



MEMORANDUM

November 30, 2021
Regular Board Meeting

TO Board of Trustees

FROM Eric Cameron, Audit Committee Chair

ORIGINATOR Scott McFadyen, Associate Superintendent

RESOURCE Jason Krefting, Director Financial Services

GOVERNANCE POLICY Board Policy 2: Role of the Board
Board Policy 8: Board Committees
Board Policy 12: Role of the Superintendent

ADDITIONAL REFERENCE BP 2: Education Planning and Programming
BP 2: Resource Stewardship
Education Act s139-s142

SUBJECT **PARKLAND SCHOOL DIVISION AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDING AUGUST 31, 2021**

PURPOSE

For approval. Recommendation required.

RECOMMENDATION

That the Board of Trustees approve the Audited Financial Statements for the year ended August 31, 2021 as recommended by the Audit Committee and presented at the Regular Meeting of November 30, 2021.

BACKGROUND

The Education Act, Part 6: Section 139, specifies that school boards are responsible for preparing financial statements and Section 141 specifies an auditor will provide a report on the financial statements. The Audit Committee is empowered by the Board of Trustees to oversee reliable financial reporting and compliance with legislation and regulatory requirements. The following report support supports these fiscal responsibilities and provincial reporting requirements.

REPORT SUMMARY

On Monday, November 22, 2021 the Audit Committee reviewed the 2020-2021 Audited Financial Report, presented by PricewaterhouseCoopers, for the year ending August 31, 2021. The following report reflects the auditor's findings.

The auditors provided an unqualified report. The statements present fairly, in all material aspects the financial position of Parkland School Division. Parkland School Division ended the fiscal year with an operating surplus of \$3,674,690. Revenue for the year was \$134,289,487 while operating expenses were \$130,614,797.

The Audit Committee met November 22, 2021 to review the auditor's report and the audited financial statements. After discussion with administration and the external auditors the Audit Committee approved the recommendation that the Board of Trustees approve The Parkland School Division's Audited Financial Statements for the fiscal year ending August 31, 2021.

The Audit Committee would be pleased to respond to any questions.

SM:kz

THE PARKLAND SCHOOL DIVISION

2020-2021 Audited Financial Statement



Corporate Supports and Services

Presented to the Board of Trustees
November 30, 2021

Statement of Financial Position

Presents the Division's economic resources. The main components of the statement are:

- **Financial Assets** – liquid assets including cash and accounts receivable
- **Liabilities** – a financial liability that will be settled in the future including accounts payable and accrued liabilities, unspent deferred contributions, and employee future benefits
- **Net Financial Assets** – excess of financial assets over liabilities and represents the Division's ability to meet its financial obligations at year end.
- **Non Financial Assets** – assets not included in financial assets including tangible capital assets, inventory and prepaid expenses
- **Spent Deferred Capital Contributions** - the spent portion of capital contributions
- **Net Assets** - the difference between the divisions total assets and total liabilities
- **Accumulated Surplus** - includes the Division's operating and capital reserves and investment in tangible capital assets

Statement of Financial Position

	2020-2021	2019-2020	Variance
Total Financial Assets	\$22,572,037	\$17,092,305	\$5,479,732
Total Liabilities	(9,834,157)	(8,696,389)	(1,137,768)
Total Non-Financial Assets	149,550,740	139,485,551	10,065,189
Spent Deferred Capital Contributions	(141,461,841)	(130,729,378)	(10,732,463)
Accumulated Surplus	\$20,826,779	\$17,152,089	\$3,674,690

The Parkland School Division AFS 2020-2021

Statement of Financial Position

Financial Assets	2020-2021	2019-2020	Variance
Cash	\$21,496,844	\$14,824,289	\$6,672,556
Accounts Receivable	1,075,193	2,268,016	(1,192,823)
Total Financial Assets	\$22,572,037	\$17,092,305	\$5,479,733

- The increase in cash related to cash received from Alberta Infrastructure for modular buildings and a parking lot (\$1.4M) that was receivable at the prior year end and was received during the year.
- Remainder of increase is related to the Division's surplus and the sale of a surplus property (\$731K).
- Accounts receivable decreased due to funding received from Alberta Infrastructure for Millgrove and Prescott school modular projects and Copperhaven parking lot.

The Parkland School Division AFS 2020-2021

Statement of Financial Position

Liabilities	2020-2021	2019-2020	Variance
Accounts Payable and Accrued Liabilities	\$7,960,561	\$6,124,846	\$1,835,715
Unspent Deferred Contributions	1,412,096	2,112,143	(700,047)
Employee Future Benefits	461,500	459,400	2,100
Total Liabilities	\$9,834,157	\$8,696,389	\$1,137,768

- Accounts payable and accrued liabilities increased as result of an accrual for the reduction in WMA enrolment (\$1.6M), outstanding invoices that were not paid at August 31st and federal government for payroll deductions (\$115K).
- Decrease in unspent deferred contributions is primarily the result of extra CMR funds received in 2019-2020 that were not all spent by the prior year end. Those CMR funds were expended this year.
- Employee future benefits increased as a result of contributions and actuarial valuations offset by payments to retired employees during the year.

The Parkland School Division AFS 2020-2021

Statement of Financial Position

Non-Financial Assets	2020-2021	2019-2020	Variance
Tangible Capital Assets	\$149,078,970	\$138,910,082	\$10,169,888
Inventory	-	129,265	(129,265)
Prepaid expenses	471,770	446,204	25,566
Total Non-Financial Assets	\$149,550,740	\$139,485,551	\$10,065,189

Significant capital projects during the year included:

- Woodhaven modernization (\$7.0M)
- Stony Plain Central replacement School (\$4.6M)
- Infrastructure, maintenance and renewal projects (\$1.9M)
- Capital Maintenance Renewal (\$2.9M)

The Parkland School Division AFS 2020-2021

Statement of Financial Position

Spent deferred Capital Contributions	2020-2021	2019-2020	Variance
	\$141,461,841	\$130,729,378	\$10,732,463

Supported Capital Projects including IMR, CMR, Woodhaven, Stony Plain Central, Millgrove and Prescott Modular Classrooms.

- Alberta Infrastructure Managed Projects \$11.3M
- Parkland School Division Managed Projects \$4.2M
- Offset by \$5.5M in amortization

The Parkland School Division AFS 2020-2021

Statement of Financial Position

Accumulated Surplus	2020-2021	2019-2020	Variance
Operating Reserves	\$8,984,347	\$5,813,220	\$3,171,127
Capital Reserves	5,226,362	4,159,414	1,082,968
Investment in Tangible Capital Assets	6,616,070	7,179,455	(579,405)
Total Accumulated Surplus	\$20,826,779	\$17,152,089	\$3,764,690

- Increase in operating reserve is the result of operating surplus due to additional federal and provincial funding for Covid-19 offset by expenditures due to Covid-19 and the reduction in other expenditures such as staff development, travel and other initiatives that did not occur as a result of Covid-19.
- Capital reserves increased during the year as a result of allocating reserves equal to amortization. The sale of Seba Beach school property resulted in a reduction of \$290K to capital reserves for the book value of the property.
- Investment in tangible capital assets decreased primarily as a result of amortization being greater than unsupported purchases during the year.

The Parkland School Division AFS 2020-2021

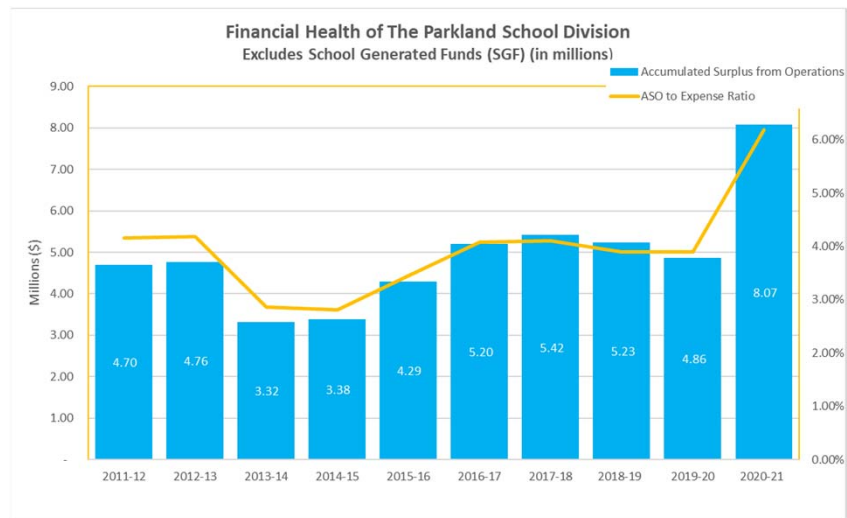
Accumulated Surplus from Operations

Program	Audited Reserves September 1, 2020	Actual Surplus (Deficit) August 31, 2021	Transfers	Operating Reserves August 31, 2021
Instruction	\$ 3,203,966	\$ 3,017,280	\$ (441,368)	\$ 5,779,878
Administration	715,961	553,390		1,269,351
Operations and Maintenance	-	62,195	(62,195)	-
Transportation	-	81,758	-	81,758
External services	-	-	-	-
Total	3,919,927	3,714,623	(503,563)	7,130,987
Unrestricted Surplus	943,769	-	-	943,769
Accumulated Surplus from Operations (Excluding SGF)	4,863,696	3,714,623	(503,563)	8,074,756
Add: SGF	949,524	(39,933)	-	909,591
Accumulated Surplus from Operations	\$ 5,813,220	\$ 3,674,690	\$ (503,563)	\$ 8,984,347

- Difference with reserve movement is related to transfer from operating reserves to capital projects

The Parkland School Division AFS 2020-2021

Financial Profile



The Parkland School Division AFS 2020-2021

Statement of Operations

Summarizes the Division's revenues and expenses over the entire year and the resulting surplus or deficit.

- The statement includes the annual budget for the year and the prior year comparators
- Revenues are reported by the type of revenues
- Expenses are recorded by the program where they were expended
- Schedule 3 provides a detailed breakdown by program of both revenues and expenses.

The Parkland School Division AFS 2020-2021

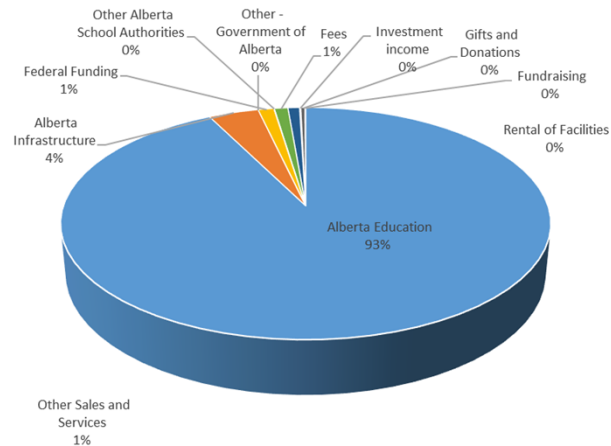
Statement of Operations

Program	Revenues	Expenses	Surplus (Deficit)
Instruction – Pre-Kindergarten	\$2,227,432	\$2,246,494	(\$19,062)
Instruction – Kindergarten to Grade 12	99,010,549	96,014,141	2,996,408
Operations and Maintenance	18,274,237	18,212,042	62,195
Transportation	10,360,722	10,278,964	81,758
System Administration	4,337,525	3,784,134	553,391
External Service	79,022	79,022	-
Total	\$134,289,487	\$130,814,797	\$3,674,690

- Surplus in Instruction the result of additional funding from the federal and provincial government (\$4.2M) for Covid-19 offset by expenditures for Covid-19 including on-line learning, Covid-19 custodial costs and a Division purchasing initiative.
- Operations and Maintenance surplus transferred to capital reserves for maintenance shop
- Transportation surplus due to students returning to online learning resulting in contracted transportation costs
- System Administration surplus primarily due to additional federal and provincial funding offset by Covid expenditures and the reduction of operational expenditures not occurring due to Covid.

The Parkland School Division AFS 2020-2021

Results from Operations - Revenues



The Parkland School Division AFS 2020-2021

Results from Operations - Revenues

Revenues	2020-2021	2019-2020	Variance
Alberta Education	\$123,882,955	\$114,260,268	\$9,622,687
Alberta Infrastructure	5,111,923	4,541,925	569,998
Other - Government of Alberta	1,000	19,328	(18,328)
Federal Funding	1,614,136	1,845,769	(231,633)
Other Alberta School Authorities	40,608	72,430	(31,822)
Fees	1,391,626	1,731,744	(340,118)
Other Sales and Services	1,184,080	961,128	222,952
Investment Income	119,035	220,193	(101,158)
Gifts and Donations	429,522	792,909	(363,387)
Rental of Facilities	27,135	57,263	(30,128)
Fundraising	46,099	182,808	(136,709)
Gain on Disposal of Assets	441,368	6,126	435,242
Total Revenues	\$134,289,487	\$124,691,891	\$9,597,596

- Increase in Alberta Education revenues were primarily the result of additional government funding including Safe Return to Class funding, Alberta COVID Learning Support funding, Critical Worker Benefit, federal French and CEU funding from the 2019-2020 school year
- Fees, Other Sales and service, Gifts and Donations and Fundraising were lower due to COVID

The Parkland School Division AFS 2020-2021

Results from Operations – Revenues WMA

The Division's Budget was prepared in spring of 2020 with the Weighted Moving Average (WMA) calculation using our projected enrolments

April 2020 letter from Deputy Education Minister stated: "Shifting to a WMA that captures the number of students across three school years will enable school boards to plan and budget with confidence, rather than waiting for student counts to be established after the school year has already begun"

	2020-2021	2021-2022
Revenues	\$ -	\$ -
Net Change in Surplus/Deficit	-	-
Cash	-	-
Accrued Liability Balance	\$ -	\$ -

Due to Covid-19, the Division's enrolments were lower than the budgeted enrolments so we looked into the accounting implications of this change on recognizing the revenue in the fall.

The 2020-21 funding manual states that if the projected count is higher than the actual count, the WMA will be adjusted down to account for the difference. As the grant is adjusted based on actual enrolments we determined that it would require us to account for it in the current year. We contacted AB Education and they confirmed that although it had not been the intention of the grant it was correct based on the accounting standards.

	2020-2021	2021-2022
Revenues	\$ (1,621,636)	\$ -
Net Change in Surplus/Deficit	(1,621,636)	-
Cash	-	(1,621,636)
Accrued Liability Balance	\$ 1,621,636	\$ -

The Parkland School Division AFS 2020-2021

Results from Operations – Revenues WMA

In the spring, Alberta Education announced funding in response to these WMA decreases to offset the reduction in revenue called Provincial COVID Mitigation Support. The Division received a letter and was involved in several conference calls with Alberta Education about the new funding which led to the Division to no longer recognize the decrease of WMA funding in 2020-2021.

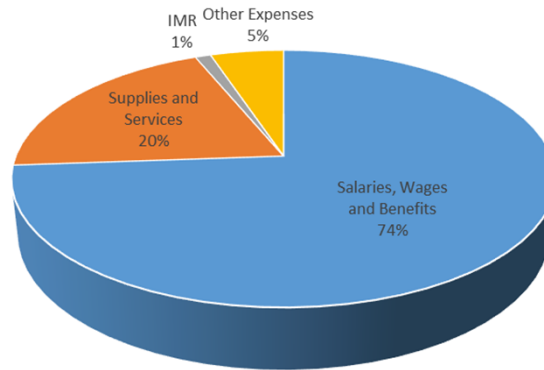
	2020-2021	2021-2022
Revenues	\$ -	\$ -
Net Change in Surplus/Deficit	-	-
Cash	-	-
Accrued Liability Balance	\$ -	\$ -

At the end of August, The Division received AB Education's year end Guidelines which provided detailed guidance on the COVID Mitigation Grant and changed the messaging from the spring. It stated that the grant was not related to the drop in WMA but instead was a separate and distinct grant. This change results in the Division now having to record the decrease in revenue in 2020-2021 and the new grant in 2021-2022.

	2020-2021	2021-2022
Revenues	\$ (1,621,636)	\$ 1,621,636
Net Change in Surplus/Deficit	(1,621,636)	1,621,636
Cash	-	-
Accrued Liability Balance	\$ 1,621,636	\$ -

The Parkland School Division AFS 2020-2021

Results from Operations - Expenses



The Parkland School Division AFS 2020-2021

Results from Operations - Expenses

Expenses	2020-2021	2019-2020	Variance
Instruction Pre-Kindergarten	\$2,246,494	\$5,713,322	(\$3,466,828)
Instruction – Kindergarten to Grade 12	96,014,141	90,705,769	5,308,372
Operations and Maintenance	18,212,042	16,139,349	2,072,693
Transportation	10,278,964	8,358,721	1,920,243
System Administration	3,784,134	3,954,813	(170,679)
External Services	79,022	71,354	7,668
Total Expenses	\$130,614,797	\$124,943,328	\$5,671,469

- Pre-Kindergarten decreased due to funding reductions and lower numbers of students attending in-class learning due to COVID
- Instruction expenditures increased as students returned to in-class learning
- Plant operations and Maintenance expenditures increased as a result of additional custodial resources and supplies due to COVID
- Transportation expenditures increased primarily as most students attended in-school classes all year with the exception of a 2 week return to online learning
- Board and system administration expenditures decreased as a result of expenses that did not occur due to COVID

The Parkland School Division AFS 2020-2021

Schools Closed to In-person Learning Due to COVID-19

November 30, 2020 - December 18, 2020 Grades 7 - 12

January 4, 2021 - January 11, 2021 Grades K - 12

May 3, 2021 - May 7, 2021 MCHS Grades 10 - 12

May 10, 2021 - May 21, 2021 Grades K - 12

- Students returned to online learning periodically in the 2020 – 2021 school year due to COVID-19 pandemic.
- Lower substitute costs for May non-attend days.
- Reduced costs for the remainder of the year as COVID-19 cases were lower.
- Lower contracted transportation costs as buses were not running.

The Parkland School Division AFS 2020-2021

New Reporting Requirements

Audited Statements

- Statement of Operations
 - The instruction program segregates Pre-Kindergarten from Kindergarten to Grade 12
 - Board and System Administration has been renamed System Administration
 - Plant Operations and Maintenance has been renamed Operations and Maintenance
- Schedule 2 Deferred Contributions
 - Nutrition grant is no longer a targeted grant

Future Accounting Changes

- PS 3280: Asset Retirement Obligations (September 1, 2022)
- PS 3400: Revenue (September 1, 2023)

The Parkland School Division AFS 2020-2021

Summary

Questions?

The Parkland School Division AFS 2020-2021

**AUDITED
FINANCIAL STATEMENTS
FOR THE YEAR ENDED AUGUST 31, 2021**
[Education Act, Sections 139, 140, 244]

2305 The Parkland School Division

Legal Name of School Jurisdiction

4603 48 Street Stony Plain AB T7Z 2A8

Mailing Address

780-963-4010 scott.mcfadyen@psd.ca

Contact Numbers and Email Address

SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of 2305 The Parkland School Division presented to Alberta Education have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements, including notes, have been prepared in accordance with Canadian Public Sector Accounting Standards and follow format prescribed by Alberta Education.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong system of budgetary control.

Board of Trustees Responsibility

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the audited financial statements with management in detail and approved the financial statements for release.

External Auditors

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors were given full access to school jurisdiction records.

Declaration of Management and Board Chair

To the best of our knowledge and belief, these financial statements reflect, in all material respects, the financial position, results of operations, remeasurement gains and losses, changes in net financial assets (debt), and cash flows for the year in accordance with Canadian Public Sector Accounting Standards.

BOARD CHAIR

Dr. Lorraine Stewart

Name

Signature

SUPERINTENDENT

Ms. Shauna Boyce

Name

Signature

SECRETARY-TREASURER OR TREASURER

Mr. Scott McFadyen

Name

Signature

Board-approved Release Date

c.c. ALBERTA EDUCATION, Financial Reporting & Accountability Branch
8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5
EMAIL: EDC.FRA@gov.ab.ca
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Independent auditor's report

To the Board of Trustees of The Parkland School Division

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The Parkland School Division (the Division) as at August 31, 2021 and the results of its operations, changes in its net debt, its remeasurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

What we have audited

The Division's financial statements comprise:

- the statement of financial position as at August 31, 2021;
- the statement of operations for the year then ended;
- the statement of cash flows for the year then ended;
- the statement of change in net financial assets for the year then ended;
- the statement of remeasurement gains and losses for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Division in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Other information

PricewaterhouseCoopers LLP
Stantec Tower, 10220 103 Avenue NW, Suite 2200, Edmonton, Alberta, Canada T5J 0K4
T: +1 780 441 6700, F: +1 780 441 6776

"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.



Independent auditor's report

To the Board of Trustees of The Parkland School Division

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The Parkland School Division (the Division) as at August 31, 2021 and the results of its operations, changes in its net debt, its remeasurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

What we have audited

The Division's financial statements comprise:

- the statement of financial position as at August 31, 2021;
- the statement of operations for the year then ended;
- the statement of cash flows for the year then ended;
- the statement of change in net financial assets for the year then ended;
- the statement of remeasurement gains and losses for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Division in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Other information

PricewaterhouseCoopers LLP
Stantec Tower, 10220 103 Avenue NW, Suite 2200, Edmonton, Alberta, Canada T5J 0K4
T: +1 780 441 6700, F: +1 780 441 6776

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- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Division's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Division's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Division to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DRAFT

Chartered Professional Accountants

Edmonton, Alberta
November 30, 2021

STATEMENT OF FINANCIAL POSITION
As at August 31, 2021 (in dollars)

	2021	2020
FINANCIAL ASSETS		
Cash and cash equivalents (Schedule 5; Note 3)	\$ 21,496,844	\$ 14,824,289
Accounts receivable (net after allowances) (Note 4)	\$ 1,075,193	\$ 2,268,016
Portfolio investments		
Operating	\$ -	\$ -
Endowments	\$ -	\$ -
Inventories for resale	\$ -	\$ -
Other financial assets	\$ -	\$ -
Total financial assets	\$ 22,572,037	\$ 17,092,305
LIABILITIES		
Bank indebtedness	\$ -	\$ -
Accounts payable and accrued liabilities (Note 6)	\$ 7,960,561	\$ 6,124,846
Unspent deferred contributions (Schedule 2)	\$ 1,412,096	\$ 2,112,143
Employee future benefits liabilities (Note 7)	\$ 461,500	\$ 459,400
Environmental liabilities		\$ -
Other liabilities	\$ -	\$ -
Debt		
Supported: Debentures	\$ -	\$ -
Unsupported: Debentures	\$ -	\$ -
Mortgages and capital loans	\$ -	\$ -
Capital leases	\$ -	\$ -
Total liabilities	\$ 9,834,157	\$ 8,696,389
Net financial assets	\$ 12,737,880	\$ 8,395,916
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule 6)	\$ 149,078,970	\$ 138,910,082
Inventory of supplies	\$ -	\$ 129,265
Prepaid expenses (Note 8)	\$ 471,770	\$ 446,204
Other non-financial assets	\$ -	\$ -
Total non-financial assets	\$ 149,550,740	\$ 139,485,551
Net assets before spent deferred capital contributions	\$ 162,288,620	\$ 147,881,467
Spent deferred capital contributions (Schedule 2)	\$ 141,461,841	\$ 130,729,378
Net assets	\$ 20,826,779	\$ 17,152,089
Net assets (Note 9)		
Accumulated surplus (deficit) (Schedule 1)	\$ 20,826,779	\$ 17,152,089
Accumulated remeasurement gains (losses)	\$ -	\$ -
	\$ 20,826,779	\$ 17,152,089
Contractual rights (Note 5)		
Contractual obligations (Note 10)		
Contingent liabilities (Note 11)		

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF OPERATIONS
For the Year Ended August 31, 2021 (in dollars)

	Budget 2021	Actual 2021	Actual 2020 Reclassified
REVENUES			
Government of Alberta	\$ 125,459,366	\$ 129,036,486	\$ 118,893,951
Federal Government and other government grants	\$ 1,099,800	\$ 1,614,136	\$ 1,845,769
Property taxes	\$ -	\$ -	\$ -
Fees (Schedule 8)	\$ 3,058,801	\$ 1,391,626	\$ 1,731,744
Sales of services and products	\$ 1,098,075	\$ 1,184,080	\$ 961,128
Investment income	\$ 250,000	\$ 119,035	\$ 220,193
Donations and other contributions	\$ 641,749	\$ 475,621	\$ 975,717
Other revenue	\$ 83,000	\$ 468,503	\$ 63,389
Total revenues	\$ 131,690,791	\$ 134,289,487	\$ 124,691,891
EXPENSES			
Instruction - Pre Kindergarten	\$ 2,962,507	\$ 2,246,494	\$ 5,713,322
Instruction - Kindergarten to Grade 12	\$ 96,755,307	\$ 96,014,141	\$ 90,705,769
Operations and maintenance (Schedule 4)	\$ 17,274,612	\$ 18,212,042	\$ 16,139,349
Transportation	\$ 10,309,343	\$ 10,278,964	\$ 8,358,721
System administration	\$ 4,290,322	\$ 3,784,134	\$ 3,954,813
External services	\$ 98,700	\$ 79,022	\$ 71,354
Total expenses	\$ 131,690,791	\$ 130,614,797	\$ 124,943,328
Annual operating surplus (deficit)	\$ -	\$ 3,674,690	\$ (251,437)
Endowment contributions and reinvested income	\$ -	\$ -	\$ -
Annual surplus (deficit)	\$ -	\$ 3,674,690	\$ (251,437)
Accumulated surplus (deficit) at beginning of year	\$ 17,152,089	\$ 17,152,089	\$ 17,403,526
Accumulated surplus (deficit) at end of year	\$ 17,152,089	\$ 20,826,779	\$ 17,152,089

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CASH FLOWS
For the Year Ended August 31, 2021 (in dollars)

	2021	2020
CASH FLOWS FROM:		
A. OPERATING TRANSACTIONS		
Annual surplus (deficit)	\$ 3,674,690	\$ (251,437)
Add (Deduct) items not affecting cash:		
Amortization of tangible capital assets	\$ 6,734,625	\$ 6,018,696
Net (gain)/loss on disposal of tangible capital assets	\$ (441,368)	\$ (6,126)
Transfer of tangible capital assets (from)/to other entities	\$ -	\$ -
(Gain)/Loss on sale of portfolio investments	\$ -	\$ -
Spent deferred capital recognized as revenue	\$ (5,547,595)	\$ (4,761,121)
Deferred capital revenue write-down / adjustment	\$ 169,586	\$ -
Increase/(Decrease) in employee future benefit liabilities	\$ 2,100	\$ 5,700
Donations in kind	\$ -	\$ -
	\$ -	\$ -
	\$ 4,592,038	\$ 1,005,712
(Increase)/Decrease in accounts receivable	\$ 1,192,823	\$ (1,191,681)
(Increase)/Decrease in inventories for resale	\$ -	\$ -
(Increase)/Decrease in other financial assets	\$ -	\$ -
(Increase)/Decrease in inventory of supplies	\$ 129,265	\$ (129,265)
(Increase)/Decrease in prepaid expenses	\$ (25,562)	\$ (62,468)
(Increase)/Decrease in other non-financial assets	\$ -	\$ -
Increase/(Decrease) in accounts payable, accrued and other liabilities	\$ 1,835,715	\$ 2,199,617
Increase/(Decrease) in unspent deferred contributions	\$ (700,047)	\$ 1,431,631
Increase/(Decrease) in environmental liabilities	\$ -	\$ -
Non-monetary transfer of land (Note 6)	\$ -	\$ (1,001,250)
Total cash flows from operating transactions	\$ 7,024,232	\$ 2,252,296
B. CAPITAL TRANSACTIONS		
Acquisition of tangible capital assets	\$ (6,047,306)	\$ (6,323,234)
Net proceeds from disposal of unsupported capital assets	\$ 731,039	\$ 6,126
	\$ -	\$ -
Total cash flows from capital transactions	\$ (5,316,267)	\$ (6,317,108)
C. INVESTING TRANSACTIONS		
Purchases of portfolio investments	\$ -	\$ -
Proceeds on sale of portfolio investments	\$ -	\$ -
	\$ -	\$ -
	\$ -	\$ -
Total cash flows from investing transactions	\$ -	\$ -
D. FINANCING TRANSACTIONS		
Debt issuances	\$ -	\$ -
Debt repayments	\$ -	\$ -
Increase (decrease) in spent deferred capital contributions	\$ 4,964,590	\$ 5,219,143
Capital lease issuances	\$ -	\$ -
Capital lease payments	\$ -	\$ -
	\$ -	\$ -
	\$ -	\$ -
Total cash flows from financing transactions	\$ 4,964,590	\$ 5,219,143
Increase (decrease) in cash and cash equivalents	\$ 6,672,555	\$ 1,154,331
Cash and cash equivalents, at beginning of year	\$ 14,824,289	\$ 13,669,958
Cash and cash equivalents, at end of year	\$ 21,496,844	\$ 14,824,289

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
For the Year Ended August 31, 2021 (in dollars)

	2021	2020
Annual surplus (deficit)	\$ 3,674,690	\$ (251,437)
Effect of changes in tangible capital assets		
Acquisition of tangible capital assets	\$ (6,047,306)	\$ (6,323,234)
Amortization of tangible capital assets	\$ 6,734,625	\$ 6,018,696
Net (gain)/loss on disposal of tangible capital assets	\$ (441,368)	\$ (6,126)
Net proceeds from disposal of unsupported capital assets	\$ 900,625	\$ 6,126
Write-down carrying value of tangible capital assets	\$ -	\$ -
Transfer of tangible capital assets (from)/to other entities	\$ (11,315,468)	\$ (15,900,042)
Other changes Non-monetary transfer of land	\$ -	\$ (1,001,250)
Total effect of changes in tangible capital assets	\$ (10,168,892)	\$ (17,205,830)
Acquisition of inventory of supplies	\$ 129,265	\$ (129,265)
Consumption of inventory of supplies	\$ -	\$ -
(Increase)/Decrease in prepaid expenses	\$ (25,562)	\$ (62,468)
(Increase)/Decrease in other non-financial assets	\$ -	\$ -
Net remeasurement gains and (losses)	\$ -	\$ -
Change in spent deferred capital contributions (Schedule 2)	\$ 10,732,463	\$ 16,358,064
Other changes	\$ -	\$ -
Increase (decrease) in net financial assets	\$ 4,341,964	\$ (1,290,936)
Net financial assets at beginning of year	\$ 8,395,916	\$ 9,686,852
Net financial assets at end of year	\$ 12,737,880	\$ 8,395,916

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF REMEASUREMENT GAINS AND LOSSES
For the Year Ended August 31, 2021 (in dollars)

	2021	2020
Unrealized gains (losses) attributable to:		
Portfolio investments	\$ -	\$ -
Other	\$ -	\$ -
Amounts reclassified to the statement of operations:		
Portfolio investments	\$ -	\$ -
Other	\$ -	\$ -
Other Adjustment (Describe)	\$ -	\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -
Accumulated remeasurement gains (losses) at beginning of year	\$ -	\$ -
Accumulated remeasurement gains (losses) at end of year	\$ -	\$ -

The accompanying notes and schedules are part of these financial statements.

SCHEDULE 1

**SCHEDULE OF NET ASSETS
For the Year Ended August 31, 2021 (in dollars)**

	NET ASSETS	ACCUMULATED REMEASUREMENT GAINS (LOSSES)	ACCUMULATED SURPLUS (DEFICIT)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED	
							TOTAL OPERATING RESERVES	TOTAL CAPITAL RESERVES
Balance at August 31, 2020	\$ 17,152,089	\$ -	\$ 17,152,089	\$ 7,179,455	\$ -	\$ 943,769	\$ 4,869,451	\$ 4,159,414
Prior period adjustments:								
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted Balance, August 31, 2020	\$ 17,152,089	\$ -	\$ 17,152,089	\$ 7,179,455	\$ -	\$ 943,769	\$ 4,869,451	\$ 4,159,414
Operating surplus (deficit)	\$ 3,674,690		\$ 3,674,690			\$ 3,674,690		
Board funded tangible capital asset additions				\$ 913,316		\$ -	\$ (62,195)	\$ (851,121)
Disposal of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ (289,671)		\$ (441,368)		\$ 731,039
Write-down of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -						
Endowment expenses & disbursements	\$ -		\$ -		\$ -	\$ -		
Endowment contributions	\$ -		\$ -		\$ -	\$ -		
Reinvested endowment income	\$ -		\$ -		\$ -	\$ -		
Direct credits to accumulated surplus (Describe)	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets	\$ -			\$ (6,734,625)		\$ 6,734,625		
Capital revenue recognized	\$ -			\$ 5,547,595		\$ (5,547,595)		
Debt principal repayments (unsupported)	\$ -			\$ -		\$ -		
Additional capital debt or capital leases	\$ -			\$ -		\$ -		
Net transfers to operating reserves	\$ -					\$ (3,233,322)	\$ 3,233,322	
Net transfers from operating reserves	\$ -					\$ -	\$ -	
Net transfers to capital reserves	\$ -					\$ (1,199,864)		\$ 1,199,864
Net transfers from capital reserves	\$ -					\$ 12,834		\$ (12,834)
Other Changes	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Changes	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance at August 31, 2021	\$ 20,826,779	\$ -	\$ 20,826,779	\$ 6,616,070	\$ -	\$ 943,769	\$ 8,040,578	\$ 5,226,362

SCHEDULE 1

**SCHEDULE OF NET ASSETS
For the Year Ended August 31, 2021 (in dollars)**

	INTERNALLY RESTRICTED RESERVES BY PROGRAM									
	School & Instruction Related		Operations & Maintenance		System Administration		Transportation		External Services	
	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves
Balance at August 31, 2020	\$ 4,153,490	\$ 2,846,554	\$ -	\$ 290,044	\$ 715,961	\$ 751,155	\$ -	\$ 243,276	\$ -	\$ 28,385
Prior period adjustments:										
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted Balance, August 31, 2020	\$ 4,153,490	\$ 2,846,554	\$ -	\$ 290,044	\$ 715,961	\$ 751,155	\$ -	\$ 243,276	\$ -	\$ 28,385
Operating surplus (deficit)										
Board funded tangible capital asset additions	\$ -	\$ (488,661)	\$ (62,195)	\$ (19,025)	\$ -	\$ (343,435)	\$ -	\$ -	\$ -	\$ -
Disposal of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ -		\$ 731,039		\$ -		\$ -
Write-down of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ -		\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year										
Endowment expenses & disbursements										
Endowment contributions										
Reinvested endowment income										
Direct credits to accumulated surplus (Describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets										
Capital revenue recognized										
Debt principal repayments (unsupported)										
Additional capital debt or capital leases										
Net transfers to operating reserves	\$ 2,535,978		\$ 62,195		\$ 553,391		\$ 81,758		\$ -	
Net transfers from operating reserves	\$ -		\$ -		\$ -		\$ -		\$ -	
Net transfers to capital reserves		\$ 802,060		\$ 165,521		\$ 156,352		\$ 75,931		\$ -
Net transfers from capital reserves		\$ -		\$ (12,834)		\$ -				\$ -
Other Changes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Changes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance at August 31, 2021	\$ 6,689,468	\$ 3,159,953	\$ -	\$ 423,706	\$ 1,269,352	\$ 1,295,111	\$ 81,758	\$ 319,207	\$ -	\$ 28,385

**SCHEDULE OF DEFERRED CONTRIBUTIONS
(EXTERNALLY RESTRICTED CONTRIBUTIONS ONLY)
For the Year Ended August 31, 2021 (in dollars)**

	Alberta Education					Other GoA Ministries				
	IMR	CMR	Safe Return to Class	Others	Total Education	Alberta Infrastructure	Children's Services	Health	Other GOA Ministries	Total Other GoA Ministries
Deferred Operating Contributions (DOC)										
Balance at August 31, 2020	\$ 778,058	\$ -	\$ -	\$ 149,139	\$ 927,197	\$ -	\$ -	\$ -	\$ 1,198	\$ 1,198
Prior period adjustments - please explain:	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ 778,058	\$ -	\$ -	\$ 149,139	\$ 927,197	\$ -	\$ -	\$ -	\$ 1,198	\$ 1,198
Received during the year (excluding investment income)	\$ 3,255,021	\$ -	\$ 4,267,650	\$ 9,600	\$ 7,532,271	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer (to) grant/donation revenue (excluding investment income)	\$ (1,430,660)	\$ -	\$ (4,259,617)	\$ (158,739)	\$ (5,849,016)	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ 12,014	\$ -	\$ -	\$ -	\$ 12,014	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from UDCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred directly (to) SDCC	\$ (1,872,120)	\$ -	\$ (8,033)	\$ -	\$ (1,880,153)	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DOC closing balance at August 31, 2021	\$ 742,313	\$ -	\$ -	\$ -	\$ 742,313	\$ -	\$ -	\$ -	\$ 1,198	\$ 1,198
Unspent Deferred Capital Contributions (UDCC)										
Balance at August 31, 2020	\$ -	\$ 673,141	\$ -	\$ -	\$ 673,141	\$ 273,552	\$ -	\$ -	\$ -	\$ 273,552
Prior period adjustments - please explain:	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ -	\$ 673,141	\$ -	\$ -	\$ 673,141	\$ 273,552	\$ -	\$ -	\$ -	\$ 273,552
Received during the year (excluding investment income)	\$ -	\$ 1,968,788	\$ -	\$ 299,401	\$ 2,268,189	\$ -	\$ -	\$ -	\$ -	\$ -
UDCC Receivable	\$ -	\$ 282,365	\$ -	\$ -	\$ 282,365	\$ 36,300	\$ -	\$ -	\$ -	\$ 36,300
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on disposition of supported capital/ Insurance proceeds (and related interest)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) DOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) SDCC	\$ -	\$ (2,924,294)	\$ -	\$ (19,877)	\$ (2,944,171)	\$ (309,852)	\$ -	\$ -	\$ -	\$ (309,852)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
UDCC closing balance at August 31, 2021	\$ -	\$ -	\$ -	\$ 279,524	\$ 279,524	\$ -	\$ -	\$ -	\$ -	\$ -
Total Unspent Deferred Contributions at August 31, 2021	\$ 742,313	\$ -	\$ -	\$ 279,524	\$ 1,021,837	\$ -	\$ -	\$ -	\$ 1,198	\$ 1,198
Spent Deferred Capital Contributions (SDCC)										
Balance at August 31, 2020	\$ 996,416	\$ 2,215,059	\$ -	\$ 3,357,141	\$ 6,568,616	\$ 124,160,762	\$ -	\$ -	\$ -	\$ 124,160,762
Prior period adjustments - please explain:	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ 996,416	\$ 2,215,059	\$ -	\$ 3,357,141	\$ 6,568,616	\$ 124,160,762	\$ -	\$ -	\$ -	\$ 124,160,762
Donated tangible capital assets				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta Infrastructure managed projects					\$ -	\$ 11,315,468				\$ 11,315,468
Transferred from DOC	\$ 1,872,120	\$ -	\$ 8,033	\$ -	\$ 1,880,153	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from UDCC	\$ -	\$ 2,924,294	\$ -	\$ 19,877	\$ 2,944,171	\$ 309,852	\$ -	\$ -	\$ -	\$ 309,852
Amounts recognized as revenue (Amortization of SDCC)	\$ (202,709)	\$ (185,235)	\$ (2,008)	\$ (45,720)	\$ (435,672)	\$ (5,111,923)	\$ -	\$ -	\$ -	\$ (5,111,923)
Disposal of supported capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (169,586)	\$ -	\$ -	\$ -	\$ (169,586)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDCC closing balance at August 31, 2021	\$ 2,665,827	\$ 4,954,118	\$ 6,025	\$ 3,331,298	\$ 10,957,268	\$ 130,504,573	\$ -	\$ -	\$ -	\$ 130,504,573

	Other Sources				Total
	Gov't of Canada	Donations and grants from others	Other	Total other sources	
Deferred Operating Contributions (DOC)					
Balance at August 31, 2020	\$ 21,693	\$ -	\$ 215,362	\$ 237,055	\$ 1,165,450
Prior period adjustments - please explain:	-	-	-	-	-
Adjusted ending balance August 31, 2020	\$ 21,693	\$ -	\$ 215,362	\$ 237,055	\$ 1,165,450
Received during the year (excluding investment income)	\$ 25,000	\$ -	\$ 438,339	\$ 463,339	\$ 7,995,610
Transfer (to) grant/donation revenue (excluding investment income)	\$ (35,357)	\$ -	\$ (275,976)	\$ (311,333)	\$ (6,160,349)
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ 12,014
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from UDCC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred directly (to) SDCC	\$ -	\$ -	\$ -	\$ -	\$ (1,880,153)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
DOC closing balance at August 31, 2021	\$ 11,336	\$ -	\$ 377,725	\$ 389,061	\$ 1,132,572
Unspent Deferred Capital Contributions (UDCC)					
Balance at August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ 946,693
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ 946,693
Received during the year (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ 2,268,189
UDCC Receivable	\$ -	\$ -	\$ -	\$ -	\$ 318,665
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on disposition of supported capital/ Insurance proceeds (and related interest)	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) DOC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) SDCC	\$ -	\$ -	\$ -	\$ -	\$ (3,254,023)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
UDCC closing balance at August 31, 2021	\$ -	\$ -	\$ -	\$ -	\$ 279,524
Total Unspent Deferred Contributions at August 31, 2021	\$ 11,336	\$ -	\$ 377,725	\$ 389,061	\$ 1,412,096
Spent Deferred Capital Contributions (SDCC)					
Balance at August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ 130,729,378
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ 130,729,378
Donated tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta Infrastructure managed projects				\$ -	\$ 11,315,468
Transferred from DOC	\$ -	\$ -	\$ -	\$ -	\$ 1,880,153
Transferred from UDCC	\$ -	\$ -	\$ -	\$ -	\$ 3,254,023
Amounts recognized as revenue (Amortization of SDCC)	\$ -	\$ -	\$ -	\$ -	\$ (5,547,595)
Disposal of supported capital assets	\$ -	\$ -	\$ -	\$ -	\$ (169,586)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
SDCC closing balance at August 31, 2021	\$ -	\$ -	\$ -	\$ -	\$ 141,461,841

**SCHEDULE OF PROGRAM OPERATIONS
for the Year Ended August 31, 2021 (in dollars)**

REVENUES	2021							2020
	Instruction		Operations and Maintenance	Transportation	System Administration	External Services	TOTAL	TOTAL
	Pre Kindergarten	Kindergarten to Grade 12						
(1) Alberta Education	\$ 2,224,500	\$ 94,973,333	\$ 13,165,730	\$ 9,237,486	\$ 4,281,906	\$ -	\$ 123,882,955	\$ 114,260,268
(2) Alberta Infrastructure	\$ -	\$ -	\$ 5,096,285	\$ -	\$ -	\$ 15,638	\$ 5,111,923	\$ 4,541,925
(3) Other - Government of Alberta	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 19,328
(4) Federal Government and First Nations	\$ -	\$ 1,560,567	\$ -	\$ -	\$ 53,569	\$ -	\$ 1,614,136	\$ 1,845,769
(5) Other Alberta school authorities	\$ -	\$ 40,608	\$ -	\$ -	\$ -	\$ -	\$ 40,608	\$ 72,430
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Fees	\$ 2,267	\$ 533,357	\$ -	\$ 856,002	\$ -	\$ -	\$ 1,391,626	\$ 1,731,744
(10) Sales of services and products	\$ 665	\$ 877,674	\$ 208	\$ 267,234	\$ 2,050	\$ 36,249	\$ 1,184,080	\$ 961,128
(11) Investment income	\$ -	\$ 107,021	\$ 12,014	\$ -	\$ -	\$ -	\$ 119,035	\$ 220,193
(12) Gifts and donations	\$ -	\$ 429,522	\$ -	\$ -	\$ -	\$ -	\$ 429,522	\$ 792,909
(13) Rental of facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,135	\$ 27,135	\$ 57,263
(14) Fundraising	\$ -	\$ 46,099	\$ -	\$ -	\$ -	\$ -	\$ 46,099	\$ 182,808
(15) Gains on disposal of tangible capital assets	\$ -	\$ 441,368	\$ -	\$ -	\$ -	\$ -	\$ 441,368	\$ 6,126
(16) Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(17) TOTAL REVENUES	\$ 2,227,432	\$ 99,010,549	\$ 18,274,237	\$ 10,360,722	\$ 4,337,525	\$ 79,022	\$ 134,289,487	\$ 124,691,891
EXPENSES								
(18) Certificated salaries	\$ 884,412	\$ 57,359,035	\$ -	\$ -	\$ 505,753	\$ -	\$ 58,749,200	\$ 58,061,897
(19) Certificated benefits	\$ 118,967	\$ 12,758,320	\$ -	\$ -	\$ 140,704	\$ -	\$ 13,017,991	\$ 12,845,147
(20) Non-certificated salaries and wages	\$ 864,283	\$ 11,989,923	\$ 4,006,745	\$ 686,216	\$ 1,773,337	\$ 25,750	\$ 19,346,254	\$ 18,829,813
(21) Non-certificated benefits	\$ 217,739	\$ 3,475,007	\$ 1,055,929	\$ 148,199	\$ 447,425	\$ 4,250	\$ 5,348,549	\$ 5,291,116
(22) SUB - TOTAL	\$ 2,085,401	\$ 85,582,285	\$ 5,062,674	\$ 834,415	\$ 2,867,219	\$ 30,000	\$ 96,461,994	\$ 95,027,973
(23) Services, contracts and supplies	\$ 161,093	\$ 9,621,763	\$ 7,459,923	\$ 9,381,452	\$ 760,563	\$ 33,384	\$ 27,418,178	\$ 23,896,659
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ 5,531,957	\$ -	\$ -	\$ 15,638	\$ 5,547,595	\$ 4,761,121
(25) Amortization of unsupported tangible capital assets	\$ -	\$ 810,093	\$ 157,488	\$ 63,097	\$ 156,352	\$ -	\$ 1,187,030	\$ 1,257,575
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(31) TOTAL EXPENSES	\$ 2,246,494	\$ 96,014,141	\$ 18,212,042	\$ 10,278,964	\$ 3,784,134	\$ 79,022	\$ 130,614,797	\$ 124,943,328
(32) OPERATING SURPLUS (DEFICIT)	\$ (19,062)	\$ 2,996,408	\$ 62,195	\$ 81,758	\$ 553,391	\$ -	\$ 3,674,690	\$ (251,437)

**SCHEDULE OF OPERATIONS AND MAINTENANCE
for the Year Ended August 31, 2021 (in dollars)**

EXPENSES	Custodial	Maintenance	Utilities and Telecomm.	Expensed IMR/CMR, Modular Unit Relocations & Lease Payments	Facility Planning & Operations Administration	Unsupported Amortization & Other Expenses	Supported Capital & Debt Services	2021 TOTAL Operations and Maintenance	2020 TOTAL Operations and Maintenance
Non-certificated salaries and wages	\$ 2,837,407	\$ 775,049	\$ -	\$ -	\$ 394,289			\$ 4,006,745	\$ 3,325,897
Non-certificated benefits	\$ 724,812	\$ 243,864	\$ -	\$ -	\$ 87,253			\$ 1,055,929	\$ 1,019,552
SUB-TOTAL REMUNERATION	\$ 3,562,219	\$ 1,018,913	\$ -	\$ -	\$ 481,542			\$ 5,062,674	\$ 4,345,449
Supplies and services	\$ 659,973	\$ 1,910,627	\$ -	\$ 1,430,660	\$ -			\$ 4,001,260	\$ 3,523,500
Electricity			\$ 1,183,973					\$ 1,183,973	\$ 1,093,793
Natural gas/heating fuel			\$ 669,172					\$ 669,172	\$ 590,006
Sewer and water			\$ 123,963					\$ 123,963	\$ 93,155
Telecommunications			\$ 370,315					\$ 370,315	\$ 8,117
Insurance					\$ 1,111,240			\$ 1,111,240	\$ 1,619,736
ASAP maintenance & renewal payments							\$ -	\$ -	\$ -
Amortization of tangible capital assets									
Supported							\$ 5,531,957	\$ 5,531,957	\$ 4,745,483
Unsupported						\$ 157,488		\$ 157,488	\$ 120,110
TOTAL AMORTIZATION						\$ 157,488	\$ 5,531,957	\$ 5,689,445	\$ 4,865,593
Interest on capital debt									
Supported							\$ -	\$ -	\$ -
Unsupported						\$ -		\$ -	\$ -
Lease payments for facilities				\$ -				\$ -	\$ -
Other interest charges						\$ -		\$ -	\$ -
Losses on disposal of capital assets						\$ -		\$ -	\$ -
TOTAL EXPENSES	\$ 4,222,192	\$ 2,929,540	\$ 2,347,423	\$ 1,430,660	\$ 1,592,782	\$ 157,488	\$ 5,531,957	\$ 18,212,042	\$ 16,139,349

SQUARE METRES									
School buildings								118,944.9	116,427.0
Non school buildings								3,616.6	3,616.6

Notes:

Custodial: All expenses related to activities undertaken to keep the school environment and maintenance shops clean and safe.

Maintenance: All expenses associated with the repair, replacement, enhancement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components. Maintenance expenses exclude operational costs related to expensed Infrastructure Maintenance Renewal (IMR), CMR & Modular Unit relocations, as they are reported on separately.

Utilities & Telecommunications: All expenses related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications.

Expensed IMR, CMR & Modular Unit Relocation & Lease Payments: All operational expenses associated with non-capitalized IMR and CMR projects, modular unit (portable) relocation, and payments on leased facilities.

Facility Planning & Operations Administration: All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clerical functions, negotiations, supervision of employees & contractors, school facility planning & project 'administration', administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.

Unsupported Amortization & Other Expenses: All expenses related to unsupported capital assets amortization and interest on unsupported capital debt.

Supported Capital & Debt Services: All expenses related to supported capital assets amortization and interest on supported capital debt.

SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS
for the Year Ended August 31, 2021 (in dollars)

Cash & Cash Equivalents

	2021			2020
	Average Effective (Market) Yield	Cost	Amortized Cost	Amortized Cost
Cash		\$ 21,496,844	\$ 21,496,844	\$ 14,824,289
Cash equivalents				
Government of Canada, direct and guaranteed	0.00%	-	-	-
Provincial, direct and guaranteed	0.00%	-	-	-
Corporate	0.00%	-	-	-
Other, including GIC's	0.00%	-	-	-
Total cash and cash equivalents		\$ 21,496,844	\$ 21,496,844	\$ 14,824,289

See Note 3 for additional detail.

Portfolio Investments

	Average Effective (Market) Yield	2021			2020
		Cost	Fair Value	Balance	Balance
Interest-bearing securities					
Deposits and short-term securities	0.00%	\$ -	\$ -	\$ -	\$ -
Bonds and mortgages	0.00%	-	-	-	-
	0.00%	-	-	-	-
Equities					
Canadian equities	0.00%	\$ -	\$ -	\$ -	\$ -
Global developed equities	0.00%	-	-	-	-
Emerging markets equities	0.00%	-	-	-	-
Private equities	0.00%	-	-	-	-
Pooled investment funds	0.00%	-	-	-	-
Total fixed income securities	0.00%	-	-	-	-
Other					
	0.00%	\$ -	\$ -	\$ -	\$ -
	0.00%	-	-	-	-
	0.00%	-	-	-	-
	0.00%	-	-	-	-
Total equities	0.00%	-	-	-	-
Total portfolio investments	0.00%	\$ -	\$ -	\$ -	\$ -

Portfolio investments

Operating

Cost
Unrealized gains and losses

Endowments

Cost
Unrealized gains and losses
Deferred revenue

Total portfolio investments

	2021	2020
Cost	\$ -	\$ -
Unrealized gains and losses	-	-
	-	-
Cost	\$ -	\$ -
Unrealized gains and losses	-	-
Deferred revenue	-	-
	-	-
Total portfolio investments	\$ -	\$ -

The following represents the maturity structure for portfolio investments based on principal amount:

	2021	2020
Under 1 year	0.0%	0.0%
1 to 5 years	0.0%	0.0%
6 to 10 years	0.0%	0.0%
11 to 20 years	0.0%	0.0%
Over 20 years	0.0%	0.0%
	0.0%	0.0%

SCHEDULE 6

School Jurisdiction Code: 2305

**SCHEDULE OF TANGIBLE CAPITAL ASSETS
For the Year Ended August 31, 2021 (in dollars)**

Tangible Capital Assets	2021						2020	
	Land	Work In Progress*	Buildings**	Equipment	Vehicles	Computer Hardware & Software	Total	
Estimated useful life			25-50 Years	5-10 Years	5-10 Years	3-5 Years		
Historical cost								
Beginning of year	\$ 5,439,775	\$ 20,004,546	\$ 184,372,848	\$ 16,397,235	\$ 1,518,461	\$ 3,632,099	\$ 231,364,964	208,369,038
Prior period adjustments	-	-	-	-	-	-	-	-
Additions	16,020	8,824,476	7,666,760	464,467	-	391,051	17,362,774	23,224,527
Transfers in (out)	-	(10,599,032)	10,599,032	-	-	-	-	-
Less disposals including write-offs	(289,671)	-	(3,197,864)	(619,065)	-	(810,221)	(4,916,821)	(228,601)
Historical cost, August 31, 2021	\$ 5,166,124	\$ 18,229,990	\$ 199,440,776	\$ 16,242,637	\$ 1,518,461	\$ 3,212,929	\$ 243,810,917	\$ 231,364,964
Accumulated amortization								
Beginning of year	\$ -	\$ -	\$ 75,455,966	\$ 12,311,012	\$ 1,242,144	\$ 3,445,760	\$ 92,454,882	86,664,787
Prior period adjustments	-	-	-	-	-	-	-	-
Amortization	-	-	5,018,419	1,510,802	97,900	107,504	6,734,625	6,018,696
Other additions	-	-	-	-	-	-	-	-
Transfers in (out)	-	-	-	-	-	-	-	-
Less disposals including write-offs	-	-	(3,028,274)	(619,065)	-	(810,221)	(4,457,560)	(228,601)
Accumulated amortization, August 31, 2021	\$ -	\$ -	\$ 77,446,111	\$ 13,202,749	\$ 1,340,044	\$ 2,743,043	\$ 94,731,947	\$ 92,454,882
Net Book Value at August 31, 2021	\$ 5,166,124	\$ 18,229,990	\$ 121,994,665	\$ 3,039,888	\$ 178,417	\$ 469,886	\$ 149,078,970	
Net Book Value at August 31, 2020	\$ 5,439,775	\$ 20,004,546	\$ 108,916,882	\$ 4,086,223	\$ 276,317	\$ 186,339		\$ 138,910,082

	2021	2020
Total cost of assets under capital lease	\$ -	\$ -
Total amortization of assets under capital lease	\$ -	\$ -

*Work in Progress of \$8,824,476 consists of one school modernization (\$4,219,827) expected to be completed in the 2021/2022 school year. An additional \$4,599,738 work-in-progress represents a school replacement that is managed and controlled by Alberta Infrastructure and slated to open for the 2022/2023 school year. The remaining balance is attributed to the replacement and procurement of modulars at two schools.

SCHEDULE 7

School Jurisdiction Code: 2305

**SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES
For the Year Ended August 31, 2021 (in dollars)**

Board Members:	FTE	Remuneration	Benefits	Allowances	Performance Bonuses	ERIP's / Other Paid	Other Accrued Unpaid Benefits	Expenses
Chair - Ward 2 - Lorraine Stewart	1.00	\$48,265	\$2,029	\$0			\$0	\$1,156
Vice Chair - Ward 5 - Eric Cameron	1.00	\$37,489	\$6,706	\$0			\$0	\$517
Ward 1 - Reinhold Heinrichs	1.00	\$35,628	\$7,680	\$0			\$0	\$968
Ward 3 - Sally Kucher-Johnson	1.00	\$32,878	\$7,532	\$0			\$0	\$336
Ward 4 - Paul McCann	1.00	\$31,828	\$7,476	\$0			\$0	\$266
Ward 5 - Anne Montgomery	1.00	\$31,828	\$7,505	\$540			\$0	\$192
Ward 6 - Darlene Clarke	1.00	\$31,828	\$7,476	\$0			\$0	\$192
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
Subtotal	7.00	\$249,744	\$46,404	\$540			\$0	\$3,627
Shauna Boyce, Superintendent	1.00	\$236,474	\$55,805	\$0	\$0	\$0	\$0	\$2,723
Scott McFadyen, Secretary Treasurer	1.00	\$209,788	\$52,378	\$540	\$0	\$0	\$0	\$3,579
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Certificated		\$58,512,726	\$12,946,831	\$15,355	\$0	\$0	\$0	
School based	588.91							
Non-School based	19.30							
Non-certificated		\$18,886,722	\$5,242,544	\$3,488	\$0	\$2,655	\$0	
Instructional	263.30							
Plant Operations & Maintenance	65.08							
Transportation	11.51							
Other	37.00							
TOTALS	994.10	\$78,095,454	\$18,343,962	\$19,923	\$0	\$2,655	\$0	\$9,929

The Parkland School Division
Notes to the Financial Statements
Year Ended August 31, 2021

1. AUTHORITY AND PURPOSE

The Parkland School Division (the Division) delivers education programs under the authority of the *Education Act*, 2012, Chapter E-0.3.

The Division receives funding for instruction and support under Education Grants Regulation (AR 120/2008). The regulation allows for the setting of conditions and use of grant monies. The Division is limited on certain funding allocations and administration expenses.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with the Canadian Public Sector Accounting Standards (PSAS). The financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

Basis of Financial Reporting

Valuation of Financial Assets and Liabilities

The Division's financial assets and liabilities are generally measured as follows:

<u>Financial statement component</u>	<u>Measurement</u>
Cash and cash equivalents	Cost
Accounts receivable	Lower of cost or net recoverable value
Accounts payable and other accrued liabilities	Cost

Financial Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.

Financial assets are the Division's financial claims on external organizations and individuals.

Cash and cash equivalents

Cash comprises cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. Cash equivalents have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term commitments rather than for investment purposes.

Accounts receivable

Accounts receivable are recognized at the lower of cost or net recoverable value. A valuation allowance is recognized when recovery is uncertain.

Liabilities

Liabilities are present obligations of the Division to external organizations and individuals arising from past transactions or events occurring before the year end, the settlement of which is expected to result in the future sacrifice of economic benefits. They are recognized when there is an appropriate basis of measurement and management can reasonably estimate the amounts.

Accounts payable and other accrued liabilities

Accounts payable and accrued liabilities include unearned revenue collected from external organizations and individuals to whom goods and services have yet to be provided.

Deferred contributions

Deferred contributions include contributions received for operations, which have stipulations that meet the definition of a liability per Public Sector Accounting Standard (PSAS) PS 3200. These contributions are recognized by the Division once it has met all eligibility criteria to receive the contributions. When stipulations are met, deferred contributions are recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability.

Deferred contributions also include contributions for capital expenditures, unspent and spent. Unspent Deferred Capital Contributions (UDCC) represent externally restricted supported capital funds provided for a specific capital purpose received or receivable by the Division, but the related expenditure has not been made at year-end. These contributions must also have stipulations that meet the definition of a liability per PS 3200 when spent.

Spent Deferred Capital Contributions (SDCC) represent externally restricted supported capital funds that have been spent but have yet to be amortized over the useful life of the related capital asset. Amortization over the useful life of the related capital asset is due to certain stipulations related to the contributions that require that the Division to use the asset in a prescribed manner over the life of the associated asset.

Employee future benefits

The Division provides certain post-employment benefits including vested and non-vested benefits for certain employees pursuant to certain contracts and union agreements.

Asset retirement obligations

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development or normal operation of the assets. The obligations are measured initially at fair value, determined using present value methodology, and the resulting costs are capitalized into the carrying amount of the related asset. In subsequent periods, the liability is adjusted for the accretion of discount and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and the discount accretion is included on the Statement of Operations.

The Division has determined that it has a conditional asset retirement obligation relating to certain school sites. These obligations will be discharged in the future by funding through the Government of Alberta. The Division believes that there is insufficient information to estimate the fair value of the asset retirement obligation because the settlement date or the range of potential settlement dates has not been determined and information is not available to apply an expected present value technique. As such, there is no asset retirement obligation recorded as at August 31, 2021.

Non-Financial Assets

Non-financial assets are acquired, constructed, or developed assets that do not normally provide resources to discharge existing liabilities, but instead:

- (a) are normally employed to deliver government services;
- (b) may be consumed in the normal course of operations; and
- (c) are not for sale in the normal course of operations.

Tangible capital assets

The following criteria apply:

- Tangible capital assets acquired or constructed are recorded at cost, including amounts directly related to the acquisition, design, construction, development, or betterment of the asset. Cost also includes overhead directly attributable to construction as well as interest costs that are directly attributable to the acquisition or construction of the asset.
- Supported tangible capital assets are capital assets purchased using restricted grants/donations, or received with specific usage. Unsupported tangible capital assets are funded by the Division's own source funds.
- Donated tangible capital assets are recorded at their fair market value at the date of donation, except in circumstances where fair value cannot be reasonably determined, when they are then recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at original cost less accumulated amortization.
- Construction-in-progress is recorded as a transfer to the applicable asset class at substantial completion.
- Buildings include site and leasehold improvements as well as assets under capital lease.
- Sites and buildings are written down to residual value when conditions indicate they no longer contribute to the ability of the Division to provide services or when the value of future economic benefits associated with the sites and buildings is less than their net book value. For supported assets, the write-downs are accounted for as reductions to Spent Deferred Capital Contributions (SDCC).
- Buildings that are demolished or destroyed are written off.
- Tangible capital assets with costs in excess of \$5,000 are capitalized.
- Leases that, from the point of view of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the Board are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executor costs, e.g., insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the Division's rate for incremental borrowing or the interest rate implicit in the lease. As at August 31, 2021, the Division did not have any capital leases.
- Tangible capital assets are amortized over their estimated useful lives on a straight-line basis, at the following rates:

Buildings	2% to 4%
Vehicles & buses	10% to 20%
Computer hardware & software	20% to 25%
Other equipment & furnishings	10% to 20%

Prepaid expenses

Prepaid expenses are recognized at cost and amortized based on the terms of the agreement or using a methodology that reflects use of the resource.

Operating and Capital Reserves

Certain amounts are internally or externally restricted for future operating or capital purposes. Transfers to and from reserves are recorded when approved by the Board of Trustees. Capital reserves are restricted to capital purposes and may only be used for operating purposes with approval by the Minister of Education. Reserves are disclosed in the Schedule of Net Assets.

Revenue Recognition

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recognized as unearned revenue and recorded in accounts payable and other accrued liabilities.

Endowment contributions, matching contributions, and associated investment income allocated for preservation of endowment capital purchasing power are recognized in the Consolidated Statement of Operations in the period in which they are received.

Government transfers

Transfers from all governments are referred to as government transfers.

Government transfers and associated externally restricted investment income are recognized as deferred contributions if the eligibility criteria for use of the transfer, or the stipulations together with the Division's actions and communications as to the use of the transfer, create a liability. These transfers are recognized as revenue as the stipulations are met and, when applicable, the Division complies with its communicated use of these transfers.

All other government transfers, without stipulations for the use of the transfer, are recognized as revenue when the transfer is authorized and the Division meets the eligibility criteria (if any).

Donations and non-Government contributions

Donations and non-government contributions are received from individuals, corporations, and private sector not-for-profit organizations. Donations and non-government contributions may be unrestricted or externally restricted for operating or capital purposes.

Unrestricted donations and non-government contributions are recognized as revenue in the year received or in the year the funds are committed to the Division if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted donations, non-government contributions and realized and unrealized gains and losses for the associated externally restricted investment income are recognized as deferred contributions if the terms for their use, or the terms along with the Division's actions and communications as to the use, create a liability. These resources are recognized as revenue as the terms are met and, when applicable, the Division complies with its communicated use.

In-kind donations of services and materials are recognized at fair value when such value can reasonably be determined. While volunteers contribute a significant amount of time each year to assist the Division, the value of their services are not recognized as revenue and expenses in the (consolidated) financial statements because fair value cannot be reasonably determined.

Grants and donations for land

The Division records transfers and donations for the purchase of the land as a liability when received and as revenue when the Division purchases the land. The Division records in-kind contributions of land as revenue at the fair value of the land. When the Division cannot determine the fair value, it records such in-kind contributions at nominal value.

Investment income

Investment income includes dividend and interest income and realized gains or losses on the sale of portfolio investments. Unrealized gains and losses on portfolio investments that are not from restricted transfers, donations or contributions are recognized in the (Consolidated) Statement of Accumulated Remeasurement Gains and Losses until the related investments are sold. Once realized, these gains or losses are recognized in the (Consolidated) Statement of Operations.

Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

Allocation of Costs:

- Actual salaries of personnel assigned to two or more programs are allocated based on the time spent in each program.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.

Program Reporting

The Division's operations have been segmented as follows:

- **Pre-K Instruction:** The provision of Pre-Kindergarten education instructional services that fall under the basic public education mandate.
- **K to Grade 12 Instruction:** The provision of instructional services for Kindergarten to Grade 12 that fall under the basic public education mandate.
- **Operations and Maintenance:** The operation and maintenance of all school buildings and maintenance shop facilities.
- **Transportation:** The provision of regular and special education bus services (to and from school), whether contracted or board operated, including transportation facility expenses.
- **System Administration:** The provision of board governance and system-based / central office administration.
- **External Services:** All projects, activities and services offered outside the public education mandate for ECS children and students in grades 1-12. Services offered beyond the mandate for public education must be self-supporting, and Alberta Education funding may not be utilized to support these programs.

The allocation of revenues and expenses are reported by program, source and object on the Schedule of Program Operations. Respective instruction expenses include the cost of certificated teachers, non-certificated teaching assistants as well as a proportionate share of supplies & services, school administration & instruction support and System Instructional Support.

The allocation of revenues and expenses is reported by program, source and object on the Schedule of Program Operations.

Trusts Under Administration

The Division has property that has been transferred or assigned to it to be administered or directed by a trust agreement or statute. The Division holds title to the property for the benefit of the beneficiary.

Trusts under administration have been excluded from the financial reporting of the Division. A summary of Trust balances is listed in Note 12.

Financial Instruments

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The Division recognizes a financial instrument when it becomes a party to a financial instrument contract.

Financial instruments consist of cash and cash equivalents, accounts receivable and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the Division is not exposed to significant credit and liquidity risks, or market risk, which includes currency, interest rate and other price risks.

Measurement Uncertainty

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount. The preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to the potential impairment of assets, rates for amortization and estimated employee future benefits recognized/disclosed as \$461,500 in these financial statements and that are subject to measurement uncertainty.

Future Accounting Changes

The Public Sector Accounting Board has issued the following accounting standards:

- **PS 3280 Asset Retirement Obligations (effective for years beginning on or after April 1, 2022)**

Effective April 1, 2022, this standard provides guidance on how to account for and report liabilities for retirement of tangible capital assets.

- **PS 3400 Revenue (effective for years beginning on or after April 1, 2023)**

This standard provides guidance on how to account for and report on revenue, and specifically, it addresses revenue arising from exchange transactions and non-exchange transactions.

Management is currently assessing the impact of these standards on the financial statements.

3. CASH AND CASH EQUIVALENTS

As at August 31, 2021, the Division held cash of \$21,496,844 (2020 - \$14,824,289)

4. ACCOUNTS RECEIVABLE

	2021		2020
Alberta Education - Grants	\$ 386,243	\$	68,992
Alberta Education - Other (Secondment/Sub time)	35,275		51,244
Other Alberta school jurisdictions	1,534		5,366
Alberta Infrastructure	36,300		1,387,803
Federal government	428,674		358,755
First Nations	-		10
Municipalities	2,819		2,662
Other	184,348		393,184
Total	\$ 1,075,193	\$	2,268,016

5. CONTRACTUAL RIGHTS

Contractual rights are rights of the Division to economic resources arising from contracts or agreements that will result in both assets and revenues in the future when the terms of those contracts or agreements are met.

	2021		2020
Contractual rights from operating leases*	\$ 16,190	\$	17,860
Contractual rights from service agreement	-		-
Capital grant funding	2,099,139		2,398,540
Capital maintenance and renewal	854,827		1,237,800
Total	\$ 2,970,156	\$	3,654,200

*Operating leases include \$Nil (2020 - \$Nil) with other school divisions;

	Operating Leases	Service Agreements	Capital Grant Funding	Capital Maintenance and Renewal	Other
2021-2022	\$ 12,560	-	2,099,139	854,827	-
2022-2023	3,630	-	-	-	-
2023-2024	-	-	-	-	-
2024-2025	-	-	-	-	-
2025-2026	-	-	-	-	-
Thereafter	-	-	-	-	-
Total	\$ 16,190	\$ -	\$ 2,099,139	\$ 854,827	\$ -

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2021	2020
Alberta Education	\$ 1,621,636	\$ 79,586
Federal Government	1,103,963	987,945
Salaries & Benefit Costs	601,743	665,281
Other Trade Payables and Accrued Liabilities	3,762,369	3,349,669
Unearned Revenue	870,850	1,042,365
Total	\$ 7,960,561	\$ 6,124,846

Weighted Moving Average (WMA) – under the new funding model starting in the 2020-2021 school year, the base instruction grant is allocated using the three-year WMA enrolment of school authorities. The amount accrued as accounts payable above (Alberta Education) is the difference between the actual and projected enrolment count, which ultimately affects the total base instruction grant funding received in the subsequent school year.

The balance of other trade payables and accrued liabilities includes a consideration payable (\$1,001,250) balance related to the land swap transaction with the Town of Stony Plain for the new Stony Plain Central school scheduled to open in September of 2022.

7. EMPLOYEE FUTURE BENEFITS LIABILITIES

Pension costs included in these financial statements comprise the cost of employer contributions for current service of employees during the year.

Current and past service costs of the Alberta Teachers Retirement Fund (ATRF) are met by contributions by active members and the Government of Alberta. Under the terms of the Teacher's Pension Plan Act, the Division does not make pension contributions for certificated staff. The Government portion of the current service contribution to the ATRF on behalf of the Division is included in both revenues and expenses. For the school year ended August 31, 2021, the amount contributed by the Government was \$6,089,747 (2020 - \$6,314,952).

The Division participates in a multi-employer pension plan, the Local Authorities Pension Plan (LAPP). The Division is not responsible for future funding of the plan deficit other than through contribution increases. The expense for this pension plan is equivalent to the annual contributions of \$1,444,195 for the year ended August 31, 2021 (2020 - \$1,467,588). As at December 31, 2020, the Local Authorities Pension Plan (LAPP) reported a surplus of \$4,961,337,000 (2020 - a surplus of \$7,913,261,000).

The Division provides non-contributory defined benefit supplementary retirement benefits to its executives.

The Division participates in the multi-employer supplementary integrated pension plan (SIPP) for members of senior administration. The SIPP provides a supplement to the LAPP or ATRF pension of 5% of capped earnings of \$162,278 during the year. The annual expenditure for the SIPP is equivalent to the annual contributions of \$35,874 for the year ended August 31, 2021 (2020 - \$38,376).

The non-registered supplemental executive retirement plan (SERP) is administered by the Division and provides a supplemental pension such that when combined with the LAPP/ATRF benefit and the SIPP benefit in respect to SERP service, the member will receive a pension based on a 2% final average earnings formula. The cost of SERP is funded by the Division and is actuarially determined using the projected accrued benefit cost method with proration of service costs.

The Division does not have sufficient plan information on the LAPP and SIPP to follow the standards for defined benefit accounting and therefore, follows the standards for defined contribution accounting. Accordingly, pension expense recognized for the LAPP and SIPP is comprised of employer contributions to the plan that are required for its employees during the year, which are calculated based on actuarially pre-determined amounts that are expected to provide the plans' future benefits.

The employee future benefits liabilities are related to the Senior Executive Retirement Plan. The obligation has been determined through an actuarial report from Morneau Shepell dated September 23, 2021 using a measurement date of August 31, 2021.

	2021	2020
Opening Balance at the beginning of the year	\$ 459,400	\$ 453,700
Expenses or benefit cost (income) for the year	72,900	76,500
Retirement Installment Payment	(70,800)	(70,800)
Closing Balance at the end of the year	\$ 461,500	\$ 459,400

8. PREPAID EXPENSES

	2021	2020
Prepaid insurance	\$ 313,265	\$ 306,683
Rent	11,670	11,670
Other	146,835	127,851
Total	\$ 471,770	\$ 446,204

9. SCHEDULE OF NET ASSETS

Detailed information related to accumulated surplus is available on the Schedule in Net Assets. Accumulated surplus may be summarized as follows:

	2021	2020
Unrestricted surplus	\$ 943,769	\$ 943,769
Operating reserves	8,040,578	4,869,451
Accumulated surplus from operations	8,984,347	5,813,220
Investment in tangible capital assets	6,616,070	7,179,455
Capital reserves	5,226,362	4,159,414
Accumulated surplus	\$ 20,826,779	\$ 17,152,089

Accumulated surplus from operations represents unspent funding available to support the Division's operations for the 2020 - 2021 year and includes a reserve from School Generated Funds (2021 - \$909,591; 2020 - \$949,524).

10. CONTRACTUAL OBLIGATIONS

As at August 31, 2021, the Division has contractual obligations for the next five years for service providers totaling \$24,529,827 mainly consisting of bus contracts. The Division also has contractual obligations for leased space for two High School Outreach programs.

	2021	2020
Building leases	\$ 245,851	\$ 364,288
Service providers	24,283,976	27,521,371
Total	\$ 24,529,827	\$ 27,885,659

	Building Leases	Service Providers
2021-22	\$ 122,883	\$ 8,624,160
2022-23	122,968	6,484,968
2023-24	-	4,962,123
2024-25	-	3,071,682
2025-26	-	1,141,043
Thereafter	-	-
	\$ 245,851	\$ 24,283,976

11. CONTINGENT LIABILITIES

The Division is a member of Alberta Risk Management Insurance Consortium (ARMIC). Under the terms of its membership, the Division could become liable for its proportionate share of any claim for losses in excess of the funds held by the exchange. The jurisdiction's share of the pool as at August 31, 2021 is \$362,572.

12. TRUSTS UNDER ADMINISTRATION

The Division administers trust funds on behalf of the beneficiaries specified in the agreement or statute. These amounts are held on behalf of others with no power of appropriation and, therefore, are not reported in these financial statements.

	2021	2020
Deferred salary leave plan	\$ 153,082	\$ 109,246
Scholarship trusts	5,012	2,864
Regional Collaborative Service Delivery (Banker board)	-	143,524
	\$ 158,094	\$ 255,634

13. SCHOOL GENERATED FUNDS

	2021		2020
School Generated Funds, Beginning of Year	\$ 949,524	\$	959,561
Gross Receipts:			
Fees	86,278		460,861
Fundraising	46,099		182,808
Gifts and donations	148,831		266,903
Grants to schools	-		7,696
Other sales and services	154,216		246,201
Total gross receipts	<u>435,424</u>		<u>1,164,469</u>
Total Related Expenses and Uses of Funds	1,974		3,724
Total Direct Costs Including Cost of Goods Sold to Raise Funds	473,383		1,170,782
School Generated Funds, End of Year	<u>\$ 909,591</u>	<u>\$</u>	<u>949,524</u>
Balance included in Deferred Contributions	-		-
Balance included in Accumulated Surplus (Operating Reserves)	\$ 909,951	\$	949,524

14. RELATED PARTY TRANSACTIONS

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta Consolidated Financial Statements. Related parties also include key management personnel in the Division and their close family members.

All entities that are consolidated in the accounts of the Government of Alberta are related parties of school jurisdictions. These include government departments, health authorities, post-secondary institutions and other school jurisdictions in Alberta.

	Balances		Transactions	
	Financial Assets (at cost or net realizable value)	Liabilities (at amortized cost)	Revenues	Expenses
Government of Alberta (GOA):				
Alberta Education				
Accounts receivable / Accounts payable	\$ 421,518	\$ 1,621,636		
Prepaid expenses / Deferred operating revenue	-	742,313		
Spent deferred capital contributions		10,957,268	435,672	
Unspent deferred capital contributions		279,524		
Grant revenue & expenses			112,245,613	
ATRF payments made on behalf of the Division			6,089,747	
Other Alberta school jurisdictions	1,534	-	40,608	202,246
Alberta Health Services	-	-	-	-
Post-secondary institutions	-	-	-	5,762
Alberta Infrastructure	36,300	-	-	-
Unspent deferred capital contributions		-		
Spent deferred capital contributions		130,504,387	5,111,923	
Culture & Tourism	-	-	1,000	-
GOA Labour	-	-	-	-
Alberta Local Authorities Pension Plan Corp.	-	-	-	1,444,195
Other GOA ministries	-	1,198		-
TOTAL 2020/2021	\$ 459,352	\$ 144,106,326	\$123,924,563	\$1,652,203
TOTAL 2019/2020	\$1,513,405	\$ 133,610,051	\$118,893,951	\$1,622,694

The Division and its employees paid or collected certain taxes and amounts set by regulation or local policy. These amounts were incurred in the normal course of business, reflect charges applicable to all users and have been excluded from this schedule.

15. ECONOMIC DEPENDENCE ON RELATED THIRD PARTY

The Division's primary source of income is from the Alberta Government. The Division's ability to continue viable operations is dependent on this funding.

16. BUDGET AMOUNTS

The budget was prepared by the Division and approved by the Board of Trustees on May 26, 2020.

UNAUDITED SCHEDULES

SCHEDULE 8

UNAUDITED SCHEDULE OF FEES
For the Year Ended August 31, 2021 (in dollars)

	Actual Fees Collected 2019/2020	Budgeted Fee Revenue 2020/2021	(A) Actual Fees Collected 2020/2021	(B) Unspent September 1, 2020*	(C) Funds Raised to Defray Fees 2020/2021	(D) Expenditures 2020/2021	(A) + (B) + (C) - (D) Unspent Balance at August 31, 2021*
Transportation Fees	\$381,786	\$880,700	\$856,002	\$0	\$0	\$1,041,478	\$0
Basic Instruction Fees							
Basic instruction supplies	\$9,741	\$0	\$4,830	\$0	\$0	\$5,651	\$0
Fees to Enhance Basic Instruction							
Technology user fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Alternative program fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fees for optional courses	\$248,077	\$307,689	\$217,622	\$0	\$0	\$233,729	\$0
Activity fees	\$451,262	\$880,086	\$67,995	\$13,827	\$0	\$117,922	\$0
Early childhood services	\$241,756	\$157,500	\$240,479	\$0	\$0	\$241,756	\$0
Other fees to enhance education	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-Curricular fees							
Extracurricular fees	\$315,961	\$431,339	\$19,187	\$0	\$0	\$21,824	\$0
Non-curricular travel	\$61,945	\$368,274	(\$25,232)	\$0	\$0	\$537	\$0
Lunch supervision and noon hour activity fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-curricular goods and services	\$21,216	\$33,213	\$10,743	\$0	\$0	\$27,057	\$0
Other Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL FEES	\$1,731,744	\$3,058,801	\$1,391,626	\$13,827	\$0	\$1,689,954	\$0

*Unspent balances cannot be less than \$0

Please disclose amounts paid by parents of students that are recorded as "Sales of services and products", "Fundraising", or "Other revenue" (rather than fee revenue):	Actual 2021	Actual 2020
Cafeteria sales, hot lunch, milk programs	\$786	\$7,832
Special events, graduation, tickets	\$80,796	\$53,907
International and out of province student revenue	\$37,750	\$16,500
Sales or rentals of other supplies/services (clothing, agendas, yearbooks)	\$57,893	\$75,819
Adult education revenue	\$23,075	\$0
Preschool	\$4,215	\$64,765
Child care & before and after school care	\$0	\$0
Lost item replacement fee	\$0	\$0
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
Other (Describe)	\$0	\$0
TOTAL	\$204,515	\$218,823

SCHEDULE 9

UNAUDITED SCHEDULE OF SYSTEM ADMINISTRATION
For the Year Ended August 31, 2021 (in dollars)

EXPENSES	Allocated to System Administration 2021			
	Salaries & Benefits	Supplies & Services	Other	TOTAL
Office of the superintendent	\$ 358,297	\$ 21,621	\$ -	\$ 379,918
Educational administration (excluding superintendent)	286,319	89,921	-	376,240
Business administration	834,317	263,014	-	1,097,331
Board governance (Board of Trustees)	339,859	121,863	-	461,722
Information technology	-	-	-	-
Human resources	340,874	90,164	-	431,038
Central purchasing, communications, marketing	229,732	18,512	-	248,244
Payroll	281,758	10,254	-	292,012
Administration - insurance			62,964	62,964
Administration - amortization			156,352	156,352
Administration - other (admin building, interest)			76,894	76,894
Central Instruction supports and services	196,064	5,355	-	201,419
Other (describe)	-	-	-	-
Other (describe)	-	-	-	-
TOTAL EXPENSES	\$ 2,867,220	\$ 620,704	\$ 296,210	\$ 3,784,134
Less: Amortization of unsupported tangible capital assets				(\$156,352)
TOTAL FUNDED SYSTEM ADMINISTRATION EXPENSES				3,627,782

REVENUES	2021
System Administration grant from Alberta Education	4,237,458
System Administration other funding/revenue from Alberta Education (ATRF, secondment revenue, etc)	44,448
System Administration funding from others	55,619
TOTAL SYSTEM ADMINISTRATION REVENUES	4,337,525
Transfers (to)/from System Administration reserves	-
Transfers to other programs	-
SUBTOTAL	4,337,525
2020 - 21 System Administration expense (over) under spent	\$709,743



PARKLAND
SCHOOL DIVISION

Management's Discussion and Analysis

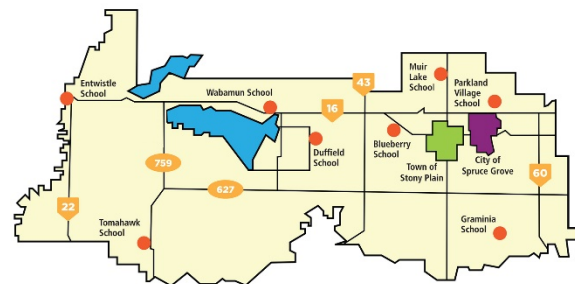
August 31, 2021

Management’s discussion and analysis

The following is a discussion of the financial condition and results of operations of Parkland School Division (the Division) for the twelve months ended August 31, 2021 and should be read with the Division’s annual financial statements. The statements have been prepared in accordance with Canadian public sector accounting standards (PSAS).

The Division had a total budget of \$131.7 million to provide public education services to over 11,500 students for the 2020-21 school year. The Division is home to 24 distinct learning sites, including two high school outreach locations and a number of alternate programs offered through the Connections for Learning campus.

The Division sits just west of Edmonton, stretched out along highway 16 on the first leg of the route to the Rocky Mountains. At more than 100km east-to-west, the Division covers approximately 2,400 square kilometers and serves more than 73,000 residents.



Originally an agricultural region, over the past twenty-five years the economic base of the Division has grown increasingly industrial. The development of major power generation and coal mining projects, added to the production of oil and gas resources have, historically, significantly impacted our demographics. We now recognize that changes to the energy sector – converting coal to natural gas – may continue to impact our region. Additionally, the industrial and commercial developments in the Acheson Park and the Ellis and Sherwin Industrial Parks, as well as industrial parks within Spruce Grove and Stony Plain continue to promote growth in urban areas.

Changes in Alberta’s economy have resulted in a noticeable population shift for the Division as more families move from rural areas to more urban centers, creating smaller rural communities with decreasing school populations.

The Division believes in fiscal accountability and transparency through regular financial reporting to the Board. Ensuring effective stewardship of the Board’s resources is a responsibility that is legislated through the Education Act. Through resource stewardship student success and well-being are supported by ensuring equitable and sustainable use of our resources and ensuring financial responsibility remains a priority. Assurance Elements that prioritize resource stewardship include a consideration of how limited resources will be utilized with maximum results.

1. Q3 Forecast to Actual at August 31, 2021 Analysis







Parkland School Division (the Division) ended the year with a surplus of \$3.7M.

At August 31, 2021 the revenues were \$134.3M and expenditures were \$130.6M resulting in a surplus of \$3.7M.






The surplus of \$3.7M is the result of \$4.0M in emergent federal Covid-19 funding that was not planned, a \$441K gain on the sale of a Division property and \$243K for Alberta Covid-19 learning support funding, lower expenditures for instruction and system administration such as staff development, travel and other initiatives offset by a Weighted Moving Average (WMA) funding reduction of \$1.6M due to a decrease in enrolment from budget.

	Budget 2020-2021	Q3 Forecast 2020-2021	Actual August 31, 2021	Variance from Forecast	% Change From Forecast
REVENUES					
Government of Alberta	\$ 125,459,366	\$ 130,802,574	\$ 129,036,486	\$ (1,766,088)	-1.4%
Federal Government and other government grants	1,099,800	1,563,842	1,614,136	50,294	3.2%
Fees	3,058,801	1,319,623	1,391,626	72,002	5.5%
Sales of services and products	1,098,075	829,216	1,184,080	354,863	42.8%
Investment income	250,000	111,000	119,035	8,035	7.2%
Donations and other contributions	641,749	619,831	475,621	(144,211)	-23.3%
Other revenue	83,000	454,942	468,503	13,561	3.0%
Total revenues	131,690,791	135,701,028	134,289,487	(1,411,541)	-1.0%
EXPENSES BY PROGRAM					
Instruction	99,717,813	98,814,031	98,260,635	553,396	0.6%
Operations and maintenance	17,274,613	18,055,505	18,212,042	(156,536)	-0.9%
Transportation	10,309,343	10,347,090	10,278,964	68,126	0.7%
Board & system administration	4,290,322	3,902,177	3,784,134	118,043	3.0%
External services	98,700	50,859	79,022	(28,163)	-55.4%
Total expenses	131,690,791	131,169,662	130,614,797	554,865	0.4%
Operating surplus (deficit)	\$ -	\$ 4,531,366	\$ 3,674,690	\$ 856,675	
EXPENSES BY CATEGORY					
Salaries, wages and benefits	\$ 96,460,195	\$ 96,638,233	\$ 96,461,994	\$ 176,239	0.2%
Services, contracts and supplies	24,500,096	25,162,906	25,512,160	(349,254)	-1.4%
School generated funds	1,700,344	338,367	475,358	(136,991)	-40.5%
Infrastructure Maintenance Renewal	2,255,021	2,255,021	1,430,660	824,361	36.6%
Amortization of capital assets and interest	6,775,135	6,775,135	6,734,625	40,511	0.6%
Total expenses	\$ 131,690,791	\$ 131,169,662	\$ 130,614,797	\$ 554,865	\$ -
SURPLUS/(DEFICIT) BY PROGRAM					
Instruction	-	\$ 3,462,939	\$ 3,017,279	\$ 3,017,279	
Operations and maintenance	-	695,772	62,195	62,195	
Transportation	-	1,455	81,758	81,758	
Board & system administration	-	373,493	553,391	553,391	
External services	-	(15,879)	-	-	
Surplus/(deficit) from operations	-	4,517,780	3,714,623	3,714,623	
School generated funds	-	13,586	(39,933)	(39,933)	
Total surplus/(deficit)	\$ -	\$ 4,531,366	\$ 3,674,690	\$ 3,674,690	





Changes to revenues compared to the quarter 3 forecast include:

-  -1.4% Government of Alberta (GOA) – GOA revenues decreased as a result of changes in the provincial funding including:
- \$1.6M WMA funding reduction due to a decrease in enrolment from budget. This reduction was not forecast at Q3 as Alberta Education made a change to a grant that had been forecast to offset this reduction. This offsetting grant will now be recorded in the 2021-2022 school year.
 - Lower than forecast government contributions (\$216K) to Alberta Teachers Retirement Fund (ATRF). ATRF revenues are offset by an equal corresponding reduction in ATRF expenditures.
 - Additional grant funding to support specialized needs (\$75K)
-  3.2% Federal Government - revenues increased from forecast as the number of students was higher than anticipated and an increase in wellness grants and Jordan's Principal.
-  5.5% Fee revenue – fee revenue is above forecast due to an increase in revenue from option courses that sites forecast to be lower due to Covid-19. In addition, transportation's collection of outstanding fees was higher than forecasted.
-  42.8% Sales of services and products - revenues were higher than forecast primarily due to higher than expected miscellaneous revenue which includes a return on equity from the previous insurance provider (\$232K). In addition, schools tend to be conservative when forecasting other revenues as they are not guaranteed and this year Covid-19 impacted many of the events and initiatives that would be included in this category.
-  -23.3% Donations and other contributions - the decrease in donation revenues was primarily the result of a large donation from a school association for a playground that was deferred. The revenue will be recognized over the estimated life of the playground. Some additional unspent donations from Royal Bank of Canada (RBC) for mental health and breakfast club that were included in the forecast were deferred.
-  3.0% The increase to other revenue is primarily due to revenues received from Alberta Risk Management Insurance Consortium (ARMIC) to provide administrative support.

The changes to expenses when compared by program are:

-  0.6% Instruction – the decrease in instructional expenditures (Includes Early Childhood Services (ECS) – Grade 12) are related to certificated salary and benefit costs including substitute costs (\$140K). Schools were online for two weeks in May due to Covid-19 which resulted in lower substitute costs for that time period and reduced costs for the remainder of the year as Covid-19 cases were lower. Amortization costs attributed to instruction were also lower than forecast (\$309K), This reduction in amortization within instruction was offset by higher amortization within Maintenance.
-  -0.9% Operations and Maintenance – operations and maintenance expenditures are higher due to higher amortization costs within Maintenance (\$295K), higher utility costs (\$140K), higher maintenance costs (\$543K) offset by lower infrastructure, maintenance and renewal expenditures (\$824K).
-  0.7% Transportation expenditures were slightly lower than forecast due to students moving from in-class to virtual learning in May 2021 for a two period as mandated by the province due to Covid-19. This resulted in some savings on contracted transportation.
-  3.0% System Administration –system administration expenditures were lower than forecast primarily due to lower legal costs (\$43K) and transfers to other programs (\$63K).
-  -55.4% External Services – the increase in expenditures over forecast is due to higher expenses for custodial and insurance costs. External services expenses are offset by corresponding revenues from joint-use agreements, independent pre-schools, before & after care operating in our schools and other external parties.

The changes to expenditures when compared by category are:

-  0.2% Salaries, wages and benefits – expenditures decreased primarily due to classes being moved online for two weeks in May due to Covid-19. This resulted in lower substitute costs for that time period and reduced substitute costs for the remainder of the year as Covid-19 cases were lower.
-  -1.4% Services, Contracts and Supplies - the increase in services, contracts and supplies is mainly due to an insurance payment to ARMIC for insurance reciprocal (\$254K) (return of Alberta School Board Insurance Exchange (ASBIE) reciprocal was included in revenues - \$232K), other increases included building maintenance and utilities were offset by lower expenditures for legal, professional services, technology and furniture & equipment.
-  -40.5% School Generated Funds (SGF) – schools were conservative in their forecasting of school generated expenditures due to Covid-19. Schools expenditures included activities that occurred in June after students returned to school.
-  36.6% Infrastructure Maintenance Renewal (IMR) – IMR expenditures were lower than budget due to the increase in capital spending pertaining to IMR and \$742K of IMR revenue was deferred into 2021-2022.

2. Financial Position at August 31, 2021

Financial Assets		2020-2021	2019-2020
Cash	\$	21,496,844	\$ 14,824,289
Accounts Receivable		1,075,193	2,268,016
Total Financial Assets		22,572,037	17,092,305
Liabilities			
Accounts Payable and Accrued Liabilities		7,960,561	6,124,846
Unspent Deferred Contributions		1,412,096	2,112,143
Employee Future Benefits		461,500	459,400
Total Liabilities		9,834,157	8,696,389
Non-Financial Assets			
Tangible Capital Assets		149,078,970	138,910,082
Inventory		-	129,265
Prepaid expenses		471,770	446,204
Total Non-Financial Assets		149,550,740	139,485,551
Spent deferred Capital Contributions			
	\$	141,461,841	\$ 130,729,378

The following section is based on a comparative of the annual budget to actuals.

As at August 31, 2021 the Division has total financial assets of \$22.6M and liabilities of \$9.8M resulting in net assets of \$12.7M.

Financial assets include

- \$21.5M in cash – The increase in cash related to cash received from Alberta Infrastructure for modular buildings and a parking lot (\$1.4M) that was receivable at the prior year end and was received during the year. The remainder of the increase is related to the Division’s surplus and the sale of a surplus property (\$731K).
- \$1.1M in accounts receivable that includes GST receivable, receivables for secondments to other organizations, supported capital receivables and other general receivables. Accounts receivable decreased due to funding received from Alberta Infrastructure for the Millgrove and Prescott school modular projects and Copperhaven parking lot.

Liabilities include

- \$8.0M in accounts payable and accrued liabilities that includes vendor invoices for amounts incurred but not yet paid for supplies and services and accrued liabilities including payroll withholdings and unearned revenues. Accounts payable increased \$1.8M this year due to:
 - accrual for WMA funding claw back (\$1.6M),
 - purchases over the summer that were not paid by August 31, and
 - Federal government for payroll deductions (\$115K).
- \$1.4M unspent deferred contributions is comprised of both restricted operational funding not expended which primarily includes unexpended IMR and Capital Maintenance Renewal (CMR) funding and small grants from other external sources. Unexpended deferred capital revenue is for contributions received for supported capital projects that has not been spent. The decrease

in the current year is primarily the result of the extra CMR funds received in 2019-20 that were not all spent by the prior year end. Those CMR funds were expended this year. All current deferred funds are planned to be utilized in the 2021-22 year.

- \$462K in future benefit liabilities is a senior executive retirement plan (SERP) for some current and former senior executives based on contributions and actuarial valuations offset by payments to retired employees during the year.

Non-financial assets including

- \$149.1M in capital assets, increases to capital assets this year include Woodhaven modernization, Stony Plain Central replacement school and modular units for Prescott and Millgrove schools.
- \$472K in prepaid expenses for items and services paid in advance and not yet received. The increase over the prior year is primarily due to prepaid software licenses and higher prepaid insurance premiums.

Spent deferred capital contributions

- \$141.5M spent deferred capital contributions are recorded when a supported asset such as a school is acquired. The contribution is then recognized over the life of the asset in an amount equal to the amortization on the asset. The increase in spent deferred capital contributions is attributed primarily to the Alberta Infrastructure projects at Woodhaven and the Stony Plain Central replacement school, in addition to the modular projects at Millgrove and Prescott schools.

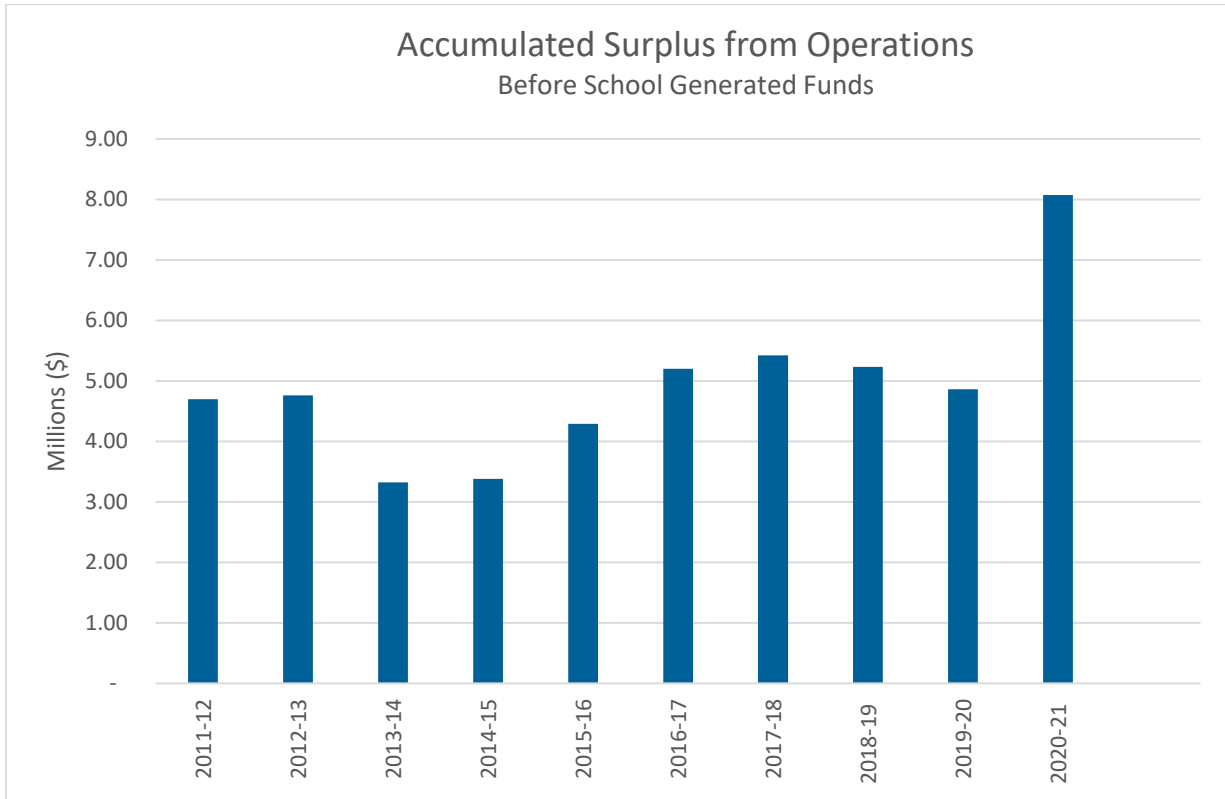
Accumulated surplus includes:

- Accumulated Surplus from Operations are reserves designated for operating purposes by the Board and include operating reserves by program.
- The Unrestricted Surplus is a reserve that the Board has not reserved for a specific purpose.
- School Generated Funds are reserves within the school that are reserved for specific projects within the schools.
- Capital Reserves are designated for future capital purchases by the Board.
- Investment in Capital Assets represents the Division’s amortized investment in Board supported capital assets.

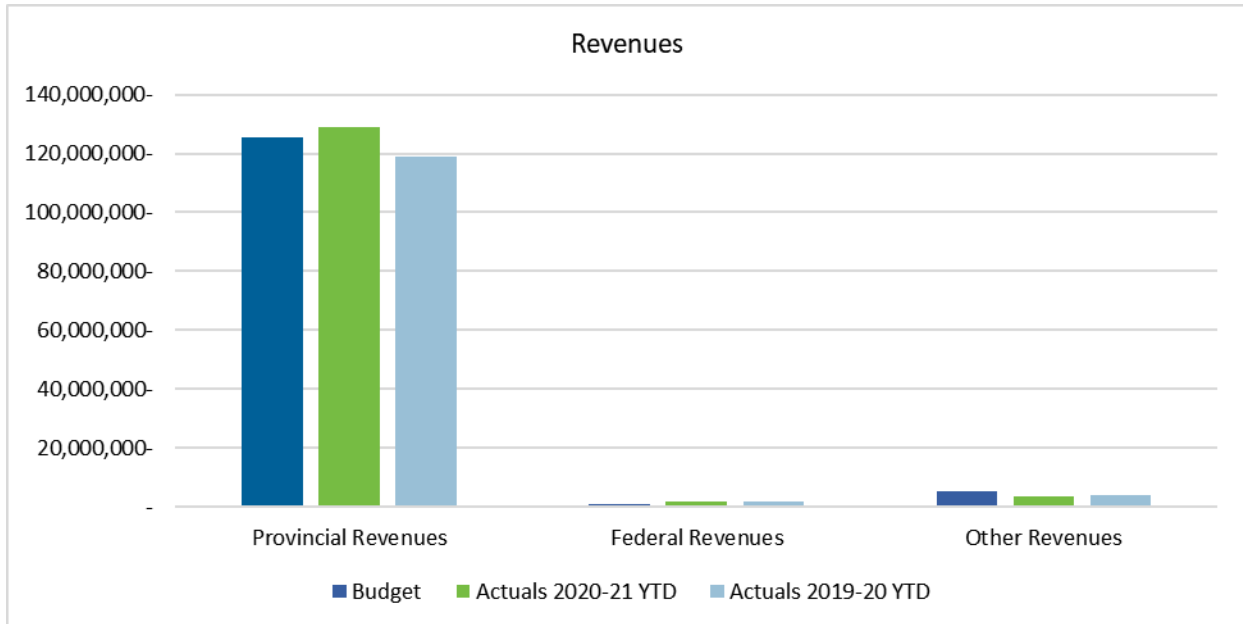
	Audited Balance at Sep 1, 2020	Actual Balance at Aug 31, 2021
Operating Surplus (deficit)		
Instruction	\$ 3,203,966	\$ 5,779,877
Administration	715,961	1,269,352
Operations and Maintenance	-	-
Transportation	-	81,758
External Services	-	-
Total Restricted Operating Surplus before SGF	3,919,927	7,130,987
Unrestricted Surplus	943,769	943,769
Accumulated Surplus from Operations (Excluding SGF)	4,863,696	8,074,756
School Generated Funds	949,524	909,591
Accumulated Surplus from Operations	\$ 5,813,220	\$ 8,984,347
Capital Reserves		
Instruction	\$ 2,846,554	\$ 3,159,953
Operations and Maintenance	290,044	423,706
Administration	751,155	1,295,111
Transportation	243,276	319,207
External Services	28,385	28,385
Total Capital Reserves	\$ 4,159,414	\$ 5,226,362
Investment in Capital Assets	\$ 7,179,455	\$ 6,616,070
Total Accumulated Surplus	\$ 17,152,089	\$ 20,826,779

The projected financial health indicator Accumulated Surplus from Operations (excluding SGF) to Expense Ratio (A.S.O. %) is 6.2%. This ratio is above the Division’s target of 1 – 5% due to the additional funds received for Covid-19 that were partially offset by expenditures for Covid-19 and the reduction in other expenditures such as staff development, travel and other initiatives.

3. Results from Operations



3.1 Revenues – comparator to Budget and Actuals to August 31, 2021



3.1.1 Revenue from Provincial Government

Annual Budget	Year Ended August 31, 2021	% of Budget	Year Ended August 31, 2020	% Change
\$ 125,459,366	\$ 129,036,486	102.9%	\$ 118,893,951	8.5%

The Alberta government is the key revenue source of the Division providing 95% of its revenues. Revenue received from the Government of Alberta was 102.9% of budget. The revenue is higher than budget due to the additional Safe Return to Class funding, Critical Worker Benefit, federal French and CEU and funding from the 2019 – 2020 school year, partially offset by the WMA claw back due to lower revenues than budgeted. Basic instruction grant rates are allocated on a 3 year WMA enrolment. The 8.5% increase over the prior year is primarily due to bridge funding, the Safe Return to Class federal funding, and the Critical Worker Benefit funding.

3.1.2 Revenue from Federal Government

Annual Budget	Year Ended August 31, 2021	% of Budget	Year Ended August 31, 2020	% Change
\$ 1,099,800	\$ 1,614,136	146.8%	\$ 1,845,769	-12.5%

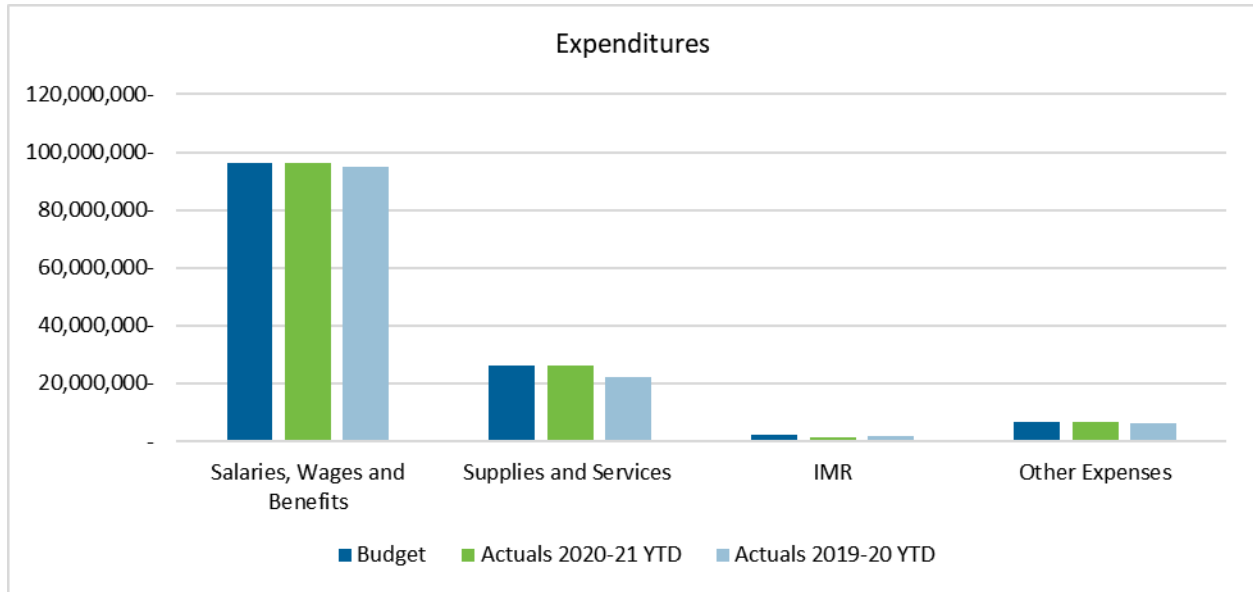
The federal government provides funding for First Nation students. Actual revenues are higher than budget due to more students than budgeted and a higher per student tuition rate than budgeted from the federal government. Additional grants such as Jordan's Principal also had an impact on the increase. The change from the prior year is related to lower First Nations enrolments compared to the prior year.

3.1.3 Other Revenues

Annual Budget	Year Ended August 31, 2021	% of Budget	Year Ended August 31, 2020	% Change
\$ 5,131,625	\$ 3,638,865	70.9%	\$ 3,952,171	-7.9%

Other Revenues for the year are 70.9% of budget. The decrease is attributed to lower than budgeted activity and extracurricular fees due to Covid-19 as the Division included in the budget assumptions that Covid-19 would not impact the school year. The 7.9% decrease from the prior year is primarily due to a decrease in activity and extracurricular fees which were impacted by Covid-19.

3.2 Expenditures - comparator to Budget and Actuals to August 31, 2021



3.2.1 Salaries, Wages and Benefits

Annual Budget	Year Ended August 31, 2021	% of Budget	Year Ended August 31, 2020	% Change
\$ 96,460,195	\$ 96,461,995	100.0%	\$ 95,027,972	1.5%

Salaries, Wages and Benefits are on budget. The 1.5% increase over the prior year is primarily due to increases in staff to support online learning and other supports related to Covid-19 and the critical worker benefit that was provided by the provincial government to some employees.

3.2.2 Service, Contracts and Supplies

Annual Budget	Year Ended August 31, 2021	% of Budget	Year Ended August 31, 2020	% Change
\$ 26,200,440	\$ 25,987,514	99.2%	\$ 22,266,796	16.7%

The Service, Contracts and Supplies are sitting at 99.2% of budget due to lower than budgeted expenditures such as travel, subsistence, staff development and support services and expenditures related to the reduction of fees and other sales and services impacted by Covid-19. The 16.7% increase from the prior year is largely due to a Division purchasing initiative this year to evergreen equipment and supplies within the schools and the critical worker benefit that was paid to our bus contractors by the provincial government.

3.2.3 Infrastructure Maintenance Renewal (IMR)

Annual Budget	Year Ended August 31, 2021	% of Budget	Year Ended August 31, 2020	% Change
\$ 2,255,021	\$ 1,430,660	63.4%	\$ 1,629,863	-12.2%

Infrastructure, Maintenance and Renewal expenditures were 63.4% of budget as larger portion of IMR was capitalized this year and some funds were not spent and deferred for use next year. IMR expenditures were 12.2% lower than the prior year due to the timing of ongoing projects from one year to the next and increased IMR capital projects.

3.2.4 Other Expenses

Annual Budget	Year Ended August 31, 2021	% of Budget	Year Ended August 31, 2020	% Change
\$ 6,775,135	\$ 6,734,628	99.4%	\$ 6,018,697	11.9%

Other Expenses include amortization of capital assets and are 99.4% of budget as new amortization is added throughout the year as new assets are put into use. The 11.9% increase over the prior year is primarily the result of increased amortization of Copperhaven School, the Woodhaven modernization and the modular buildings for Prescott and Millgrove schools.

3.3 Excess of Revenues over Expenses

Overall, the Division has a surplus of \$3.7M at the end of the year.

Program	Budget 2020-21	August 31 2021	August 31 2020
Instruction	\$ -	\$ 3,017,279	\$ 542,641
Administration	-	553,391	387,537
Operations and Maintenance	-	62,195	(948,743)
Transportation	-	81,758	(222,834)
External Services	-	-	-
Total	\$ -	\$ 3,714,623	\$ (241,398)
Add: SGF		(39,933)	(10,038)
Total	\$ -	\$ 3,674,690	\$ (251,437)

The Instructional Program had a surplus of \$3.0M as a result of the additional funding from the federal and provincial government (\$4.2M) for Covid-19 which was offset by expenditures for Covid-19 including on-line learning, Covid-19 custodial costs and a Division purchasing initiative.

The Administration program was in a surplus position of \$553K as the result of lower than expected costs for miscellaneous and other professional services, awards, staff development and supplies due to Covid-19. Cost savings for insurance have been realized through the new consortium.

Operations and Maintenance is currently in a surplus of \$62K which has been transferred from operating reserves to capital reserves to fund additional work on the maintenance shop.

The Transportation program is operating at a surplus of \$82K as a result of students temporarily returning to on-line learning during the school year resulting in contracted transportation savings.

4. Significant Changes and Events

4.1 Covid-19 Pandemic

Covid-19 has had a significant impact on the Division and resulted in additional expenditures. The Division received \$4.0M in Safe Return to Class funding and \$243K Alberta Education funding to help offset these costs. The Division is offered both in-school and online classes in response to the Covid-19 pandemic and allowed students to move between them. Additional costs include:

- Certificated salaries and benefits that include teachers who are teaching online classes, substitutes for Covid-19 related leaves, time spent performing contact tracing and other Covid-19 issues.
- Non-certificated salaries and benefits that include staff supporting online students, additional custodial staffing due to additional cleaning protocols and covering Covid-19 related leaves, time spent on contact tracing at schools and within transportation, time spent by administration on managing Covid-19 issues.
- Additional Services, contacts and supplies include personal protective equipment, additional cleaning supplies and equipment, and sanitizer.

There were some savings as a result of Covid-19 as the Division did less professional development, travel and postponed and/or changed some initiatives and events. In addition, schools were moved to virtual learning at multiple times throughout the year. The switch to virtual learning reduced the requirement for substitutes teachers as teachers were able to continue teaching from home and reduced some transportation costs.

Dates	Sites	Grades
Nov 30, 2020 – Dec 18, 2020	Division	Grades 7-12
Jan 4, 2021 – Jan 11, 2021	Division	Grades K-12
May 3, 2021 – May 7, 2021	MCHS	Grades 10-12
May 10, 2021 – May 21, 2021	Division	Grades K-12

The actual costs of Covid-19 for the Division were \$5.5M for 2020-2021. These costs also include internal staffing costs redirected to Covid-19 such as communications staff.

4.2 Labour Relations

The Alberta Teachers Association (ATA) collective agreement expired on August 31, 2020. Central table negotiations are currently in progress.

The Central Alberta Association of Municipal and School Employees (CAAMSE) has a new collective agreement with a term of September 1, 2019 to August 31, 2023.

The International Union of Operating Engineers (IUOE) collective agreement expires August 31, 2023.

4.3 Provincial Funding

The provincial government introduced a new funding model based on WMA enrolment across three years.

The new provincial funding model is broken down into 5 categories using the WMA model:

- Base Instruction
 - Funding for early learning and Grades 1 – 9
 - High school funding using a base rate 10% higher than the Grade 1 – 9 base rates to account for the increased cost of high school programming
 - Rural small schools funding based on various enrolment thresholds for schools between 35 and 155 students
- Services and Supports
 - Specialized learning support funding supports the learning needs of students within an inclusive learning environment (includes funding for kindergarten students with severe disabilities and delays)
 - Program Unit Funding allocated using the WMA enrolment of children ages 2 years 8 months to 4 years 8 months with severe disabilities and delays
 - First Nations, Métis and Inuit funding to assist school authorities to improve education outcomes for First Nations, Métis and Inuit students
- School
 - Operations and Maintenance (Targeted) uses WMA enrolment funding as well as considerations for utilized space and under-utilized space
 - Transportation grant funding increased by 5% over 2019-20 as Alberta Education is currently developing a new model
- Community
 - These grants are designed to address socio-economic contexts and geographic locations which pose unique challenges to the operation of schools and delivery of educational services
 - Socio-economic status funding
 - Geographic
 - Nutrition

- Jurisdiction
 - System Administration Grant (SAG)
 - Funding to cover governance (Board of Trustees) and central administration costs
 - Targeted grant to support System Administration
 - Amounts can be transferred from the SAG to other grants, but cannot utilize funds from other grants for system administration

The Division received bridge funding of \$5.5M for 2020-21. The government uses bridge funding to offset future enrolment across the province. This grant is expected to be in place for another 2 years. The Division expects this grant to decrease over time as this fund is used to fund enrolment growth throughout the province.

The Division has accrued \$1.6M for the reduction of WMA enrolment in the 2020-21 school year. This accrual is the result of Alberta Education using the actual enrolments in the calculation and adjusting funding based on changes from the projected enrolments. Alberta Education made changes throughout the year in regards to this calculation and changed how the Division was to account for it.

The WMA changes were:

Budget

The Division's Budget was prepared in spring of 2020 with the WMA calculation using our projected enrolments. An April 2020, letter from Deputy Education Minister stated:

“Shifting to a WMA that captures the number of students across three school years will enable school boards to plan and budget with confidence, rather than waiting for student counts to be established after the school year has already begun”

	2020-2021	2021-2022	
Revenues	-	-	Revenues include full WMA calculation based on projections
Net Change in Surplus/Deficit	-	-	The Division approved a balanced budget for the year based including these revenues
Cash	-	-	The Division payments from AB Education are for the full WMA amount in the budget.
Accrued Liability Balance	-	-	

Fall Forecast

Due to Covid-19, the Division's enrolments were lower than the budgeted enrolments so we looked into the accounting implications of this change on recognizing the revenue. Within the 2020-2021 Funding Manual it states that that If the projected count is higher than the actual count, the WMA will be adjusted down, and if the projected count is lower, the WMA for next year will be adjusted up to account for the difference.

As the actual grant is adjusted based on the actual enrolment counts we determined that it would require us to account for this in the current year. We contacted Alberta Education and they confirmed that although it had not been the intention of the grant it was correct based on the accounting standards.

	2020-2021	2021-2022	
Revenues	(1,621,636)	-	Revenues are reduced based on WMA calculation with actual enrolments
Net Change in Surplus/Deficit	(1,621,636)	-	All things being equal it would create a deficit in the amount of the revenue reduction
Cash	-	(1,621,636)	The cash received from AB Education in the following year is reduced
Accrued Liability Balance	1,621,636		A liability is created to account for the cash received that will be recovered in the following year

Spring

In the spring, Alberta Education announced funding in response to these WMA decreases to offset the reduction in revenue called Provincial COVID Mitigation Support. The Division received a letter and was involved in several conference calls with Alberta Education about the new funding which led to the Division to no longer recognize the decrease of WMA funding in 2020-2021.

	2020-2021	2021-2022	
Revenues	-	-	Decrease in WMA revenues offset by COVID-19 Mitigation Support grant as it is was created to offset decrease in WMA
Net Change in Surplus/Deficit	-	-	Impact on Surplus/Deficit is removed
Cash	-	-	No cash impact as Ab Education is paying the cash in 2020-2021
Accrued Liability Balance	-		No Liability as one grant offset the other

End of August

The Division received Alberta Education's Guidelines for the Preparation of School Jurisdiction Audited Financial Statements for The Year Ended August 31, 2021 on August 25, 2021. The new guidelines provided detailed guidance on the COVID Mitigation Grant that changed from the messaging in the spring. This new information on the grant stated that the grant was not related to the drop in WMA but instead was a separate and distinct grant. This change results in the Division now having to record the decrease in revenue in 2020-2021 and the new grant in 2021-2022 resulting in the revenues and resulting surplus in 2020-2021 being \$1.6M lower than forecasted. The \$1.6M of revenue will now be recorded in the 2021-2022 school Year.

	2020-2021	2021-2022	
Revenues	(1,621,636)	1,621,636	WMA reduction is recorded in 20/21 and Covid Mitigation Support grant is recorded in 21/22
Net Change in Surplus/Deficit	(1,621,636)	1,621,636	The changes in recognition of revenue impact the change in surplus/deficit in both years
Cash	-	-	No cash impact as Ab Education is paying the cash in 2020-2021
Accrued Liability Balance	1,621,636		A liability is created in 20/21 and offset by the new grant in 21/22

4.4 Insurance Premiums

The Division has achieved significant savings this year with the new consortium.

4.5 Carbon Levy

The carbon levy increased from \$1.58 per GJ to \$2.10 per GJ on April 1, 2021. The annualized impact of the increase on the Division will be approximately \$49K in natural gas charges. The carbon levy on gasoline is increased to \$.088 from \$.066 per litre. The annualized impact of the increase on the Division will be \$1K for gasoline for the Division's fleet vehicles. The carbon levy on diesel fuel was increased

from \$0.081 to \$0.11 per litre on April 1, 2021 resulting in a potential annualized impact of \$23K on the Division related to fuel escalator amounts paid to contractors.