding from government is based on WMA enrolment count in the spring and will not be adjusted to actual enrolments. If the divisions enrolment projections are incorrect in the spring, the Division could over or under allocate the funds to the school and be required to make adjustments in the fall to our allocation rates.

Enrolment

Enrolment will be estimated by schools as part of the budget process. Alberta Education funding uses a three year weighted average.

Review of students is prepared by each school Principal using the principles of trending and known information.

Risk is high as the WMA is used for funding. The Division continues to allocate funds based on actual enrolments which could result in higher actual enrolments in September than were projected in spring.



Parkland School Division 2020-2021 Budget Budget Assumptions – April 2020

Budget

Assumption

Basis for Assumption

Associated Budget Risk

Inclusive Education The Division allocates funding to the schools and Learning Services to support Inclusive Education and diversity within PSD.

Inclusive Education funds are allocated to support all students within PSD. The funds are used for support and services needed to effectively program for our students. Some examples of supports and services include specialized classrooms, Life Academic Work Skills (LAWS) program, Relating Everyday Academics & Life Skills (REAL) Program, tuition for specialized programs, assessments, identified supports, professional development for staff, consultations with specialized services, and adapted materials.

Risk is moderate as identified needs continue to grow and put pressure on existing resources, that will require allocations from other priorities. Alberta Education eliminated PUF funding for students in Kindergarten.

Teacher Salary Costs

Average teacher salary cost: \$90,175
Average teacher salary with benefits \$100,716
Before Alberta Teachers' Retirement Fund
(ATRF) Pension

Average salaries are used for all school based positions and are calculated using the current salaries and by advancing the experience of staff on the grid. There is a 0.9% decrease in the average cost compared to the prior year actual average cost (\$101,604). The change in average cost is the result of changes in the experience level of our teachers. The ATRF pension is not included in the Division's average cost as it is fully funded by the government

Risk is moderate, a new round of bargaining is set to start and the Alberta Teachers'
Association (ATA) local agreement is currently outstanding. If the mix between new and experienced teachers changes, the average teacher salary could change.



Parkland School Division 2020-2021Budget Budget Assumptions – April 2020

Budget

Assumption

Basis for Assumption

Associated Budget Risk

Support Staff
Salaries

Average costs will be budgeted on current salaries. No changes have been anticipated.

Average salaries are used for all school based positions and are determined by using actual salaries for current staffing.

Risk is low. The Central Alberta Association of Municipal & School Employees (CAAMSE) collective agreement expired August 31, 2019 and is being negotiated. The International Union of Operating Engineers (IUOE) collective agreement expires August 31, 2023. New agreements could impact costs.

Negotiated Benefits Benefits will be budgeted based on current agreements and contracts. IUOE will have an increase in the Health Spending Account based on a new collective agreement.

ATA estimated based on current agreement.

Risk is moderate as the ATA collective agreement expires August 31, 2020 and a new central agreement is being negotiated.

Support benefits based on current agreements. There will be an increase of \$150/year/employee for Health Spending Account for IUOE employees beginning September 2020.

CAAMSE collective agreement expired August 31, 2019 and is currently being negotiated. IUOE collective agreement expires August 31, 2023. Any new agreements could impact costs.



Parkland School Division 2020-2021 Budget **Budget Assumptions - April 2020**

Budget

Assumption

Basis for Assumption

Associated Budget Risk

Benefit **Provider** Rates -**Teachers** Alberta School Employee Benefit Plan (ASEBP) - The overall premium rates have remained the same as 19/20.

Canada Pension Plan (CPP) costs to increase by 3.00%.

Employment Insurance (EI) rates/costs to remain the same as 2020.

As per the March 2020 ASEBP Preliminary Premium Rate notification for the 2020-2021 school year the rates will remain stable. The Division will receive a 5% further discount on Life and Extended Disability Insurance offset by a 5% increase in Extended Health Care, Dental, and Vision as a result of claims history. Due to the enhancement of the CPP for 2021, CPP rates will increase from 5.25% to 5.45% of eligible earnings to an annual cap of \$60,700 from \$58,700.

El employer rate is confirmed at the 2020 reduced rate of 1.259% times the employees deduction amount.

Risk is low that PSD could move from a discount position and into surcharge on Life and Extended Disability Benefits or move into a surcharge position on Extended Health Care, Dental, or Vision, which would increase costs. Risk is low that there will be any further changes to the CPP and EI rates for 2020-2021.



Parkland School Division 2020-2021 Budget **Budget Assumptions - April 2020**

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Assumption

Basis for Assumption

Associated Budget Risk

Benefit **Provider** Rates -**Support Staff**

Sunlife – There was overall premium rate increase for 2020 of 10.5%. An increase for 2021 may be forthcoming based on increasing costs.

CPP costs to increase by 3.0%.

El rates/costs to remain the same as 2020.

Due to the Enhancement to the CPP for 2021, CPP rates will increase from 5.25% to 5.45% of eligible earnings to an annual cap of \$60,700 from \$58,700.

El employer rate is currently budgeted at the 2020 reduced rate of 1.259% times the employees deduction amount (unreduced 1.4%) as per the Employment Insurance Reduction Program (EIRP).

Increasing risk that premium rates will be higher than 2020 as the cost associated with the Administrative ASO plan increase. Risk is low that there will be any further changes to the CPP rates for 2020-2021. There is a moderate risk that the current review of the 2020 reduced EI rate by the EIRP will result in the Division having to pay the higher employer unreduced rate of 1.4%.

Pension Costs Employer contributions for ATRF contributions are made by the Provincial Government. Annual cost per teacher based average salary is \$10,181.00. Local Authorities Pension Plan (LAPP)

contribution rate is not expected to increase at January 1, 2021.

The ATRF rate remained at 11.29%.

LAPP Trustees review the actuarial valuations and assess rates accordingly.

Risk is low as the plan is fully funded by Alberta Education.

Risk is moderate, The LAPP Board may decide to implement an increase January 1, 2021.

Human Resources

Staffing will be budgeted by site based on the staffing requirements determined by the site administrator to meet the needs of the students within the allocations provided to the schools.

Site administrators enter each staff member into the budget by position. Staffing decisions are made according to availability of resources and delivery of educational programming and services.

Risk is moderate as staffing will be based on projected enrolments and school allocations. There may also be an increase in risk if the number of students with diverse learning needs rises and additional staff is required.



Parkland School Division 2020-2021 Budget **Budget Assumptions - April 2020**

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Assumption

Basis for Assumption

Associated Budget Risk

Services and **Supplies Costs**

It is assumed that goods and services costs will not increase materially. Sites will budget costs within their given allocations.

Site administrators enter expenditures into site budgets based on programming and support initiatives.

Risk is moderate as costs increase annually due to inflation. Enrolment growth and staffing requirements could put additional pressure on sites to reduce other costs.

Utilities

Utilities have been budgeted based on estimated consumption and current rates.

Current contract rates were used and consumption was estimated based on past experience and factors in PSD's LED Retrofit Project.

Risk is low that consumption is higher than budgeted.

Transportation Program

Transportation funding is based on the 2019-2020 transportation grant plus 5%. It is expected that transportation operates within its funding envelope (grants and fees).

The cost of running the regional transportation system will be supported through transportation grants and transportation user fees.

The regional transportation system includes Evergreen Catholic, Black Gold and Grande Yellowhead plus two private schools.

Risk is moderate if the number of eligible rural/urban and ineligible riders is different than projected revenues may increase or decrease. As the costs of fees increase. ridership may decrease.

Targeted Funding Targeted funding will be spent in the respective areas within the budgets received from Alberta Education.

Targeted grants include Operations and Maintenance, Administration. Transportation is quasi targeted due to the regulations.



Parkland School Division 2020-2021Budget Budget Assumptions – April 2020

Budget

Assumption

Basis for Assumption

Associated Budget Risk

Operating Reserves

Operating reserves will change as a result of the net change in school carryovers and school generated funds. The Division will now require Ministerial approval to access operating reserves that will be requested as part of the annual budget submission in the spring. Schools are able to carryover 3% of their budgets each year to a maximum of \$50K to address timing issues at year end and allow them to hold some funds for larger initiatives. These funds are included within their budget allocation each year and can be allocated in the current year or earmarked to carry forward to the next year. School Generated Funds are managed by the schools and are generally project based for school clubs or other initiatives. Schools manage these projects and the balances change year over year depending on the project.

Risk is moderate as the projected accumulated operating reserves are at the low end of the recommend 1-5% of expenditures. The lower operating reserves combined with the requirement for Ministerial approval provides less flexibility for PSD to manage unforeseen challenges and guard against errors in estimate and changes from our budget assumptions.

Insurance

Rates will remain at the current levels

The Division's insurance rate more than doubled last year. Property increased by 274%. The insurance market has moved into a hard market driving up rates for organizations.

Risk is high. The Division has taken a number of steps to mitigate future increases in the hard market. The exact outcome of these steps has not yet been determined.

Schedule B

Enrolment Report For 2020-21

School Name	Pre-K	к	1	2	3	4	5	6	7	8	9	10	11	12	2020-21	9/30/2019	9/28/2018	9/30/17	9/30/16	9/30/15
Blueberry		50	49	66	56	54	68	60	59	70	54				586	592	581	572	553	571
Brookwood	28	100	102	100	105	95									530	524	502	777	712	828
Connections for Learning			15	17	18	19	21	51	62	63	58	7	8	5	344	242	236	137	151	116
Home Ed			2	7	6	6	4	4	2	3	7	1			42	42	37	31	42	36
Bright Bank Institutional			1	3	3	1	1	3							12	12	12	12	10	11
Copperhaven		98	98	82	81	68	63	88	64	67	50				759	707	599			
Duffield	5	20	31	24	29	24	25	24	32	34	34				282	282	290	289	312	296
École Broxton Park	71	75	72	72	77	73	66	64	38	49	52				709	667	670	729	711	1016
École Meridian Heights		70	84	84	79	73	68	82	77	66	67				750	757	725	732	705	723
Entwistle		12	12	13	23	16	18	12	10	8	10				134	125	133	121	133	130
Forest Green		35	44	26	37	36	31	42							251	254	275	301	275	273
Graminia		43	47	46	55	46	61	46	50	68	46				508	521	524	526	531	531
Greystone Centennial Middle							105	105	115	105	105				535	516	512	537	549	694
High Park	11	45	50	40	57	50	58	61	50	57	54				533	539	513	533	485	453
Memorial Composite High												359	336	375	1,070	1073	1,086	1122	1154	1162
Millgrove		95	106	105	97	100									503	505	473	545	555	414
Muir Lake	16	47	55	42	58	50	35	46	43	40	48				480	467	458	450	436	433
Parkland Village	16	28	29	38	42	32									185	192	186	189	196	249
Prescott Learning Centre	13	72	65	80	74	82	92	115	110	70	85				858	850	829	741	587	
Seba Beach															-	66	75	97	105	94
Spruce Grove Composite High												400	321	361	1,082	1032	1,029	987	1038	1029
Stony Plain Central	40	34	45	52	43	45	55	55	90	100	85				644	638	616	602	595	591
Tomahawk		10	12	9	13	14	10	11	10	9	6				104	92	108	115	110	129
Wabamun		9	7	12	11	11	19	12	15	11	10				117	102	83	96	118	126
Woodhaven Middle							88	97	84	94	88				451	451	467	633	621	608
Projected Additional Enrolment		36	5	5	5	5	5	5	5	5	5				81					
ECS - Grade 12 Enrolment	200	879	931	923	969	900	893	983	916	919	864	767	665	741	11,550	11,248	11,019	10,874	10,684	10,513
Memorial Outreach	Ī											20	32	108	160	135	91	90	75	77
Spruce Grove Outreach												25	45	105	175	143	71	97	129	78
Projected Additional Enrolment																51	103	62	80	108
Outreach Programs												45	77	213	335	329	265	249	284	263
Total Enrolment	200	879	931	923	969	900	893	983	916	919	864	812	742	954	11,885	11,577	11,284	11,123	10,968	10,776

^{*}Outreach students enroll in clases throughout the year

									Sched	ule B										
							Enre			ort For	2020	-21								
							Line	Jiiiieii	Перс	711101	2020	-21								
Enrolment - Community A	_															1	1	1	I	
School Name	Pre-K	ECS	1	2	3	4	5	6	7	8	9	10	11	12	2020-21	9/30/19	9/28/2018	9/30/17	9/30/16	9/30/
Duffield	5	20	31	24	29	24	25	24	32	34	34				282	282	290	289	312	2
Entwistle		12	12	13	23	16	18	12	10	8	10				134	125	133	121	133	1;
Seba Beach															-	66	75	97	105	9
Tomahawk		10	12	9	13	14	10	11	10	9	6				104	92	108	115	110	12
Wabamun		9	7	12	11	11	19	12	15	11	10				117	102	83	96	118	12
Total Community A	5	51	62	58	76	65	72	59	67	62	60	-	-	-	637	667	689	718	778	77
Enrolment - Community B																				
School Name	Pre-K	ECS	1	2	3	4	5	6	7	8	9	10	11	12	2020-21	9/30/19	9/28/2018	9/30/17	9/30/16	9/30/1
Forest Green	+	35	44	26	37	36	31	42	-	-					251	254	275	301	275	27
High Park	11	45	50	40	57	50	58	61	50	57	54				533	539	513	533	485	45
Memorial Composite High	 				0.		- 00			0.		359	336	375	1,070	1073	1,086	1122	1154	116
École Meridian Heights	+	70	84	84	79	73	68	82	77	66	67			0.0	750	757	725	732	705	72
Stony Plain Central	40		45	52	43	45	55	55	90	100	85				644	638	616	602	595	59
Projected Additional Enrolments	 	12	2	2	2	2	2	2	2	2	2				30	000	0.0	002	000	
Stony Plain	51	_	225	204	218	206	214	242	219	225	208	359	336	375	3,278	3,261	3,215	3,290	3,214	3,202
Connections for Learning	-		15	17	18	19	21	51	62	63	58	7	8	5	344	242	236	137	151	11
Home Ed	+		2	7	6	6	4	4	2	3	7	1		- ŭ	42	42	37	31	42	3
Bright Bank Institutional	-		1	3	3	1	1	3				•			12	12	12	12	10	1
Muir Lake	16	47	55	42	58	50	35	46	43	40	48				480	467	458	450	436	43
Blueberry		50	49	66	56	54	68	60	59	70	54				586	592	581	572	553	57
Total Community B	67		347	339	359	336	343	406	385	401	375	367	344	380	4,742	4616	4,539	4492	4406	436
Enrolment - Community C																				
School Name	Pre-K	ECS	1	2	3	4	5	6	7	8	9	10	11	12	2020-21	9/30/19	9/28/2018	9/30/17	9/30/16	9/30/1
Brookwood	28	100	102	100	105	95									530	524	502	777	712	828
École Broxton Park	71	75	72	72	77	73	66	64	38	49	52				709	667	670	729	711	1,016
Copperhaven		98	98	82	81	68	63	88	64	67	50				759	707	599	_		,
Greystone Centennial Middle	1						105	105	115	105	105				535	516	512	537	549	694
Millgrove		95	106	105	97	100									503	505	473	545	555	414
Prescott Learning Centre	13		65	80	74	82	92	115	110	70	85				858	850	829	741	587	
Spruce Grove Composite High	Ť											400	321	361	1,082	1,032	1,029	987	1,038	1,029
Woodhaven Middle	1						88	97	84	94	88				451	451	467	633	621	608
Projected Additional Enrolments	1	24	3	3	3	3	3	3	3	3	3				51					
Spruce Grove	112	440	443	439	434	418	414	469	411	385	380	400	321	361	5,427	5,252	5,081	4,949	4,773	4,589
Graminia	1	43	47	46	55	46	61	46	50	68	46				508	521	524	526	531	531
Parkland Village	16		29	38	42	32									185	192	186	189	196	249
Total Community C	128	535	522	526	534	499	478	518	464	456	429	400	321	361	6,171	5,965	5,791	5,664	5,500	5,369
Enrolment - Outreach Programs																				
School Name	Pre-K	ECS	1	2	3	4	5	6	7	8	9	10	11	12	2020-21	9/30/19	9/28/2018	9/30/17	9/30/16	9/30/1
	1			_	Ţ		•	Ĭ	•	·	•									
	1									- 1		ე∩	33	108	160	125	01	an l	75	
Memorial Outreach												20	32	108	160	135	91	90	75 120	
Memorial Outreach Spruce Grove Outreach Projected Additional Outreach Enrolments												20	32 45	108 105	160 175	135 143 51	91 71 103	90 97 62	75 129 80	7 7 108

Schedule C - 2020-21 Budget Financial Forecast

Budget Statement of Revenues and Expenses

	Final Budget 2019-20	Budget 2020-21	Variance to Budget	% Increase (decrease)
Revenues			3	(,
Instruction (ECS to Grade 12)	\$97,830,444	\$98,017,470	\$187,026	0.19%
School Generated Funds	1,818,504	1,700,344	(118,160)	-6.50%
Operation and Maintenance	15,801,477	17,274,612	1,473,135	9.32%
Transportation	9,793,107	10,309,343	516,236	5.27%
Board and System Administration	4,358,843	4,290,322	(68,521)	-1.57%
External Services	58,680	98,700	40,020	68.20%
Total Revenues	\$129,661,054	\$131,690,791	\$2,029,737	1.57%
	. , ,	. , ,		
Firmania				
Expenses Instruction (ECS to Grade 12)	\$99,140,386	\$98,017,469	(\$1,122,917)	-1.13%
School Generated Funds	1,818,504	1,700,344	(118,160)	-6.50%
Operation and Maintenance	17,053,991	17,274,612	220,621	1.29%
Transportation	10,187,363	10,309,343	121,980	1.20%
Board and System Administration	4,358,843	4,290,322	(68,521)	-1.57%
External Services	58,680	98,700	40,020	68.20%
	* 400 04 7 7 07	*	(4000.070)	0.700/
Total Expenses	\$132,617,767	\$131,690,791	(\$926,976)	-0.70%
Surplus/(Deficit)	(\$2,956,713)		\$2,956,713	
Surplus/(Deficit)	(\$2,956,713)	-	\$2,956,713	
Surplus/(Deficit)		-	\$2,956,713	Projected
Surplus/(Deficit)	Projected	-	\$2,956,713	Projected Operating
Surplus/(Deficit)		- Projected	\$2,956,713	Projected Operating Reserves at
Surplus/(Deficit)	Projected Operating	Projected Surplus (Deficit)	\$2,956,713 Transfers	Operating
	Projected Operating Reserves at Aug 31, 2020	-		Operating Reserves at Aug 31, 2021
Instruction	Projected Operating Reserves at Aug 31, 2020 \$999,922	-		Operating Reserves at Aug 31, 2021 \$999,922
Instruction Board and System Administration	Projected Operating Reserves at Aug 31, 2020	-		Operating Reserves at Aug 31, 2021
Instruction Board and System Administration Operations and Maintenance	Projected Operating Reserves at Aug 31, 2020 \$999,922	-		Operating Reserves at Aug 31, 2021 \$999,922
Instruction Board and System Administration Operations and Maintenance Transportation	Projected Operating Reserves at Aug 31, 2020 \$999,922	-		Operating Reserves at Aug 31, 2021 \$999,922
Instruction Board and System Administration Operations and Maintenance	Projected Operating Reserves at Aug 31, 2020 \$999,922	-		Operating Reserves at Aug 31, 2021 \$999,922
Instruction Board and System Administration Operations and Maintenance Transportation External Services	Projected Operating Reserves at Aug 31, 2020 \$999,922 328,425	-		Operating Reserves at Aug 31, 2021 \$999,922 328,425
Instruction Board and System Administration Operations and Maintenance Transportation External Services	Projected Operating Reserves at Aug 31, 2020 \$999,922 328,425	-		Operating Reserves at Aug 31, 2021 \$999,922 328,425
Instruction Board and System Administration Operations and Maintenance Transportation External Services Total Unrestricted Total Accumulated Surplus from	Projected Operating Reserves at Aug 31, 2020 \$999,922 328,425 \$1,328,347	-		Operating Reserves at Aug 31, 2021 \$999,922 328,425 \$1,328,347 \$943,768
Instruction Board and System Administration Operations and Maintenance Transportation External Services Total Unrestricted	Projected Operating Reserves at Aug 31, 2020 \$999,922 328,425 \$1,328,347	-		Operating Reserves at Aug 31, 2021 \$999,922 328,425 \$1,328,347

BUDGET ALLOCATION OF REVENUES AND EXPENSES TO PROGRAMS 2020-21 BUDGET

REVENUES	Total Budget	Instruction	Administration	Operations and Maintenance	Transportation	External Services
Alberta Education	\$120,462,741	\$94,595,473	\$4,237,450	\$12,392,332	\$9,237,486	-
Alberta Infrastructure (Amortization of Capital Alloc)	4,887,980	-	-	4,872,280	-	15,700
Alberta Finance	-	-	-	-	-	-
Other - Government of Alberta	-	-	-	-	-	-
Federal Government and/or First Nations	1,099,800	1,060,928	38,872	-	-	-
Other Alberta school authorities	108,645	108,645	-	-	-	-
Out of province authorities	-	-	-	-	-	-
Alberta Municipalities	-	-	-	-	-	-
Instruction resource fees	-	-	-	-	-	-
School based course material fees	2,178,101	2,178,101	-	-	-	-
Transportation fees	880,700	-	-	-	880,700	-
Other Student Fees	-	-	-	-	-	-
Other sales and services	1,098,075	882,918	14,000	10,000	191,157	-
Investment income	250,000	250,000	-	-	-	-
Gifts and Donations	465,979	465,979	-	-	-	-
Fundraising	175,770	175,770	_	_	_	-
Rentals of facilities	83,000	-	-	-	-	83,000
TOTAL REVENUES	\$131,690,791	\$99,717,814	\$4,290,322	\$17,274,612	\$10,309,343	\$98,700
	\$58 010 596 l	\$57 515 939	\$494 657		_ 1	
EXPENSES Certificated Salaries	\$58.010.596	\$57.515.939	\$494.657	- 1	-	
Certificated Salaries	\$58,010,596 12,809,868	\$57,515,939 12,686,536	\$494,657 123,333			- -
Certificated Salaries Certificated Benefits	\$58,010,596 12,809,868 20,260,592	\$57,515,939 12,686,536 14,129,505	\$494,657 123,333 1,814,880	- - 3,577,072	- - 682,134	- - 57,000
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages	12,809,868	12,686,536	123,333	- - 3,577,072 1,074,508	- - 682,134 150,651	- 57,000 -
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits	12,809,868 20,260,592	12,686,536 14,129,505	123,333 1,814,880			57,000 - 57,000
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL	12,809,868 20,260,592 5,379,139	12,686,536 14,129,505 3,756,242	123,333 1,814,880 397,738	1,074,508	150,651	-
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies	12,809,868 20,260,592 5,379,139 96,460,195	12,686,536 14,129,505 3,756,242 88,088,221	123,333 1,814,880 397,738 2,830,608	1,074,508 4,651,580 7,546,648	150,651 832,785	57,000
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs	12,809,868 20,260,592 5,379,139 96,460,195	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670	123,333 1,814,880 397,738 2,830,608 1,291,504	1,074,508 4,651,580	150,651 832,785 9,498,639	57,000
EXPENSES Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services	12,809,868 20,260,592 5,379,139 96,460,195	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670	123,333 1,814,880 397,738 2,830,608 1,291,504	1,074,508 4,651,580 7,546,648	150,651 832,785 9,498,639	57,000
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees	12,809,868 20,260,592 5,379,139 96,460,195	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670	123,333 1,814,880 397,738 2,830,608 1,291,504	1,074,508 4,651,580 7,546,648	150,651 832,785 9,498,639	57,000
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services	12,809,868 20,260,592 5,379,139 96,460,195	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670	123,333 1,814,880 397,738 2,830,608 1,291,504	1,074,508 4,651,580 7,546,648	150,651 832,785 9,498,639	57,000
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - -	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670	123,333 1,814,880 397,738 2,830,608 1,291,504	1,074,508 4,651,580 7,546,648 (318,032) - - -	150,651 832,785 9,498,639	57,000 26,000 - - - -
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets Supported Unsupported	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - - 4,887,980 1,887,155	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670 417,603 - - - - 1,119,319	123,333 1,814,880 397,738 2,830,608 1,291,504 (11,790) - - -	1,074,508 4,651,580 7,546,648 (318,032) - - - 4,872,280 522,136	150,651 832,785 9,498,639 (87,781) - - -	57,000 26,000 - - - - 15,700
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets Supported Unsupported	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - - 4,887,980	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670 417,603 - - -	123,333 1,814,880 397,738 2,830,608 1,291,504 (11,790) - - - - 180,000	1,074,508 4,651,580 7,546,648 (318,032) - - - - 4,872,280	150,651 832,785 9,498,639 (87,781) - - - - - 65,700	57,000 26,000 - - - -
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets Supported Unsupported Total Amortization Interest on capital debt	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - - 4,887,980 1,887,155	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670 417,603 - - - - 1,119,319	123,333 1,814,880 397,738 2,830,608 1,291,504 (11,790) - - - - 180,000	1,074,508 4,651,580 7,546,648 (318,032) - - - 4,872,280 522,136	150,651 832,785 9,498,639 (87,781) - - - - - 65,700	57,000 26,000 - - - - 15,700
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets Supported Unsupported Total Amortization Interest on capital debt Supported	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - - 4,887,980 1,887,155	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670 417,603 - - - - 1,119,319	123,333 1,814,880 397,738 2,830,608 1,291,504 (11,790) - - - - 180,000	1,074,508 4,651,580 7,546,648 (318,032) - - - 4,872,280 522,136	150,651 832,785 9,498,639 (87,781) - - - - - 65,700	57,000 26,000 - - - - 15,700
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets Supported Unsupported Total Amortization Interest on capital debt Supported Unsupported Unsupported Unsupported Unsupported	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - - 4,887,980 1,887,155	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670 417,603 - - - - 1,119,319	123,333 1,814,880 397,738 2,830,608 1,291,504 (11,790) - - - - 180,000	1,074,508 4,651,580 7,546,648 (318,032) - - - 4,872,280 522,136	150,651 832,785 9,498,639 (87,781) - - - - - 65,700	57,000 26,000 - - - - 15,700
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets Supported Unsupported Total Amortization Interest on capital debt Supported	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - - 4,887,980 1,887,155	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670 417,603 - - - - 1,119,319	123,333 1,814,880 397,738 2,830,608 1,291,504 (11,790) - - - - 180,000	1,074,508 4,651,580 7,546,648 (318,032) - - - 4,872,280 522,136	150,651 832,785 9,498,639 (87,781) - - - - - 65,700	57,000 26,000 - - - - 15,700
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets Supported Unsupported Total Amortization Interest on capital debt Supported Unsupported Other interest charges	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - 4,887,980 1,887,155 6,775,135	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670 417,603 - - - - 1,119,319 1,119,319	123,333 1,814,880 397,738 2,830,608 1,291,504 (11,790) - - - - 180,000 180,000	1,074,508 4,651,580 7,546,648 (318,032) - - - 4,872,280 522,136 5,394,416 - - -	150,651 832,785 9,498,639 (87,781) - - - - - 65,700 65,700	- 57,000 26,000 - - - 15,700 - 15,700
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets Supported Unsupported Total Amortization Interest on capital debt Supported Unsupported Other interest charges Losses on disposal of capital assets	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - - 4,887,980 1,887,155	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670 417,603 - - - - 1,119,319	123,333 1,814,880 397,738 2,830,608 1,291,504 (11,790) - - - - 180,000	1,074,508 4,651,580 7,546,648 (318,032) - - - 4,872,280 522,136	150,651 832,785 9,498,639 (87,781) - - - - - 65,700	57,000 26,000 - - - - 15,700
Certificated Salaries Certificated Benefits Non-Certificated Salaries and Wages Non-Certificated Benefits SUB-TOTAL Services, contracts and supplies Cost recoveries between programs Direct Cost of Fundraising and Fees Capital and debt services Amortization of capital assets Supported Unsupported Total Amortization Interest on capital debt Supported Unsupported Other interest charges Losses on disposal of capital assets	12,809,868 20,260,592 5,379,139 96,460,195 28,455,461 - - 4,887,980 1,887,155 6,775,135	12,686,536 14,129,505 3,756,242 88,088,221 10,092,670 417,603 - - - - 1,119,319 1,119,319	123,333 1,814,880 397,738 2,830,608 1,291,504 (11,790) - - - - 180,000 180,000	1,074,508 4,651,580 7,546,648 (318,032) - - - 4,872,280 522,136 5,394,416 - - -	150,651 832,785 9,498,639 (87,781) - - - - - 65,700 65,700	- 57,000 26,000 - - - 15,700 - 15,700

BUDGET REVENUE

	Final Budget 2019-20	Budget 2020-21	Variance to Budget	% Increase (decrease)
Revenue Alberta Education Base Instruction	2013-20	2020-21	Buuget	(ucci case)
Grade ECS	3,570,353	3,162,982	(407,371)	-11.41%
Grades 1 - 9	47,693,654	46,001,504	(1,692,150)	-3.55%
High Schools	15,982,865	15,354,792	(628,073)	-3.93%
Rural Small Schools ₁	370,953	2,660,000	2,289,047	617.07%
•				
Home Education Outreach Programs	70,174 188,918	73,800	3,626	5.17%
Base Instruction Sub Total	67,876,917	150,000 67,403,079	(38,918) (473,838)	-20.60% -0.70%
Services & Supports				
Specialized Learning Support (SLS) 2	6,306,621	8,453,708	2,147,087	34.04%
First Nations, Metis and Inuit Education	866,493	1,293,772	427,279	49.31%
English as a Second Language	109,563	114,790	5,227	4.77%
Institutional Program (EPI) ECS Program Unit Funding (PUF) ₃	253,053	248,336	(4,717)	-1.86%
	6,889,079	2,224,500	(4,664,579)	-67.71%
Services & Supports Sub Total	14,424,809	12,335,106	(2,089,703)	-14.49%
Schools		0.000.047		44.400/
Operations & Maintenance Grant	8,612,000	9,600,247	988,247	11.48%
SuperNet	249,600	241,344	(8,256)	-3.31%
Transportation - Urban	2,424,892	2,542,311	117,419	4.84%
Transportation - Rural	5,808,705	5,953,820	145,115	2.50%
Transportation - Special Ed	495,978	595,174	99,196	20.00%
Transportation - Trans Child with Disability	121,791	95,888	(25,903)	-21.27%
Transportation - Trans Family Oriented ECS	62,308	50,293	(12,015)	-19.28%
Infrastructure and Renewal	2,136,000	2,255,021	119,021	5.57%
Schools Sub Total	19,911,274	21,334,098	1,422,824	7.15%
Community				
Socio-Economic Status	875,497	1,338,987	463,490	52.94%
Geographic	1,188,152	1,265,131	76,979	6.48%
School Nutrition Program	194,431	200,000	5,569	2.86%
Community Sub Total	2,258,080	2,804,118	546,038	24.18%
System Administration				
System Administration	3,979,174	4,237,450	258,276	6.49%
Bridge Funding				
Bridge Funding Framework	2,192,705	5,529,031	3,336,326	152.16%
Other Alberta Education				
Government Contributions to ATRF - Instruction	6,305,982	6,305,982	-	0.00%
Other (Includes Secondments)	217,767	218,158	391	0.18%
Building Collaboration and Capacity in Education 4	21,703	-	(21,703)	-100.00%
Regional Collaborative Service Delivery 5	222,859	-	(222,859)	-100.00%
Sub Total Other Alberta Education	6,768,311	6,524,140	(244,171)	-3.61%
Federal French Funding (Through Alberta Ed)				
Federal French Funding	109,000	-	(109,000)	-100.00%
Amortization of Capital Allocations				
Amortization of Capital Allocations - AB Education	-	295,720	295,720	100.00%
Total Alberta Education	117,520,270	120,462,741	2,942,471	2.50%
	, -, -	, - , -	, , ,	

BUDGET REVENUE

	Final Budget 2019-20	Budget 2020-21	Variance to Budget	% Increase (decrease)
Alberta Infrastructure				
Amortization of Capital Allocations - AB Infrastructure	4,842,375	4,887,980	45,605	0.94%
Federal Government				
First Nations Tuition's	1,675,850	971,800	(704,050)	-42.01%
Other Federal Grants	192,906	128,000	(64,906)	-33.65%
Sub Total	1,868,756	1,099,800	(768,956)	-41.15%
From Alberta School Authorities				
Tuition Fees	108,645	108,645	-	0.00%
Transportation Fees	,	-	-	100.00%
Sub Total	108,645	108,645	-	0.00%
Fees				
Basic Instruction Supplies - Instruction	-	-	-	100.00%
Optional Courses	353,111	307,689	(45,422)	-12.86%
Activity Fees - Field Trip	815,846	768,019	(47,827)	-5.86%
Activity Fees - Cultural Events	116,890	112,067	(4,823)	-4.13%
Full Time Kindergarten	315,650	157,500	(158,150)	-50.10%
Other Course Material Fees	33,111	33,213	102	0.31%
Extra-curricular Fees	462,387	431,339	(31,048)	-6.71%
	360,184	368,274	8,090	2.25%
Non-Curricular Travel/Field Trips	300,104			
Transportation Fees - Eligible 6	- 	271,500	271,500	100.00%
Transportation Fees - Ineligble	415,255	373,500	(41,755)	-10.06%
Transportation Fees - Private	46,800	40,000	(6,800)	-14.53%
Transportation Fees - Cross Attendance	173,080	154,700	(18,380)	-10.62%
Transportation Fees - Alternate Seat	50,940	41,000	(9,940)	-19.51%
Sub Total Fees	3,143,254	3,058,801	(84,453)	-2.69%
Other Sales and Services				
Transportation Insurance (Private Organizations)	147,657	147,657	-	0.00%
Tution Fees - Foreign and Out of Juridiction	22,500	22,500	-	0.00%
Tuition Fees - Adults	-	· -	-	100.00%
Hot Lunch - Milk Programs	8,500	9,000	500	5.88%
Play Partners	91,080	140,400	49,320	54.15%
Special Events and Graduations	344,300	345,150	850	0.25%
Sales of Supplies and Services to Students	78,126	80,322	2,196	2.81%
Miscellaneous Sales	365,603	353,046	(12,557)	-3.43%
Sub Total Other Sales and Services	1,057,766	1,098,075	40,309	3.81%
Investment Income				
Interest & Investment Income 7	250,000	250,000	-	0.00%
Gifts and Donations Donations	537,809	465,979	(71,830)	-13.36%
	55 <i>1</i> ,609	400,979	(11,030)	-13.30%
Rental of Facilities	50.000	00.000	04.000	44.4507
Rentals - Facilities	58,680	83,000	24,320	41.45%
Fundraising	070 700		/07 7 0 5	0==000
Fundraising	273,500	175,770	(97,730)	-35.73%
TOTAL REVENUES	\$129,661,054	\$131,690,791	\$2,029,736	1.57%

BUDGET REVENUE

Notes

Revenues have been presented to align with the new Alberta Education allocation model.

- The Rural Small Schools grant funds small schools at a block funding rate instead of a per student rate which replaces the basic grant for these students.
- 2 The Specialized Learning Support grant includes funding for kindergarten students with severe disabilities and delays which was formerly in Program Unit Funding.
- 3 PUF funding only applies to children aged 2 years 8 months and 4 years 8 months.
- 4 Building Collaboration and Capacity in Education grant eliminated.
- 5 Regional Collaborative Service Delivery no longer being utilized.
- ⁶ A transportation eligible rider fee has been added.
- Interest income under the old model was included in System Administration. It is now included under instruction.

BUDGET EXPENSES

By Program	Final Budget	Budget	Variance to	% Increase
	2019-20	2020-21	Budget	(decrease)
Instruction Board & System Administration	\$100,958,889	\$99,717,813	(\$1,241,076)	-1.23%
	4,358,843	4,290,322	(68,521)	-1.57%
Plant Operations & Maintenance Infrastructure Maintenance Renewal Transportation	14,917,991	15,019,591	101,600	0.68%
	2,136,000	2,255,021	119,021	5.57%
	10,187,363	10,309,343	121,980	1.20%
TOTAL EXPENSES	58,680	98,700	40,020	68.20%
	\$132,617,767	\$131,690,791	(\$926,976)	-0.70%

By Category	Final Budget	Budget	Variance to	% Increase
	2019-20	2020-21	Budget	(decrease)
Salaries, wages and benefits Services, contracts and supplies School generated funds Infrastructure maintenance renewal Amortization of Property and equipment	\$98,599,078	\$96,460,195	(\$2,138,883)	-2.17%
	23,885,142	24,500,096	614,954	2.57%
	1,818,504	1,700,344	(118,160)	-6.50%
	2,136,000	2,255,021	119,021	5.57%
	6,179,042	6,775,135	596,093	9.65%
TOTAL EXPENSES	\$132,617,767	\$131,690,791	(\$926,976)	-0.70%

BUDGET EXPENDITURES BY SITE

Site	Final Budget 2019-20	Budget 2020-21	Variance to Budget	% Increase (decrease)
Governance	\$565,679	\$565,679	-	0.00%
Office of the Superintendent	469,198	469,198	-	0.00%
Deputy Superintendent	466,342	438,342	(28,001)	-6.00%
Corporate Supports and Services	2,548,405	820,397	(1,728,008)	100.00%
Education and System Services	285,228	287,309	2,081	100.00%
Communications	373,880	373,880	-	100.00%
Human Resources	481,744	481,744	-	0.00%
Learning Services	363,044	327,264	(35,780)	-9.86%
Financial Services	1,253,358	1,163,000	(90,358)	-7.21%
Technology Services	1,765,779	1,631,179	(134,600)	-7.62%
Print Centre	87,000	87,000	-	0.00%
Transportation Services	10,120,113	10,238,443	118,330	1.17%
Maintenance	4,726,353	5,969,002	1,242,649	26.29%
Custodial	3,700,615	3,817,237	116,622	3.15%
Infrastructure Maintenance Renewal	2,136,000	2,255,021	119,021	5.57%
Capital and Debt Services	5,979,042	6,725,135	746,093	12.48%
Instructional Pool	2,223,270	5,154,100	2,930,830	131.83%
Government Contributions to ATRF	6,305,982	6,305,982	-,000,000	0.00%
Subtotal	\$43,851,032	\$47,109,912	\$3,258,880	7.43%
Blueberry School	\$3,941,482	\$3,784,403	(\$157,079)	-3.99%
Brookwood School	3,634,822	3,450,112	(184,710)	-5.08%
Ecole Broxton Park School	3,789,758	4,190,006	400,248	10.56%
Connections for Learning	2,126,094	2,197,196	71,102	3.34%
Connections for Learning Summer School	2,120,004	140,280	140,280	100.00%
Copperhaven School	4,378,129	4,812,713	434,584	9.93%
Duffield School	1,907,172	1,969,900	62,727	3.29%
Entwistle School	1,043,792	1,075,458	31,666	3.03%
Forest Green School	1,978,179	1,940,264	(37,915)	-1.92%
Graminia School	3,468,585	3,326,868	(141,717)	-4.09%
Greystone Centennial Middle School	3,223,785	3,392,916	169,131	5.25%
High Park School	3,254,884	3,369,136	114,252	3.51%
Memorial Composite High School	7,379,861	7,104,846	(275,015)	-3.73%
Memorial Outreach Program	7,373,001 535,861	529,200	(6,660)	-1.24%
Ecole Meridian Heights School	4,764,935	4,853,795	88,860	1.86%
Millgrove School	3,532,609	3,390,093	(142,516)	-4.03%
Muir Lake School	3,028,344	3,126,270	97,926	3.23%
Parkland Village School	1,343,025	1,361,979	18,954	1.41%
Prescott Learning Centre	5,406,106	5,380,704	(25,402)	-0.47%
Seba Beach School	797,143	3,300,704	(797,143)	-100.00%
Spruce Grove Composite High School	6,894,569	7,003,726	109,157	1.58%
Spruce Grove Outreach Program	534,542	423,125	(111,417)	-20.84%
Stony Plain Central School	4,049,399	4,099,266	49,866	1.23%
Tomahawk School	4,049,599 847,963	4,099,200 869,763	21,801	2.57%
Wabamun School	781,682	994,025	212,344	27.17%
Woodhaven Middle School	3,180,183	2,985,961	(194,222)	-6.11%
Early Learning	6,743,205	2,864,550	(3,878,655)	-57.52%
Student Services	1,103,192	2,019,267	(3,676,633)	-57.52% 83.04%
School and Community Services	1,103,192	۷,013,201	(1,232,490)	-100.00%
Instructional Services	1,232,490	435,500	158,640	-100.00% 57.30%
Real Program	1,136,460	1,116,000	(20,460)	-1.80%
Wellness Program	1,130,400	1,110,000	(ZU,40U) -	0.00%
Specialized Classrooms	633,123	673,214	40,091	6.33%
School Generated Funds	1,818,504	1,700,344	(118,160)	-6.50%
Subtotal School Instructional Sites	\$88,766,735	\$84,580,879	(\$4,185,857)	-6.50% -4.72%
Total	¢422 647 767			-0.70%
ı Otai	\$132,617,767	\$131,690,791	(\$926,976)	-0.70%